

STUDENTS' COUNCIL

Tuesday July 13, 2004 – 6:00 p.m.
Council Chambers 2-1 University Hall

A G E N D A (SC 2004-06)

- 2004-06/1 CALL TO ORDER
- 2004-06/2 University of Alberta CHEER SONG "*Ring Out a Cheer*"
- 2004-06/3 SPEAKER'S BUSINESS
- 2004-06/3a Election of an interim Speaker for the duration of the meeting.
- 2004-06/4 APPROVAL OF THE ORDERS OF THE DAY
- 2004-06/5 PRESENTATIONS
- 2004-06/6 REPORTS
- 2004-06/6a Jordan Blatz, President
Please see document SC 04-06.01
- 2004-06/6b Alex Abboud, Vice President External
Please see document SC 04-06.02
- 2004-06/6c Alvin Law, Vice President Operations and Finance
Please see document SC 04-06.03
- 2004-06/7 QUESTION PERIOD
- 2004-06/7a **KNISELY** - Mr. President: The merger between the University of Alberta and Augustana University took effect on July 1. What is the overall strategy of the Students' Union with respect to the undergraduate students of the new Augustana Faculty, and specifically, how best are we to deploy the services of the Students' Union to facilitate our new colleagues?
- 2004-06/8 EXECUTIVE COMMITTEE REPORT
Please see document SC 04-06.04
- 2004-06/9 BOARD AND COMMITTEE REPORTS

2004-06/9a **MOTION BY LAW, RESOLVED THAT** Students' Council upon the recommendation of the Budget Committee approve the Final 2004/2005 Budget.

Please see document SC 04-06.05

2004-06/9b **MOTION BY ABBOUD, RESOLVED THAT** Students' Council upon the recommendation of the Eugene L. Brody Funding Committee approve the expenditure of \$1,188.00 for the purchase of a pump, windows and paint for the Edzimkulu.

2004-06/10 **OLD BUSINESS**

2004-06/10a **MOTION BY KNISELY/BAZIN, RESOLVED THAT** Council directs the Budget Committee to review the conduct of business and financial affairs of Students' Union and to recommend to Council improvements to bylaws respecting conduct of business and financial affairs not later than December 7, 2004.

2004-06/10b **MOTION BY KAWANAMI, RESOLVED THAT** Students' Council amend Standing Order 48.

CURRENT

48. Attendance and Roll Call

The Speaker will conduct a roll call immediately prior to adjournment or 3 hours after the call to order, whichever is earlier, to record the attendance of members.

PROPOSED

48. Attendance and Roll Call

The Speaker will conduct a roll call immediately after speaker's business and immediately prior to adjournment or 3 hours after the call to order, whichever is earlier, to record the attendance of the members

2004-06/10c **MOTION BY KNISELY, RESOLVED THAT** Students' Council adopt a political policy regarding the Post-Secondary Learning Act.

WHEREAS the Students' Union of the University of Alberta is a corporation organized and existing under the Post-secondary Learning Act;

AND WHEREAS the Students' Union of the University of Alberta, as part of its mandate, must from time to time oppose the policies, regulations, and methods of the University of Alberta and the Government of Alberta;

AND WHEREAS the fulfillment of the mandate above requires financial and political independence from the University of Alberta and the Government of Alberta;

AND WHEREAS the circumstances giving rise to the comments of the President of the University of Alberta published by the Edmonton Journal in May 2004 suggest that the Government of Alberta is willing to exert inappropriate influence over the University of Alberta to further the political goals and preserve the public reputations of members of the Executive Council of Alberta;

AND WHEREAS the ability of the Students' Union of the University of Alberta to fulfill its mandate above may be seriously compromised by undue financial and political influence as a result of provisions of the Post-secondary Learning Act relating to the intervention of the Minister of Learning in cases of financial irregularity;

AND WHEREAS the assets of the Students' Union of the University of Alberta rightfully belong to its members;

NOW THEREFORE, BE IT RESOLVED THAT:

1. The Students' Union of the University of Alberta opposes the authority of the Minister of Learning to intervene in the management of its business and other affairs;
2. The Students' Union of the University of Alberta believes that the ability of the Minister of Learning to suspend and terminate the office of members of Students' Council breaches the political independence of the Students' Union; and
3. The Students' Union of the University of Alberta most strongly opposes the authority of the Minister of Learning to dissolve the Students' Union under section 102(5) of the Act in the absence of a dissolution agreement between the Students' Union and the Government of Alberta as to the disposition of the assets and liabilities of the Student's Union.

2004-06/11

LEGISLATION

2004-06/11a

Bill #5 – Awards Administration Amendment Motion (sponsor; McLAUGHLIN)
(second reading)

Please see document SC 04.06.06

2004-06/11b

Bill #6 - Student Groups and Student Groups Committee Update Motion (Sponsor; TAYLOR(VPSL))

Principles (first reading)

1. Existing Legislation Regarding Student Groups and the Student Groups Committee is repealed.
2. The Student Groups Committee will no longer play an administrative role and will be limited to granting.
3. The Composition of the Committee will be:
 - a. The Director of Student Groups as Chair
 - b. The Vice-President Operations & Finance
 - c. Three Councilors from Students' Council
 - d. Four students'-at-large
4. The Committee shall set out all regulations regarding the granting of Student Groups Grants.
5. No grant shall exceed \$1500.00
6. All the existing powers granted to the Student Groups Committee with the exception of granting will be transferred to the Director of Student Groups.

7. Club administrative privileges will be removed from by-law.
8. Membership requirements for a student group will:
 - a. Must meet all requirements of U of A Student Groups; and
 - b. A minimum of 1/2 of the members must be SU members; and
 - c. A minimum of 2/3 of the members must be SU members and/or alumni
 - d. 2/3 of the Executive Committee must be SU members
9. The application process shall be the same as that required by the University
10. Student Group status expires April 30th of each year and must be renewed on an annual basis.
11. Student Groups Must report to the Director of Student Groups if required.
12. The Director of Student Groups may suspend Student Group privileges for cause.
13. Decisions of the Director of Student Groups may be appealed to the Vice-President Student Life.

2004-06/11c

Bill #7 – House Committee Motion (sponsor; PANDYA/KEHOE)

Principles (first reading)

A. Mandate

1. Relieve Council from having to consider routine, day to day housekeeping motions.
2. Work with the Speaker to develop and manage Council's budget.
3. Provide oversight of SU employees who report directly to Council.
4. Reduce the number of vacant seats on Council.
5. Review the structure and operations of Council and its committees (not the organization as a whole) and make recommendations as to how they can be improved.
6. Work with Councilors to develop Council goals and oversee their implementation.

B. Duties

1. Approve the agenda for each meeting (Mandate #1)
2. Approval of any record of council happenings (including in camera minutes) (Mandate #1)
3. Approval of money motions between \$1000 - \$5000. (Mandate #1)
4. Overview of staff: (Mandate #3)
 - a. Speaker
 - i. Including budgeting (outreach) (Mandate #2)
 - b. Chief Returning Officer
 - c. Ombudspersons (excluding administration)
6. Recruitment of students' to fill seats through the election process. (Mandate #4)
7. Review of Standing Orders and recommendation of changes to Council. (Mandate #5)
8. Review and recommend changes to legislation regarding Students' Council. (Mandate #5)
9. Gather goals from Councilors and aid in the development of an implementation strategy. (Mandate #6)

C. Composition

1. Six Councilors, elected by council
2. One Executive Officer, elected by council
3. Speaker, Chair, non-voting
4. All members of Students' Council as ex-officio voting members

D. Quorum

One half of the voting, permanent members.

2004-06/11

Bill #8 – Internal Review Board Provisions (sponsor; KNISELY)

Part 1 (notice of motion/first reading)

1. The provisions concerning the Internal Review Board are rescinded.

2004-06/12

NEW BUSINESS

2004-06/13

ANNOUNCEMENTS

2004-06/13a

Next Council Meeting

**UPCOMING
COUNCIL
MEETINGS**

July 27, 2004

August 10, 2004

2004-06/14

INFORMATION ITEMS

Votes and Proceedings from the June 29, 2004 meeting of Students' Council.

Please see document SC 04-06.07

Report for Students' Council
Jordan Blatz
President
July 13, 2004

Good evening Council,

I will not be in Council tonight as I am currently taking a class called Org A 488 – Effective Team Management. I have attended the first couple of classes it seems very interesting. Also, I am hoping to be able to apply a lot of what I am learning towards my job as the majority of the course is focused around soft management skills and motivating staff. I would like to thank you all for being so understanding in regards to this class.

As the Speaker is not at Council tonight, normally I would chair the meeting until we can elect another speaker, however, I am not here to do that, so Alex Abboud will act as my designate.

The following is a list of things that I have been working on since last meeting:

1. **GSA-** I have had numerous meetings with Alexis Pepin, the GSA President and other members of the GSA over the past two weeks. I am very pleased to report that we have made huge amounts of progress with the **Dewey's issue**. Alexis and I both signed a letter informing the University of our progress. I am eagerly awaiting a response to this letter so the Students' Union can pursue a new lease with the University for the Powerplant. I expect that this will all be fully resolved before next council meeting. I have also been meeting with the GSA a lot about the **Campus Food Bank**. We have been discussing past issues, the Students' Union offering a fixed sum to the Food Bank (see the Executive Committee report), and a possible new space for the service. I have been very happy with the way that all of these meetings have gone. Both of our organizations have communicated our commitment to fixing the problems of the past and to making the CFB the valuable service to students that it needs to be. And last but not least, I met with Alexis to discuss the GSA sponsoring the **Celebration of Post-Secondary Education**. She was very impressed with the proposal and she is taking it to their executive committee. I hope to hear back from them on a financial commitment shortly.
2. **Provincial Election Strategy** – We have had numerous meetings to discuss our strategy for the upcoming provincial election. The Students' Union is looking at partnering on two campaigns through CAUS and running one on our own. CAUS will be partnering with CAFA and ACIFA (the University and College Faculty Associations), as well as ACTISEC on a separate campaign. We are planning to have the messaging from these two campaigns compliment our own. As for our campaign, we are hoping to relate our message to tuition so that we can roll our provincial election campaign into our tuition campaign. More on this to come in the next few

weeks. If you have any questions, comments, or concerns, please forward them on to Alex or myself.

3. **Other meetings:** I have met with Karen Wichuk, the Government Relations Officer for the University to discuss the provincial election, had a meeting and lunch with our new Chancellor Erick Newell, and I met with Dean Mike Mahon and Bob Kinasewich from Phys. Ed and Recreation.

That is all for now. I just want to remind everyone that my office is always open for councilors to stop by anytime, to chat about whatever. Thank you to Councillor Yusef for taking me up on that.

I am still looking for suggestions for speakers for the Celebration, if you think of any, let me know.

Alex Abboud, Vice President External
Report to Students' Council
July 13th
Submitted July 8th

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Provincial Election

Lots of time is being put into preparing for the Provincial Election campaign that's expected for either September or November. We had further brainstorming and discussion at EAB, plus meetings with the Advocacy Department and Marketing Department to start developing the campaign further.

External Affairs Board

We met last week. We debriefed following the federal election, talked about the good and bad of our campaign. We also brainstormed and discussed plans for campaigns during the upcoming elections at the municipal and provincial levels. We also had a discussion about provincially funded scholarships that support students studying out of province; this is an issue we'll likely discuss more at a later date, as the committee felt we needed more information on the subject. At our next meeting, we'll be further discussing our upcoming election campaigns, starting discussion regarding our tuition campaign, and discussing potential changes to our policy on affordable housing.

CAUS

We're mostly working on provincial election planning. CAUS will be participating in a joint campaign with ACTISEC, as well as CAFA (Confederation of Alberta Faculty Associations) and ACIFA (Alberta College Institute Faculty Association). We held a daylong planning session this past Monday at CAFA's house. All four groups are on the same page, and I feel very confident that this coalition will be able to produce a successful campaign. We'll be meeting again on the 20th to follow-up on the most recent meeting. We're working on finalizing the messaging for the campaign, so that our marketing department can then start developing the design and imaging for the campaign.

Aside from the provincial election, work continues on preparing for our presentation to the Standing Policy Committee on Learning in August. I may also be attending the Premier's Breakfast at the Calgary Stampede in Calgary this Monday.

Also, our Executive Director Duncan Wojtaszek got married on the 7th. Congratulations, and good luck to him and his wife Allie in the future. The Minister of Energy, Murray Smith, officiated the ceremony. Jordan, myself, and Brett Bergie (Provincial Director for ACTISEC) introduced ourselves to the Minister, then inadvertently ended up monopolizing his time at the post-ceremony reception as we discussed PSE issues.

Senate

I met with Derek Roy-Brenneis, the new Executive Officer and Assistant to the Chancellor, to discuss my experience with the Senate, and my thoughts on what we should focus on in the future. This was a very productive meeting, and I look forward to working with Derek and the other members of the Senate in the coming year. The Executive is also having lunch with Chancellor Eric Newell today.

Senator Harold Bannister is championing the idea of creating a \$2 Billion endowment to support Alberta's Universities. This would be part of a centennial project for the province; it would see \$1 Billion raised privately, then matched by the province. I will be meeting with him shortly to discuss his vision and ideas for this project.

Upcoming

- Premier's Breakfast at the Calgary Stampede (July 12th)
- Millennium Scholarships Consultation Session (July 14th)
- Meeting with Harold Bannister (July 15th)
- Follow-up meeting with CAFA, ACIFA, and ACTISEC (July 20th)
- Premier's Breakfast at Klondike Days (July 26th)

Report to Students' Council
July 13, 2004
Alvin Law – Vice President (Operations & Finance)

Dear Members of Council, things I have been up to:

Access Fund: Jordan and myself spent some good time going through Access Fund appeals with the wonderfully caring Jessica Lamb. This time around most of the decisions were fairly easy in that almost all of the applicants had failed to turn in proper documents the first time around or had made mistakes on their application form. Once those errors were fixed, they were eligible for varying amounts of bursary.

Budget Stuff: Have had probably one of the most busiest times of my life these past few weeks as I had meeting after meeting with individuals as well as with Budget Committee to work through numbers and make decisions on where to allocate funds. After several mistakes and many a hair pulled outta my head, we are near the end. The Budget Committee, as well as myself, are quite relieved to be submitting to council a budget that has a surplus after digging ourselves out of a sizable deficit.

Campus Tour: Alex, Lisa and myself went on a very educational tour of residences on campus, organized through Ancillary Services. We were shown the varying rooms that exist in Lister Hall, Pembina Hall, Newton Place, HUB, FSJ, and Michener Park along with talks about pricing and residence life.

Exec Lunch: Our exec had our very first group lunch of the year where we got to socialize in a relaxed setting and get away from the hustle and bustle of the office.

Executive Committee Report to Students' Council July 8, 2004

1. The Following motions were passed at the June 29, 2004 Executive Committee Meeting

- a. ABOUD/TAYLOR MOVED THAT the Executive Committee approve Kathleen Conway to be the Students' Union representative at the Alberta Services for Students Conference.

VOTE ON MOTION 5/0/0 CARRIED

- b. LAW/McLAUGHLIN MOVED THAT the Executive Committee approve a budgeted expenditure not to exceed \$4,300.00 for the OmbudService Director to attend the Ombudsman 101 & 101 Plus Conference July 12 and 14, 2004.

VOTE ON MOTION 4/0/1 CARRIED

- c. TAYLOR/LAW MOVED THAT the Executive Committee endorse bidding to host the NODA Region 1 Conference Proposal to take place February 2006.

VOTE ON MOTION 5/0/0 CARRIED

- d. ABOUD/LAW MOVED THAT the Executive Committee approve a budgeted expenditure not to exceed \$3,410.00 for the Transitions Programs Manager to attend the National Orientation Directors Association Conference in Chicago.

VOTE ON MOTION 5/0/0 CARRIED

2. There were no motions passed at the July 5, 2004 Executive Committee meeting.

UNIVERSITY OF ALBERTA STUDENTS' UNION

2004/05 OPERATING, CAPITAL & NON-DEDICATED RESERVES BUDGET - FINAL

Dept #	Department Name	Revenue	Expenditures	Net
400	General Administration	\$1,799,223	\$591,990	\$1,207,232
402	Office Administration	\$26,780	\$559,770	(\$532,990)
411	Facilities & Operations	\$1,224,139	\$894,362	\$329,777
425	Research	\$0	\$88,004	(\$88,004)
500	President/Executive Support	\$60,000	\$203,039	(\$143,039)
505	Students' Council	\$0	\$20,942	(\$20,942)
509	Elections & Referenda	\$0	\$59,054	(\$59,054)
518	Awards Night	\$0	\$22,652	(\$22,652)
519	Academic Affairs	\$0	\$60,391	(\$60,391)
520	Operations & Finance	\$0	\$27,426	(\$27,426)
521	External Affairs	\$3,000	\$90,324	(\$87,324)
523	Student Life	\$0	\$47,337	(\$47,337)
532	Campus Athletics	\$0	\$0	\$0
600	Services Manager	\$0	\$60,708	(\$60,708)
605	SFAIC	\$3,936	\$137,354	(\$133,418)
610	Ombudservice	\$0	\$44,649	(\$44,649)
611	Centre for Student Development	\$264,753	\$317,186	(\$52,433)
612	Student Distress Centre	\$0	\$37,802	(\$37,802)
616	Information Services	\$52,297	\$151,175	(\$98,878)
624	Student Group Services	\$18,400	\$80,547	(\$62,147)
646	Safewalk	\$0	\$39,328	(\$39,328)
650	Food Bank	\$12,335	\$30,756	(\$18,421)
655	ECOS	\$0	\$36,364	(\$36,364)
555	Student Communications	\$0	\$59,706	(\$59,706)
640	Marketing	\$22,410	\$137,690	(\$115,280)
644	Handbook	\$97,800	\$111,337	(\$13,537)
712	SUB Programming	\$20,160	\$20,035	\$125
713	Alternative Programming	\$51,604	\$60,356	(\$8,752)
714	WOW	\$106,550	\$106,613	(\$63)
760	External Entertainment	\$75,075	\$78,918	(\$3,843)
765	Antifreeze	\$16,150	\$17,666	(\$1,516)
750	Dinwoodie Lounge	\$250,550	\$221,350	\$29,200
755	Myer Horowitz	\$185,885	\$173,989	\$11,896
800	SUBMart	\$456,048	\$365,383	\$90,665
810	SUBTitles	\$525,040	\$426,180	\$98,860
815	Print Centre	\$719,170	\$655,181	\$63,989
821	Cue	\$43,385	\$43,853	(\$468)
825	Post Office	\$485,302	\$424,600	\$60,702
832	RATT	\$435,830	\$409,702	\$26,128
835	L'Express	\$481,230	\$449,068	\$32,162
836	Catering	\$54,531	\$39,370	\$15,161
837	Cram Dunk	\$249,039	\$230,578	\$18,461
838	Powerplant	\$1,357,610	\$1,337,237	\$20,373
	Operating Before Capital	\$9,098,232	\$8,969,972	\$128,259
910	Capital Reserve	\$120,848	\$ 212,305	(\$91,457)
	Total Operating & Capital			
911	Contingency Reserve	\$0	\$30,000	(\$30,000)
912	Project Reserve	\$50,000	\$50,000	\$0
	Total Op., Capital & Non Dedicated Reserve	\$9,269,080	\$9,262,277	\$6,802

2004-05 BC Approved Capital Budget Requests (910)

Dept.	Explanation	Cost	Cost per Dept
411	*3 Vaccums @ \$1000 each	\$ 3,000	
	*2 Entrance Runners @ \$375 each	\$ 750	
	*27 Recover Alumni Room Sofas @ \$500 each	\$ 13,500	
	*10 Extra Main Floor Tables @ \$250 Each	\$ 2,500	
	*30 Extra Main Floor Tables @ \$150 Each	\$ 4,500	
			\$ 24,250
611	*Whitematter Database Development - See CMP \$3500	\$ 3,500	
			\$ 3,500
616	*Safe for Director Office	\$ 6,000	
	*Pamphlet Racks @ \$350 each	\$ 700	
			\$ 6,700
624	*New 6th Floor Office Carpet	\$ 3,090	
			\$ 3,090
646	*New Database - See CMP \$5000	\$ 5,000	
	*Office Repair (Paint & Carpet)	\$ 700	
			\$ 5,700
750	*Sound System \$30 000 - \$50 000	\$ 30,000	
	*Stage Lighting	\$ 6,000	
			\$ 36,000
755	*L.C.D. Data Projector	\$ 10,000	
			\$ 10,000
832	*Track Lighting	\$ 800	
			\$ 800
835	*Alto Shaam Holding Cabinet	\$ 3,100	
			\$ 3,100
838	*Background Music Speakers	\$ 3,800	
	*Glassware Lowerator	\$ 1,565	
	*Table Tops	\$ 8,000	
			\$ 13,365
BARS	*Bar Revitalization	\$ 45,800	
			\$ 45,800
CMP	*Computer Equipment - See attached sheet	\$ 60,000	
			\$ 60,000
		TOTAL	<u>\$ 212,305</u>

2004-05 S.U. Capital Budget Requests (910) in order of priority

Dept	Explanation	Cost	Cost per Dept
411	*3 Vaccums @ \$1000 each	\$ 3,000	
	*2 Entrance Runners @ \$375 each	\$ 750	
	*27 Recover Alumni Room Sofas @ \$500 each	\$ 13,500	
	*30 Haworth Chairs for Main Floor @ \$150 each & 10 Main Floor Tables @ \$250 each	\$ 7,000	
	*Power sewer cleaner (snake)	\$ 700	
			\$ 24,950
611	*Digital Video Camera	\$ 1,000	
	*Whitematter Database Development - See CMP \$3500	\$ -	
	*Furniture	\$ 500	
			\$ 1,500
616	*Safe for Director Office	\$ 6,000	
	*Pamphlet Racks @ \$350 each	\$ 700	
			\$ 6,700
624	*New 6th Floor Office Carpet	\$ 3,090	
	*Repaint 6th Floor Offices	\$ 1,800	
	*Repaint 6th Floor Halls and Doors	\$ 900	
	*Convert Shower and Toilet into Storage with Shelves	\$ 4,000	
			\$ 9,790
640	*Banner Stands for Sponsors	\$ 1,000	
			\$ 1,000
646	*New Database - See CMP \$5000	\$ -	
	*Office Repair (Paint & Carpet)	\$ 700	
			\$ 700
650	*Keyless Entry	\$ 700	
			\$ 700
750	*Folding Tables	\$ 9,500	
	*Sound System \$30 000 - \$50 000	\$ 50,000	
	*Stage Lighting	\$ 6,000	
	*Storage System	\$ 2,200	
	*Curtains	\$ 2,400	
			\$ 70,100
755	*L.C.D. Data Projector	\$ 10,000	
	*Entrance Barrier: Main Floor	\$ 2,500	
	*Monitor Speakers (replacement)	\$ 3,400	
	*Computer and network upgrading	\$ 5,000	
	*West Wall Update, Lobby	\$ 900	
	*Wireless Lavalier Microphones (2)	\$ 2,500	
			\$ 24,300
760	*Multi Purpose Labels (2000)	\$ 1,667	
	*Poster Dry Mount and Framing (10)	\$ 476	
	*Carpets (3)	\$350	
	*Bulk Custom Stamps	\$200	
			\$ 2,693
810	*Security Cameras	\$ 3,000	
			\$ 3,000
832	*New Carpet	\$ 10,230	
	*Paint ceiling	\$ 1,320	
	*Paint room	\$ 2,635	
	*Track Lighting	\$ 800	
	*DJ Music Package	\$ 2,000	
			\$ 16,985
835	*Alto Shaam Holding Cabinet	\$ 3,100	

			\$	3,100
838	*Liquor System Upgrade	\$	5,000	
	*Four Wedges for Sounds System	\$	3,800	
	*Background Music Speakers	\$	3,800	
	*Glassware Lowerator	\$	1,565	
	*Tabletops	\$	21,240	
	*Chairs	\$	36,114	
	*DJ Music Package	\$	2,000	
	*Additional Electrical Outlets	\$	5,400	
	*Track Lighting	\$	2,100	
	*Paint Main Room	\$	6,780	
	*Pipe and Drape	\$	1,500	
	*Cash Register/Front Door Cashier	\$	800	
	*Additional Micros Till for Dewey's	\$	3,000	
	*Dewey's Signage	\$	140	
	*2 Condenser Microphones	\$	800	
			\$	94,039
CMP				
	*Computer Equipment - See attached sheet	\$	70,000	
	*Software/Database Development Reserve	\$	12,000	
			\$	82,000
	TOTAL		\$	<u>341,557</u>

**Proposed
Department 400
General Administration**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							
6010-000 Student Fees	\$2,583,370	\$2,742,068	\$2,940,980	\$3,247,613	\$3,541,340	\$3,536,520	\$3,663,956
6019-000 Allocation-Fees	(1,412,772)	(1,502,271)	(1,594,232)	(1,826,789)	(1,899,001)	(1,889,205)	(1,984,733)
Total Student Fees Revenue	1,170,598	1,239,797	1,346,748	1,420,824	1,642,339	1,647,315	1,679,223
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent			(254,860)	(254,860)			0
Total External Rent	0	0	(254,860)	(254,860)	0	0	0
<i>Internal Rent</i>							
6319-000 Internal Rent			26,365	26,365			0
Total Internal Rent	0	0	26,365	26,365	0	0	0
<i>Other Rent Revenue</i>							
Total Rent, Space and Maintenance Revenue	0	0	(228,495)	(228,495)	0	0	0
Interest Revenue							
6420-000 Interest	152,389	213,258	116,561	131,897	137,990	120,000	120,000
Grants Revenue							
Commissions Revenue							
6430-000 General Commissions	1,806						0
Total Commissions Revenue	1,806	0	0	0	0	0	0
Other Revenue & COGS							
6500-200 Miscellaneous-Other				524	37		0
6600-000 Fund Raising				2,358			0
Total Gross Profit	0	0	0	2,882	37	0	0
Total Revenue	1,324,793	1,453,055	1,234,814	1,355,150	1,780,366	1,767,315	1,799,223
Total Gross Profit	1,324,793	1,453,055	1,234,814	1,355,150	1,780,366	1,767,315	1,799,223
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries			15,330	7,500	22,500	22,500	22,500
Total Wages	0	0	15,330	7,500	22,500	22,500	22,500
<i>Government Deductions</i>							
8131-200 EI-Salary						662	624
8132-200 CPP-Salary						1,114	1,114
Total Government Deductions	0	0	0	0	0	1,776	1,737
<i>Employee Benefits</i>							
Total Employee Benefits			48	23	(0)	0	
<i>Employee Development</i>							
8171-100 Course/Seminar-External		23		201		250	250
8171-200 Course/Seminar-Internal	214						0
Total Employee Development	214	23	0	201	0	250	250
Total Staff Costs	214	23	15,378	7,724	22,500	24,526	24,487
Supplies							
8225-300 Supplies-Operations			1				0
8230-200 Office Supplies-Other	2						0
Total Office Supplies	2	0	0	0	0	0	0
Total Supplies	2	0	1	0	0	0	0
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				72,169	600		0
8331-000 External PR	122	132		31	9		0
8332-000 Internal PR	3,349	2,273	3,100	2,299	3,027	3,200	3,200
Total Marketing, Advertising and Promotion	3,471	2,405	3,100	74,499	3,636	3,200	3,200
Printing and Duplicating							

**Proposed
Department 400
General Administration**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
8412-000 Internal Printing			35	9	13		0
8422-000 Internal Duplication	10		2	10	1		0
Total Printing and Duplicating	10	0	37	19	14	0	0
Operational Expenses							
8541-000 Cash Over				(20)			0
8542-000 Cash Short	7	6					0
8555-000 Bad Debt Expense	341	1,655		782	2,654		0
8559-000 Bad Debt Recovery	(530)		(225)		(17)		0
Total Operational Expenses	(182)	1,661	(225)	762	2,637	0	0
Communications							
8650-000 Telephone Rentals	46						0
8654-000 Courier					5		0
8655-000 Postage	8			19	2		0
Total Communications	54	0	0	19	7	0	0
Legal and Professional							
8722-000 Audit & Accounting Fees	23,373	26,964	30,835	35,141	31,208	31,750	24,500
Total Legal and Professional	23,373	26,964	30,835	35,141	31,208	31,750	24,500
Taxes and Licenses							
8741-000 Business Tax/Licences			25				0
Total Taxes and Licenses	0	0	25	0	0	0	0
Capital							
8861-000 Amortization on Investment Premium	36,035			23,178	0		0
Total Capital	36,035	0	0	23,178	0	0	0
General Overheads							
8910-000 Travel	457						0
8921-000 Associations	1,480						0
8930-000 Bank Service Charges	7,749	7,820	10,300	10,165	12,966	11,400	14,400
8931-000 Credit Card S/C	75		408				0
8932-000 Interest Expense	79,903	55,584	45,736	29,559	198,029	215,189	177,618
8950-000 Insurance	29,494	31,449	37,542	56,166	73,817	80,520	119,629
8960-000 Mortgage Principle	463,651	230,288	230,268	247,316	392,463	390,950	228,156
8965-000 Capital Expense/Transfer	50,000						0
8970-000 Misc. Expense	31	254,860					0
8980-000 Previous Yrs. Expense				1,513			0
Total General Overheads	632,840	580,001	324,254	344,719	677,275	698,059	539,803
TOTAL EXPENDITURES	695,817	611,054	373,405	486,062	737,277	757,535	591,990
NET PROFIT (LOSS)	628,976	842,001	861,409	869,088	1,043,089	1,009,780	1,207,232

**Proposed
Department 402
Office Administration**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental	\$30						\$0
Total Other Rent Revenue	30	0	0	0	0	0	0
Total Rent, Space and Maintenance Revenue	30	0	0	0	0	0	0
Service Revenue							
<i>Internal Revenue</i>							
6412-000 Internal Services	28,149	31,115	29,937	27,054	26,563	36,585	26,780
Total Service Revenue	28,149	31,115	29,937	27,054	26,563	36,585	26,780
Total Revenue	28,179	31,115	29,937	27,054	26,563	36,585	26,780
Total Gross Profit	28,179	31,115	29,937	27,054	26,563	36,585	26,780
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	11,449	44,974	41,479	6,330	4,548	5,304	5,466
8111-000 Salaries	274,331	292,607	310,704	309,533	331,122	340,561	361,376
8112-100 Overtime-Hourly		400	1,112				0
8112-200 Overtime-Salary			312				0
8113-100 Vacation-Hourly	706	1,940	2,127	406	328	212	219
8113-200 Vacation-Salary	1,363	1,517	5,851	1,702	2,413		0
8114-100 Stat. Holiday-Hourly	5	54	3,603	340	78	223	230
8116-200 Responsibility-Salary	280		350	588	348		0
Total Wages	288,134	341,492	365,538	318,899	338,837	346,300	367,289
<i>Government Deductions</i>							
8131-100 EI-Hourly	630	1,664	1,874	335	251	181	158
8131-200 EI-Salary	6,301	6,096	6,108	5,931	5,696	7,000	6,150
8132-100 CPP-Hourly	460	1,596	2,142	367	302	270	66
8132-200 CPP-Salary	6,125	7,290	8,564	9,188	9,585	10,000	10,250
Total Government Deductions	13,516	16,646	18,688	15,821	15,834	17,451	16,623
<i>Employee Benefits</i>							
8141-100 Great West Life-Hourly		10					0
8141-200 Great West Life-Salary	8,052	9,803	10,151	8,767	10,278	10,800	13,755
8142-200 Alberta Health Care-Salary	918	1,137	1,288	1,537	1,078	1,056	1,320
8143-100 WCB-Hourly	122	115	146	165	72	20	18
8143-200 WCB-Salary	329	539	700	830	852	1,170	1,120
8144-200 Pension-Salary	15,057	16,087	16,812	15,834	16,933	17,122	19,961
8145-000 Parking	540	600	582	84	799	840	840
Total Employee Benefits	25,018	28,291	29,679	27,217	30,012	31,008	37,014
<i>Employee Development</i>							
8165-100 Recruitment-Hourly		85				96	96
8165-200 Recruitment-Salary	478	370	379	227	482	480	480
8171-100 Course/Seminar-External	838	2,100	1,078	1,272	4,061	4,500	6,396
8173-100 Conference-Transportation	1,800	1,949	2,329	1,581	2,691	2,975	3,225
8173-200 Conference-Accommodation	2,035	1,362	2,399	3,186	1,745	2,450	2,450
8173-300 Conference-Registration	735	604	875	955	1,059	1,500	2,160
8173-400 Conference-Other	1,671	1,000	410	637	300	720	720
Total Employee Development	7,557	7,470	7,470	7,858	10,338	12,721	15,527
Total Staff Costs	334,225	393,899	421,375	369,795	395,021	407,480	436,454
Repairs and Maintenance							
8211-300 R & M-Equipment Other		284	38	185	511	360	1,200
8211-600 R & M-Facilities Other	151	185	47	31	273	60	60
8211-700 R & M-Copy Charges	2,233	2,348	1,834	1,636	1,147	1,700	1,500
8211-900 R & M-Other	237	714	419	242	403	280	280
Total Repairs and Maintenance	2,621	3,531	2,338	2,094	2,334	2,400	3,040
Supplies							
8225-300 Supplies-Operations			448		54		0
8225-400 Supplies-Other	321	318	438	563	945	1,040	1,044
8230-100 Office Supplies-Computer	150	1,815	1,317	1,533	1,249	1,880	3,000
8230-200 Office Supplies-Other	5,148	5,627	6,728	3,832	7,045	6,100	6,420
Total Office Supplies	5,298	7,442	8,045	5,365	8,294	7,980	9,420
Total Supplies	5,619	7,760	8,931	5,928	9,293	9,020	10,464

**Proposed
Department 402
Office Administration**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Marketing, Advertising and Promotion							
8321-400 Ext. Advertising-Other	25	118					0
8322-100 Int. Advertising-Media		23					0
8331-000 External PR	112	89	55	79	257	180	300
8332-000 Internal PR	200	685	2,022	391	763	540	660
8333-000 Volunteer PR					57		0
Total Marketing, Advertising and Promotion	337	915	2,077	470	1,077	720	960
Printing and Duplicating							
8411-000 External Printing		136	67	24	16	96	60
8412-000 Internal Printing	(67)	34	2,022	847	1,043		0
8422-000 Internal Duplication	4,558	4,781	5,071	4,400	2,234	5,535	3,100
Total Printing and Duplicating	4,491	4,951	7,160	5,271	3,293	5,631	3,160
Operational Expenses							
8510-000 General Rentals	3,075	3,354	3,441	896	5,989	3,360	3,420
8541-000 Cash Over				(355)	(30)		0
8542-000 Cash Short			20		29		0
8549-000 Theft			40				0
8555-000 Bad Debt Expense			18	1,001	162		0
Total Operational Expenses	3,075	3,354	3,519	1,542	6,150	3,360	3,420
Communications							
8650-000 Telephone Rentals	784	801	968	6,872	1,909	1,440	2,040
8651-000 Telephone Repairs		(63)	72		2,416		0
8652-000 Long Distance	64	490	300	259	323	300	300
8653-000 Fax	75	225	39	56	332	120	120
8654-000 Courier	652	190	231	327	173	360	360
8655-000 Postage	1,249	1,149	910	1,238	1,551	1,300	1,500
Total Communications	2,824	2,792	2,520	8,752	6,704	3,520	4,320
Legal and Professional							
8720-000 Legal Fees			6,109	303	26		0
8721-000 Professional Fees	33,147	11,500	27,553	67,900	82,770	83,182	85,831
8722-000 Audit & Accounting Fees				13	(20)		0
Total Legal and Professional	33,147	11,500	33,662	68,216	82,776	83,182	85,831
Capital							
8870-100 Capital Expend <\$500-General	175	49	70	959	220	750	720
Total Capital	175	49	70	959	220	750	720
General Overheads							
8910-000 Travel	145	69	7	204	1,552	3,240	7,500
8920-000 Publications	96	277	92	299	524	780	792
8921-000 Associations	45	520	685	778	981	1,662	1,905
8930-000 Bank Service Charges		(10)	(196)	750	(81)		1,164
8931-000 Credit Card S/C		40	240		47	80	40
8932-000 Interest Expense					2		0
8970-000 Misc. Expense				101			0
8980-000 Previous Yrs. Expense					(1,280)		0
Total General Overheads	286	896	828	2,132	1,745	5,762	11,401
TOTAL EXPENDITURES	386,800	429,647	482,480	465,159	508,613	521,825	559,770
NET PROFIT (LOSS)	(358,621)	(398,532)	(452,543)	(438,105)	(482,050)	(485,240)	(532,990)

**Proposed
Department 411
Facilities Operations**

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent	\$477,534	\$484,556	\$482,351	\$586,378	\$609,461	\$600,711	\$601,171
6312-000 Percentage Rent	7,378	8,217	8,538	2,810	5,437	5,000	6,000
6313-000 Common Area Rent	115,101	115,101	115,101	141,284	159,412	156,602	163,680
6314-100 Temporary Rent-Meeting Rooms	6,135	4,375	3,130	1,870	1,569	2,540	2,000
6314-200 Temporary Rent-Tables	27,480	27,000	28,639	20,645	22,880	24,000	24,000
6314-300 Temporary Rent-Lockers	330	230	495	75			0
6314-400 Temporary Rent-Other	12,461	6,202	150	925	1,047	500	500
Total External Rent	646,419	645,681	638,404	753,987	799,806	789,353	797,351
<i>Other Rent Revenue</i>							
6350-000 Custodial Revenue	97,335	92,453	92,161	95,097	105,287	96,811	107,179
6351-000 Maintenance Revenue	15,015	16,663	12,848	10,669	13,601	11,750	12,110
Total Other Rent Revenue	112,350	109,116	105,009	105,766	118,888	108,561	119,289
Total Rent, Space and Maintenance Revenue	758,769	754,797	743,413	859,753	918,694	897,914	916,640
Service Revenue							
<i>Internal Revenue</i>							
6412-000 Internal Services		7,710	7,140	8,550	9,920	8,460	8,460
Total Service Revenue	0	7,710	7,140	8,550	9,920	8,460	8,460
Interest Revenue							
Grants Revenue							
6425-000 Grants	285,504	285,504	285,504	285,504	285,504	285,504	285,504
Commissions Revenue							
6430-000 General Commissions	27,568	10,821	14,931	19,830	8,521	13,200	10,585
Total Commissions Revenue	27,568	10,821	14,931	19,830	8,521	13,200	10,585
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6452-000 Internal Misc. Merch. Sales							
7210-050 COGS Misc.Merchandise-Internal							
Gross Profit on Miscellaneous Merchandise							4,610
Clothing Sales							
<i>Students' Union Clothing Sales - Internal</i>							
<i>External Custom - Other</i>							
<i>Other Clothing Sales</i>							
Other Revenue & COGS							
Total Revenue	1,071,841	1,058,832	1,050,988	1,173,637	1,222,639	1,205,078	1,224,139
Total COGS							1,660
Total Gross Profit	1,071,841	1,058,832	1,050,988	1,173,637	1,222,639	1,205,078	1,222,479
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	45,345	44,950	48,863	64,914	69,267	53,289	58,081
8111-000 Salaries	456,821	467,402	494,406	503,154	521,155	560,094	570,261
8112-100 Overtime-Hourly	963	1,154	1,586	1,441	1,708	1,500	1,640
8112-200 Overtime-Salary	321					200	205
8113-100 Vacation-Hourly	2,009	2,048	2,186	2,790	2,853	2,131	2,323
8113-200 Vacation-Salary	3,391			2,050	568		0
8114-100 Stat. Holiday-Hourly	1,694	1,898	2,067	2,718	2,849	2,241	2,439
8115-100 Sick Pay - Hourly					44		
8116-200 Responsibility-Salary	1,512	1,237	1,218	1,277	1,355	1,320	1,353
8117-100 Shift Diff-Hourly	605	505	700	2,143	1,279	1,000	1,000
8117-200 Shift Diff-Salary	13,925	14,606	14,537	13,315	13,921	15,942	16,638
Total Wages	526,586	533,800	565,563	593,802	614,999	637,717	653,940

**Proposed
Department 411
Facilities Operations**

		Past Year's Actuals			Current Year		Next Year	
		2000	2001	2002	2003	2004	2005	
		Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Government Deductions								
8131-100	El-Hourly	1,670	1,561	1,632	2,081	1,939	1,768	1,720
8131-200	El-Salary	15,398	14,730	14,309	14,796	14,535	16,980	15,813
8132-100	CPP-Hourly	909	1,090	1,411	2,145	2,047	2,979	3,071
8132-200	CPP-Salary	15,220	17,498	19,986	22,798	24,620	28,589	28,238
Total Government Deductions		33,197	34,879	37,338	41,820	43,141	50,316	48,842
Employee Benefits								
8141-200	Great West Life-Salary	27,064	31,490	36,715	38,377	41,231	43,514	49,840
8142-200	Alberta Health Care-Salary	5,406	5,929	5,852	7,388	7,659	7,392	8,448
8143-100	WCB-Hourly	153	136	129	168	220	205	192
8143-200	WCB-Salary	1,167	1,115	1,396	1,488	1,783	1,964	1,768
8144-200	Pension-Salary	22,535	23,788	25,121	26,022	26,675	28,370	28,155
8146-100	Other Benefits-Hourly	362	323	428	246	914	300	828
8146-200	Other Benefits-Salary	4,335	1,501	1,518	1,638	1,494	1,750	1,750
Total Employee Benefits		61,022	64,282	71,159	75,327	79,976	83,495	90,982
Employee Development								
8165-100	Recruitment-Hourly		53	25	199		100	100
8165-200	Recruitment-Salary	433			292	538	200	200
Total Employee Development		433	53	25	491	538	300	300
Total Staff Costs		621,238	633,014	674,085	711,440	738,654	771,828	794,064
Repairs and Maintenance								
8211-600	R & M-Facilities Other	4,159	3,950	4,208	4,382	5,632	4,800	6,500
8211-800	R & M-Vehicle	225	53	574		205	900	900
8211-900	R & M-Other	1,592	1,644	2,291	2,318	5,135	5,640	5,700
Total Repairs and Maintenance		5,976	5,647	7,073	6,700	10,972	11,340	13,100
Supplies								
8225-100	Supplies-Building	25,052	20,351	18,759	21,777	25,125	23,000	23,500
8225-400	Supplies-Other	109	8					0
8230-200	Office Supplies-Other	98	107	236	98	63	120	120
Total Office Supplies		98	107	236	98	63	120	120
Total Supplies		25,259	20,466	18,995	21,875	25,188	23,120	23,620
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				38			0
8321-400	Ext. Advertising-Other	25	58					0
8322-300	Int. Advertising-Design Other					23		0
8331-000	External PR	81	55	55			100	100
8332-000	Internal PR	926	133	121	399	308	300	300
Total Marketing, Advertising and Promotion		1,032	246	176	437	331	400	400
Printing and Duplicating								
8411-000	External Printing	160	185	204	38		300	300
8412-000	Internal Printing	2	2	61	29	3		0
8422-000	Internal Duplication	323	260	393	350	250	360	360
Total Printing and Duplicating		485	447	658	417	253	660	660
Operational Expenses								
8517-000	Program Expense	15,800	15,800	15,800	15,800	15,800	18,432	15,800
8555-000	Bad Debt Expense	(100)			1,554	47		0
8559-000	Bad Debt Recovery					(250)		
8610-000	Grant Expense	11,060	11,060	11,060	11,060	11,060	12,900	11,060
Total Operational Expenses		26,760	26,860	26,860	28,414	26,657	31,332	26,860
Communications								
8650-000	Telephone Rentals	652	639	568	633	518	600	600
8652-000	Long Distance	16	28	1	9	8	60	60
8653-000	Fax	18	16	2	2		12	12
8654-000	Courier	9			121	58	56	96
8655-000	Postage	19	7	8	69	23	40	40
Total Communications		714	690	579	834	607	768	808
Legal and Professional								
8720-000	Legal Fees				2,080	2,574	2,000	2,000
8721-000	Professional Fees	373	265	265	775	8,234	1,100	1,100
Total Legal and Professional		373	265	265	2,855	10,808	3,100	3,100

**Proposed
Department 411
Facilities Operations**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Taxes and Licenses							
8741-000 Business Tax/Licences	1,110	1,110	1,110	1,110	1,122	1,116	1,116
8742-000 Property Tax	1,084	1,122	981	923			0
Total Taxes and Licenses	2,194	2,232	2,091	2,033	1,122	1,116	1,116
Space Costs							
8840-100 Cleaning-Supplies	11,495	15,438	14,873	17,404	15,854	16,000	16,000
8850-000 Utilities Expense	15,430	15,430	15,430	11,824	116,773	60,000	66,000
8850-100 Utilities - Cost Recovery - Internal				(3,926)	(45,022)	(33,516)	(36,864)
8850-200 Utilities - Cost Recovery - External					(39,819)	(19,428)	(21,372)
Total Space Costs	26,925	30,868	30,303	25,302	47,786	23,056	23,764
Capital							
8870-100 Capital Expend <\$500-General	180	1,340	898	4,527	2,608	2,200	2,200
Total Capital	180	1,340	898	4,527	2,608	2,200	2,200
General Overheads							
8910-000 Travel	1,603	1,870	1,067	1,849	2,614	2,880	2,880
8920-000 Publications		7					0
8921-000 Associations	110	130	130	130	130	130	130
8932-000 Interest Expense					64		0
Total General Overheads	1,713	2,007	1,197	1,979	2,808	3,010	3,010
TOTAL EXPENDITURES	712,849	724,082	763,180	806,813	867,794	871,930	892,702
NET PROFIT (LOSS)	358,992	334,750	287,808	366,824	354,845	333,148	329,777

**Proposed
Department 425
Research Information**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	\$3,151		\$6,252	\$7,492	\$5,511	\$13,046	\$0
8111-000	Salaries	27,098	26,934	29,461	44,230	41,703	52,369	71,942
8113-100	Vacation-Hourly	239		363	307	220	522	0
8113-200	Vacation-Salary		1,736		911	121		0
8114-100	Stat. Holiday-Hourly			68			548	0
8116-200	Responsibility-Salary					325		
Total Wages		30,488	28,670	36,144	52,940	47,880	66,485	71,942
<i>Government Deductions</i>								
8131-100	El-Hourly	222		297	246	169	415	0
8131-200	El-Salary	887	957	852	1,301	1,147	1,553	1,994
8132-100	CPP-Hourly	173		336	493	234	699	0
8132-200	CPP-Salary	865	1,134	1,186	1,831	1,799	2,442	3,561
Total Government Deductions		2,147	2,091	2,671	3,871	3,349	5,109	5,555
<i>Employee Benefits</i>								
8141-100	Great West Life-Hourly						1,080	0
8141-200	Great West Life-Salary	486	523	1,085	557	611	1,380	2,685
8142-200	Alberta Health Care-Salary	204	153	209	264	132	264	264
8143-100	WCB-Hourly		2	13	28	29	96	0
8143-200	WCB-Salary	84	68	75	100	137	180	223
8144-200	Pension-Salary	1,348	998	1,466	1,479	1,327	2,628	2,628
Total Employee Benefits		2,122	1,744	2,848	2,428	2,236	5,628	5,800
<i>Employee Development</i>								
8165-200	Recruitment-Salary		387		143		150	150
8171-100	Course/Seminar-External		389	46	475	630	700	700
8173-100	Conference-Transportation				1,566	22	1,400	50
8173-200	Conference-Accommodation				80	103	1,000	225
8173-300	Conference-Registration					75	400	0
8173-400	Conference-Other				200		400	90
Total Employee Development		0	776	46	2,464	830	4,050	1,215
Total Staff Costs		34,757	33,281	41,709	61,703	54,295	81,272	84,512
Repairs and Maintenance								
8211-600	R & M-Facilities Other	8			75		75	75
Total Repairs and Maintenance		8	0	0	75	0	75	75
Supplies								
8230-100	Office Supplies-Computer	1	1		1		20	0
8230-200	Office Supplies-Other	226	104	147	165	98	100	96
Total Office Supplies		227	105	147	166	98	120	96
Total Supplies		227	105	147	166	98	120	96
Marketing, Advertising and Promotion								
8321-400	Ext. Advertising-Other		58					0
8332-000	Internal PR		45			7		0
Total Marketing, Advertising and Promotion		0	103	0	0	7	0	0
Printing and Duplicating								
8411-000	External Printing	47	48		60	24		0
8412-000	Internal Printing				433	28		0
8421-000	External Duplication	60	20				42	48
8422-000	Internal Duplication	1,699	1,643	553	560	316	1,680	800
Total Printing and Duplicating		1,806	1,711	553	1,053	368	1,722	848
Operational Expenses								
8516-000	Production Costs	6						0
Total Operational Expenses		6	0	0	0	0	0	0
Communications								
8650-000	Telephone Rentals	322	437	397	456	181	440	240
8652-000	Long Distance	111	93	166	99	87	260	264
8653-000	Fax	6	6				60	60
8654-000	Courier	12				29	50	48
8655-000	Postage	128	5	30	29	43	60	60

**Proposed
Department 425
Research Information**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Communications	579	541	593	584	340	870	672
Legal and Professional							
8721-000 Professional Fees	265	265	265	530	265	265	265
Total Legal and Professional	265	265	265	530	265	265	265
Taxes and Licenses							
Space Costs							
Capital							
8870-100 Capital Expend <\$500-General	118			470			0
Total Capital	118	0	0	470	0	0	0
General Overheads							
8910-000 Travel	21	39	124		2	36	36
8920-000 Publications	2,056	2,054	2,266	806	1,326	1,200	1,325
8921-000 Associations		1			28	250	175
Total General Overheads	2,077	2,094	2,390	806	1,356	1,486	1,536
TOTAL EXPENDITURES	39,843	38,100	45,657	65,387	56,729	85,810	88,004
NET PROFIT (LOSS)	(39,843)	(38,100)	(45,657)	(65,387)	(56,729)	(85,810)	(88,004)

**Proposed
Department 500
President**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Grants Revenue							
6425-000 Grants	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Total Revenue	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Total Gross Profit	60,000	60,000	60,000	60,000	60,000	60,000	60,000
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	3,884	3,775	3,657	4,377	5,594	5,268	0
8111-000 Salaries	88,220	81,436	82,731	91,080	96,618	96,391	108,191
8113-100 Vacation-Hourly	106	130	127	167	187	219	0
8113-200 Vacation-Salary	4,921	2,447	1,451	1,133	314		400
8114-100 Stat. Holiday-Hourly			312			230	0
8116-200 Responsibility-Salary	107						0
8117-100 Shift Diff-Hourly	(144)						0
8118-200 Casual Labour-Temp Help	8	215	380				0
Total Wages	97,102	88,003	88,658	96,757	102,713	102,108	108,591
<i>Government Deductions</i>							
8131-100 EI-Hourly	97	111	113	129	137	174	0
8131-200 EI-Salary	2,506	2,220	1,883	2,068	2,106	2,233	2,999
8132-100 CPP-Hourly	35	25	19	66	119	294	0
8132-200 CPP-Salary	2,862	3,280	3,330	3,993	4,412	4,771	5,355
Total Government Deductions	5,500	5,636	5,345	6,256	6,774	7,472	8,354
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	3,695	5,990	2,558	3,499	4,012	4,356	8,040
8142-200 Alberta Health Care-Salary	799	1,077	542	979	1,603	1,320	1,584
8143-100 WCB-Hourly	8	9	11	12	14	20	0
8143-200 WCB-Salary	279	252	248	243	280	328	335
8144-200 Pension-Salary	2,950	3,126	3,229	3,554	2,913	3,828	4,236
8145-000 Parking	383	505	542		374	424	0
8146-200 Other Benefits-Salary					999		0
Total Employee Benefits	8,114	10,959	7,130	8,287	10,195	10,276	14,195
<i>Employee Development</i>							
8165-200 Recruitment-Salary	2,451	1,483	2,990	1,304	1,687	3,420	3,420
8165-300 Recruitment-Volunteer	1,875	1,125	2,528	2,511	1,474	3,144	3,144
8171-100 Course/Seminar-External			500		198	600	800
8172-100 Retreat-Accommodation	2,158	2,352	2,625	3,000	3,000	3,000	3,000
8172-200 Retreat-Food & Beverage	1,390	1,474	1,644	1,427	1,688	2,150	2,150
8172-300 Retreat-Other	240	1,330	722	2,048	1,989	1,314	1,900
8173-100 Conference-Transportation	999	1,479	421	1,915	1,333	2,100	2,100
8173-200 Conference-Accommodation	1,313	804	168	225	380	700	700
8173-300 Conference-Registration	316	570	745	925	987	1,350	1,350
8173-400 Conference-Other	175	114	137	497	75	680	680
Total Employee Development	10,917	10,731	12,480	13,852	12,811	18,458	19,244
Total Staff Costs	121,633	115,329	113,613	125,152	132,493	138,314	150,385
Repairs and Maintenance							
8211-300 R & M-Equipment Other	37	110	60			150	150
8211-600 R & M-Facilities Other	65	118	67				0
8211-900 R & M-Other	210	357	282	203	89	300	300
Total Repairs and Maintenance	312	585	409	203	89	450	450
Supplies							
8225-400 Supplies-Other	321	318	432	563			0
8230-100 Office Supplies-Computer	539	474		364	447	990	990
8230-200 Office Supplies-Other	669	1,388	895	937	196	240	204
Total Office Supplies	1,208	1,862	895	1,301	643	1,230	1,194
Total Supplies	1,529	2,180	1,327	1,864	643	1,230	1,194
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media					836	1,440	1,440
8321-400 Ext. Advertising-Other	1,464	1,412					0
8322-100 Int. Advertising-Media	17,390	20,108	113	784	1,168		0
8322-300 Int. Advertising-Design Other	1,100	900		50	23		0
8331-000 External PR	1,579	1,893	2,264	251	255	876	1,376
8332-000 Internal PR	676	1,734	2,026	1,381	1,765	1,520	1,470
8333-000 Volunteer PR	34	530	1,383	853	1,527	2,000	0

**Proposed
Department 500
President**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Marketing, Advertising and Promotion	22,243	26,577	5,786	3,319	5,574	5,836	4,286
Printing and Duplicating							
8411-000 External Printing	31	208	169	108	95	95	95
8412-000 Internal Printing			2,975	1,698	0		0
8422-000 Internal Duplication	5,301	5,742	10,129	7,543	5,834	11,940	2,004
Total Printing and Duplicating	5,332	5,950	13,273	9,349	5,929	12,035	2,099
Operational Expenses							
8510-000 General Rentals	50	284	98	275			0
8516-000 Production Costs	1,371	3,805	5,786	10,951	5,173	5,364	0
8610-000 Grant Expense				400		1,700	0
8612-000 Sponsorships	4,650	1,050					0
Total Operational Expenses	6,071	5,139	5,884	11,626	5,173	7,064	0
Communications							
8650-000 Telephone Rentals	4,055	3,421	4,200	1,231	734	3,055	840
8651-000 Telephone Repairs	302					200	0
8652-000 Long Distance	600	515	360	155	598	420	420
8653-000 Fax	17	30	1	4	1		10
8654-000 Courier	45	152	76	84	44	120	120
8655-000 Postage	70	200	185	314	74	360	360
Total Communications	5,089	4,318	4,822	1,788	1,451	4,155	1,750
Legal and Professional							
8720-000 Legal Fees	20,000	24,955	20,762	46,987	38,064	40,000	40,000
8721-000 Professional Fees	799	1,282	18,988	795	795	795	795
Total Legal and Professional	20,799	26,237	39,750	47,782	38,859	40,795	40,795
Capital							
8870-100 Capital Expend <\$500-General	140	300	295	426	186	512	300
Total Capital	140	300	295	426	186	512	300
General Overheads							
8910-000 Travel	569	293	1,785	9	168	300	300
8920-000 Publications	384	14		212		100	0
8921-000 Associations	15,459	15,184	(3,077)	3,297	1,427	1,440	1,440
8931-000 Credit Card S/C	37		92	80		40	40
8980-000 Previous Yrs. Expense		436	68		899		0
Total General Overheads	16,449	15,927	(1,132)	3,598	2,494	1,880	1,780
TOTAL EXPENDITURES	199,597	202,542	184,027	205,107	192,891	212,271	203,039
NET PROFIT (LOSS)	(139,597)	(142,542)	(124,027)	(145,107)	(132,891)	(152,271)	(143,039)

**Proposed
Department 505
Student's Council**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Grants Revenue							
6425-000 Grants	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$0
Total Revenue	60,000	60,000	60,000	60,000	60,000	60,000	0
Total Gross Profit	60,000	60,000	60,000	60,000	60,000	60,000	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	3,884	3,775	3,657	4,377	3,931	5,480	3,555
8111-000 Salaries	88,220	81,436	82,731	91,080	64,133	96,391	0
8113-100 Vacation-Hourly	106	130	127	167	155	219	216
8113-200 Vacation-Salary	4,921	2,447	1,451	1,133			0
8114-100 Stat. Holiday-Hourly			312			230	0
8116-200 Responsibility-Salary	107						0
8117-100 Shift Diff-Hourly	(144)						0
8118-200 Casual Labour-Temp Help	8	215	380				0
Total Wages	97,102	88,003	88,658	96,757	68,219	102,320	3,771
<i>Government Deductions</i>							
8131-100 EI-Hourly	97	111	113	129	115	174	105
8131-200 EI-Salary	2,506	2,220	1,883	2,068	1,430	2,233	0
8132-100 CPP-Hourly	35	25	19	66	98	294	187
8132-200 CPP-Salary	2,862	3,280	3,330	3,993	2,922	4,771	0
Total Government Deductions	5,500	5,636	5,345	6,256	4,565	7,472	291
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	3,695	5,990	2,558	3,499	2,338	4,356	0
8142-200 Alberta Health Care-Salary	799	1,077	542	979	1,339	1,320	0
8143-100 WCB-Hourly	8	9	11	12	9	20	12
8143-200 WCB-Salary	279	252	248	243	171	328	0
8144-200 Pension-Salary	2,950	3,126	3,229	3,554	2,024	3,828	0
8145-000 Parking	383	505	542		159	424	0
8146-200 Other Benefits-Salary					999		0
Total Employee Benefits	8,114	10,959	7,130	8,287	7,039	10,276	12
<i>Employee Development</i>							
8165-200 Recruitment-Salary	2,451	1,483	2,990	1,304	211	3,420	0
8165-300 Recruitment-Volunteer	1,875	1,125	2,528	2,511	174	3,144	0
8171-100 Course/Seminar-External			500			600	0
8172-100 Retreat-Accommodation	2,158	2,352	2,625	3,000		3,000	0
8172-200 Retreat-Food & Beverage	1,390	1,474	1,644	1,427	376	2,150	0
8172-300 Retreat-Other	240	1,330	722	2,048		1,314	0
8173-100 Conference-Transportation	999	1,479	421	1,915	1,103	2,100	0
8173-200 Conference-Accommodation	1,313	804	168	225	262	700	0
8173-300 Conference-Registration	316	570	745	925	800	1,350	0
8173-400 Conference-Other	175	114	137	497	24	680	0
Total Employee Development	10,917	10,731	12,480	13,852	2,950	18,458	0
Total Staff Costs	121,633	115,329	113,613	125,152	82,773	138,526	4,074
Repairs and Maintenance							
8211-300 R & M-Equipment Other	37	110	60			150	0
8211-600 R & M-Facilities Other	65	118	67				0
8211-900 R & M-Other	210	357	282	203	72	300	0
Total Repairs and Maintenance	312	585	409	203	72	450	0
Supplies							
8225-400 Supplies-Other	321	318	432	563			0
8230-100 Office Supplies-Computer	539	474		364	447	990	0
8230-200 Office Supplies-Other	669	1,388	895	937	158	240	180
Total Office Supplies	1,208	1,862	895	1,301	605	1,230	180
Total Supplies	1,529	2,180	1,327	1,864	605	1,230	180
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media						1,440	0
8321-400 Ext. Advertising-Other	1,464	1,412					0
8322-100 Int. Advertising-Media	17,390	20,108	113	784	836		0
8322-300 Int. Advertising-Design Other	1,100	900		50			0
8331-000 External PR	1,579	1,893	2,264	251	126	876	0
8332-000 Internal PR	676	1,734	2,026	1,381	804	1,270	0
8333-000 Volunteer PR	34	530	1,383	853	1,052	2,000	2,000

**Proposed
Department 505
Student's Council**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Marketing, Advertising and Promotion	22,243	26,577	5,786	3,319	2,818	5,586	2,000
Printing and Duplicating							
8411-000 External Printing	31	208	169	108	86	95	0
8412-000 Internal Printing			2,975	1,698	29		7,500
8422-000 Internal Duplication	5,301	5,742	10,129	7,543	3,108	11,940	0
Total Printing and Duplicating	5,332	5,950	13,273	9,349	3,223	12,035	7,500
Operational Expenses							
8510-000 General Rentals	50	284	98	275			0
8516-000 Production Costs	1,371	3,805	5,786	10,951	3,273	5,364	0
8610-000 Grant Expense				400		1,700	2,004
8612-000 Sponsorships	4,650	1,050					0
Total Operational Expenses	6,071	5,139	5,884	11,626	3,273	7,064	2,004
Communications							
8650-000 Telephone Rentals	4,055	3,421	4,200	1,231	277	2,100	0
8651-000 Telephone Repairs	302					200	0
8652-000 Long Distance	600	515	360	155	552	420	0
8653-000 Fax	17	30	1	4			0
8654-000 Courier	45	152	76	84	43	120	0
8655-000 Postage	70	200	185	314	63	360	0
Total Communications	5,089	4,318	4,822	1,788	935	3,200	0
Legal and Professional							
8720-000 Legal Fees	20,000	24,955	20,762	46,987	2,683	40,000	0
8721-000 Professional Fees	799	1,282	18,988	795	795	795	5,184
Total Legal and Professional	20,799	26,237	39,750	47,782	3,478	40,795	5,184
Capital							
8870-100 Capital Expend <\$500-General	140	300	295	426		300	0
Total Capital	140	300	295	426	0	300	0
General Overheads							
8910-000 Travel	569	293	1,785	9	93	300	0
8920-000 Publications	384	14		212		100	0
8921-000 Associations	15,459	15,184	(3,077)	3,297	1,574	1,440	0
8931-000 Credit Card S/C	37		92	80		40	0
8980-000 Previous Yrs. Expense		436	68		899		0
Total General Overheads	16,449	15,927	(1,132)	3,598	2,566	1,880	0
TOTAL EXPENDITURES	199,597	202,542	184,027	205,107	99,743	211,066	20,942
NET PROFIT (LOSS)	(139,597)	(142,542)	(124,027)	(145,107)	(39,743)	(151,066)	(20,942)

Proposed
Department 509
Elections and Referenda

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries				6,864		3,838
8118-100	Casual Labour-Honoraria	4,000	7,200	4,000	10,100	7,600	3,120
8118-200	Casual Labour-Temp Help	13,433	8,245	11,459	6,985	18,650	11,500
Total Wages		17,433	15,445	15,459	17,085	26,250	18,458
<i>Government Deductions</i>							
8131-200	EI-Salary				193		106
8132-100	CPP-Hourly						0
8132-200	CPP-Salary				224		19
Total Government Deductions		0	0	0	417	0	125
<i>Employee Benefits</i>							
8143-100	WCB-Hourly	31	31	47	47	89	12
8143-200	WCB-Salary				2		
Total Employee Benefits		31	31	47	47	89	12
<i>Employee Development</i>							
8165-100	Recruitment-Hourly					500	818
Total Employee Development		0	0	0	0	500	818
Total Staff Costs		17,464	15,476	15,506	17,132	26,839	19,413
Repairs and Maintenance							
Supplies							
8230-200	Office Supplies-Other	418	60	80	155	150	115
Total Office Supplies		532	60	80	205	150	115
Total Supplies		532	60	80	205	150	115
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media				6,973	3,200	5,500
8321-400	Ext. Advertising-Other		58		550		0
8322-100	Int. Advertising-Media	1,840	3,433	6,483	2,343	750	450
8322-300	Int. Advertising-Design Other	296			2,178	500	806
8332-000	Internal PR	339	185	14	29	60	175
Total Marketing, Advertising and Promotion		2,475	3,676	6,497	5,680	4,510	6,931
Printing and Duplicating							
8411-000	External Printing	1,800	310	105	727	2,000	3,525
8412-000	Internal Printing	1,114	578	1,251	41	218	0
8422-000	Internal Duplication	1,697	247	222	508	600	1,290
Total Printing and Duplicating		4,611	1,135	1,578	1,276	2,600	4,815
Operational Expenses							
8510-000	General Rentals	3,108	1,807		680	1,500	1,500
8516-000	Production Costs	14,699	7,125	6,527	8,910	9,450	5,100
8610-000	Grant Expense	4,049	7,828	14,987	10,154	11,750	11,750
8610-100	Grant Expense-Faculty Elections	2,165	170		2,124		1,700
Total Operational Expenses		24,021	16,930	21,514	21,868	22,700	20,050
Communications							
8650-000	Telephone Rentals	660	544	473	677	600	630
8652-000	Long Distance	3	20	5		50	0
8654-000	Courier	80	497		62	100	0
8655-000	Postage	644		1	45	50	0
Total Communications		1,388	1,061	480	784	800	630
Legal and Professional							
8720-000	Legal Fees	325					0
8721-000	Professional Fees	4,700	1,000	2,449	10,227	10,000	7,000
8722-000	Audit & Accounting Fees		7,500	10,630		1,500	0
Total Legal and Professional		5,025	8,500	13,079	10,227	11,500	7,000
General Overheads							

Proposed
Department 509
Elections and Referenda

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
8910-000 Travel	71	37	39		25	50	100
Total General Overheads	71	277	163	0	25	50	100
TOTAL EXPENDITURES	55,587	47,115	58,897	57,172	50,292	69,149	59,054
NET PROFIT (LOSS)	(55,587)	(47,115)	(58,897)	(56,522)	(50,292)	(69,149)	(59,054)

**Proposed
Department 518
Awards**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES							
Staff Costs							
<i>Wages</i>							

<i>Government Deductions</i>							
8132-100	CPP-Hourly						\$0

Total Government Deductions		0	0	0	0	0	0

<i>Employee Benefits</i>							

<i>Employee Development</i>							

Total Staff Costs		0	0	0	0	0	0

Repairs and Maintenance							

Supplies							
8230-200	Office Supplies - Other				9		

Marketing, Advertising and Promotion							
8322-100	Int. Advertising-Media				4,304	6,202	6,202
8322-300	Int. Advertising-Design Other				476	570	570
8332-000	Internal PR				(142)		
8333-000	Volunteer PR				239	175	175

Total Marketing, Advertising and Promotion		0	0	0	4,877	6,947	6,947

Printing and Duplicating							
8411-000	External Printing				1,077	875	1,000
8412-000	Internal Printing				11		0
8422-000	Internal Duplication				1,241	2,225	1,500

Total Printing and Duplicating		0	0	0	2,329	3,100	2,500

Operational Expenses							
8516-000	Production Costs				7,266	7,010	7,260
8611-000	Scholarships				23,227	5,570	5,570

Total Operational Expenses		0	0	0	30,493	12,580	12,830

Communications							
8654-000	Courier				22		0
8655-000	Postage				221	375	375

Total Communications		0	0	0	243	375	375

TOTAL EXPENDITURES		0	0	0	37,951	23,002	22,652

NET PROFIT (LOSS)		0	0	0	(37,951)	(23,002)	(22,652)

Proposed
Department 519
Academic

		Past Year's Actuals			Current Year		Next Year
		2000	2001	2002	2003	2004	2005
		Actual	Actual	Actual	Actual	Actual To-Date	Budget
REVENUE							
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries	27,768	29,600	29,698	30,782	32,404	46,642
8113-200	Vacation-Salary	535	355	994	45	857	0
8118-200	Casual Labour-Temp Help					60	60
Total Wages		28,303	29,955	30,692	30,827	33,261	46,702
<i>Government Deductions</i>							
8131-200	EI-Salary	363	366	335	354	362	343
8132-100	CPP-Hourly						0
8132-200	CPP-Salary	775	926	1,053	1,143	1,305	1,649
Total Government Deductions		1,138	1,292	1,388	1,497	1,667	1,993
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary		119	519			0
8142-200	Alberta Health Care-Salary		17				0
8143-200	WCB-Salary	74	83	78	89	95	145
8145-000	Parking	505	469	109	50	639	648
Total Employee Benefits		579	688	706	139	734	793
<i>Employee Development</i>							
8172-200	Retreat-Food & Beverage	278	9		242	231	500
8172-300	Retreat-Other	57		167		100	1,109
8173-100	Conference-Transportation	1,429	1,436	1,026	1,174	1,253	2,200
8173-200	Conference-Accommodation	415	208	297	621	408	850
8173-300	Conference-Registration	481	731	875	450	1,037	1,155
8173-400	Conference-Other	80	357	52	52	41	400
Total Employee Development		2,740	2,741	2,417	2,539	3,070	6,214
Total Staff Costs		32,760	34,676	35,203	35,002	38,732	55,701
Repairs and Maintenance							
8211-900	R & M-Other		31	21	16	21	0
Total Repairs and Maintenance		15	82	21	16	21	0
Supplies							
8230-200	Office Supplies-Other	229	308	376	176	242	230
Total Office Supplies		231	321	376	176	242	230
Total Supplies		251	321	376	176	242	230
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media				1,587	442	500
8322-300	Int. Advertising-Design Other	1,123	910	2,772	746	183	0
8331-000	External PR	68	311	136	18	89	271
8332-000	Internal PR	48	905	162	234	131	150
8333-000	Volunteer PR	40	504	273	257	483	750
Total Marketing, Advertising and Promotion		4,694	11,035	13,561	7,642	1,328	1,671
Printing and Duplicating							
8411-000	External Printing	366	977	367	1,390	127	260
8412-000	Internal Printing			579	311	374	900
8422-000	Internal Duplication	2,000	2,145	627	2,251	351	1,500
Total Printing and Duplicating		2,366	3,122	1,573	3,952	852	2,660
Operational Expenses							
8516-000	Production Costs	6,666	11,005	9,034	9,886	25	0
Total Operational Expenses		6,666	25,527	14,815	11,386	25	0
Communications							
8650-000	Telephone Rentals		170	334	248	205	240
8652-000	Long Distance	29	107	23	17		80
8653-000	Fax	5	11	1			30
8654-000	Courier	42	75	13	29	6	0
8655-000	Postage	192	262	301	402	9	24
Total Communications		268	625	672	696	220	394
Legal and Professional							
8721-000	Professional Fees	265	530	530	530	530	795
Total Legal and Professional		265	530	530	530	530	795

Proposed
Department 519
Academic

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
General Overheads							
8910-000 Travel	69	25	55	153		50	50
8931-000 Credit Card S/C	37		92	40	40	40	40
Total General Overheads	106	32	620	193	40	90	90
TOTAL EXPENDITURES	47,391	75,950	67,708	59,593	41,990	47,569	60,391
NET PROFIT (LOSS)	(47,391)	(58,136)	(67,708)	(59,593)	(41,990)	(47,569)	(60,391)

**Proposed
Department 505
Students' Council**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries	\$17,400	\$18,585	\$27,269	\$19,644	\$20,324	\$20,935
8113-200	Vacation-Salary	803		733			0
Total Wages		18,203	18,585	28,002	19,644	20,324	20,935
<i>Government Deductions</i>							
8131-200	EI-Salary			253			0
8132-200	CPP-Salary	536	600	974	772	846	1,036
Total Government Deductions		536	600	1,227	772	846	1,036
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary	428	385			415	320
8142-200	Alberta Health Care-Salary		136			176	0
8143-100	WCB-Hourly	2	1				0
8143-200	WCB-Salary	48	35	53	65	65	65
8145-000	Parking	556	588	350		785	810
Total Employee Benefits		1,034	1,145	403	65	1,441	1,195
<i>Employee Development</i>							
8173-100	Conference-Transportation	1,238	1,258	726	558	932	1,158
8173-200	Conference-Accommodation	134	1,175	545	225	401	718
8173-300	Conference-Registration	300	320	425	485	637	650
8173-400	Conference-Other	258	196	309	22	12	203
Total Employee Development		1,930	2,949	2,005	1,290	1,982	2,729
Total Staff Costs		21,703	23,279	31,637	21,771	24,593	25,895
Repairs and Maintenance							
8211-900	R & M-Other			7	8	21	0
Total Repairs and Maintenance		0	0	7	8	21	0
Supplies							
8230-200	Office Supplies-Other	48	40	50	21	28	50
Total Office Supplies		49	40	50	21	28	50
Total Supplies		49	40	50	21	28	50
Marketing, Advertising and Promotion							
8332-000	Internal PR	52	381	219	43	30	60
8333-000	Volunteer PR	48	100	625	247	151	345
Total Marketing, Advertising and Promotion		334	982	3,713	390	181	405
Printing and Duplicating							
8411-000	External Printing	21	61	195	9	63	60
8412-000	Internal Printing	151	421	448	305	10	175
8422-000	Internal Duplication	431	300	512	550	430	240
Total Printing and Duplicating		603	782	1,155	864	503	475
Communications							
8650-000	Telephone Rentals		91	51	248	181	240
8652-000	Long Distance	91	15	34	2	5	36
8653-000	Fax	2		5			0
8654-000	Courier		4	14		1	0
8655-000	Postage	25	3	12	3	10	20
Total Communications		118	113	116	253	197	296
Legal and Professional							
8721-000	Professional Fees	265	265	265	265	265	265
Total Legal and Professional		265	265	265	265	265	265
General Overheads							
8931-000	Credit Card S/C	37	40	92	40	40	40
Total General Overheads		243	255	142	40	40	40
TOTAL EXPENDITURES		23,315	25,915	37,509	23,528	25,828	27,426
NET PROFIT (LOSS)		(23,315)	(25,915)	(37,509)	(23,528)	(25,828)	(27,426)

Proposed
Department 521
External Affairs

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
REVENUE							
Other Revenue & COGS							
6480-000 Donations				\$2,200			\$3,000
6600-000 Fund Raising					3,000	3,000	0
Total Gross Profit	0	0	0	2,200	3,000	3,000	3,000
Total Revenue				2,200	3,000	3,000	3,000
Total Gross Profit	0	0	0	2,200	3,000	3,000	3,000
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	27,768	29,600	30,523	31,260	32,404	32,504	33,317
8113-200 Vacation-Salary	134	787	807	1,580	878		0
Total Wages	27,902	30,387	31,330	32,840	33,282	32,504	33,317
<i>Government Deductions</i>							
8131-200 EI-Salary	363	360	344	366	351	409	343
8132-100 CPP-Hourly	0						0
8132-200 CPP-Salary	759	951	1,050	1,238	1,306	748	1,649
Total Government Deductions	1,122	1,311	1,394	1,604	1,657	1,157	1,993
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary		385	347	376		474	320
8142-200 Alberta Health Care-Salary		153				204	136
8143-200 WCB-Salary	107	73	78	90	135	111	103
8145-000 Parking	560	490	229		669	636	0
Total Employee Benefits	667	1,101	654	466	804	1,425	559
<i>Employee Development</i>							
8173-100 Conference-Transportation	774	1,077	563	2,114	1,468	1,887	1,050
8173-200 Conference-Accommodation	399	(103)	168	701	380	763	397
8173-300 Conference-Registration	257	320	745	925	993	1,325	700
8173-400 Conference-Other	31	89	1,200	334	23	390	120
Total Employee Development	1,461	1,392	3,151	4,074	2,864	4,365	2,267
Total Staff Costs	31,152	34,191	36,529	38,984	38,607	39,451	38,135
Repairs and Maintenance							
8211-900 R & M-Other		33	14	25	21		0
Total Repairs and Maintenance	15	33	14	25	21	0	0
Supplies							
8230-100 Office Supplies-Computer		1		16		275	0
8230-200 Office Supplies-Other	95	193	870	383	411	173	360
Total Office Supplies	95	194	870	399	411	448	360
Total Supplies	95	194	870	399	411	448	360
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media		300		200	1,106	500	850
8322-300 Int. Advertising-Design Other	15	450		200	615	1,000	1,200
8331-000 External PR	1,005	951	1,093	2,539	216	900	360
8332-000 Internal PR	33	373	732	443	184	180	180
8333-000 Volunteer PR	37	296	1,286	1,998	415	720	460
Total Marketing, Advertising and Promotion	1,092	3,228	4,287	5,793	2,536	3,300	3,050
Printing and Duplicating							
8411-000 External Printing	45		604	279	632	2,890	1,100
8412-000 Internal Printing			1,275	1,492	882	900	890
8421-000 External Duplication					45		0
8422-000 Internal Duplication	546	1,459	498	1,694	779	1,000	1,000
Total Printing and Duplicating	591	1,459	2,377	3,465	2,338	4,790	2,990
Operational Expenses							
8516-000 Production Costs	1,022	2,009	3,880	6,161	10,088	7,500	10,300
8534-100 Other Seminars-Accommodation/Travel					261	940	3,800
8534-600 Other Seminars-Food and Beverage					80	150	720
8534-900 Other Seminars-Other				893		1,300	720
8610-000 Grant Expense					10		
Total Operational Expenses	1,028	2,009	3,880	7,054	10,439	9,890	15,540

Proposed
Department 521
External Affairs

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Communications							
8650-000 Telephone Rentals		91	334	490	444	264	240
8652-000 Long Distance	53	430	253	484	65	184	93
8653-000 Fax	4	6	1	1	1	24	10
8654-000 Courier	45	25	84	209	16		0
8655-000 Postage	38	47	736	100	152	22	216
Total Communications	140	599	1,408	1,284	678	494	559
Legal and Professional							
8721-000 Professional Fees	530	530	530	530	530	530	530
Total Legal and Professional	530	530	530	530	530	530	530
General Overheads							
8910-000 Travel	267	655	640	1,280	122	120	120
8921-000 Associations	346		351	323	28,000	30,000	29,000
8931-000 Credit Card S/C	37	80	80	40	40	40	40
8980-000 Previous Yrs. Expense					123		0
Total General Overheads	650	742	1,071	1,668	28,285	30,160	29,160
TOTAL EXPENDITURES	35,293	42,985	51,584	59,202	83,845	89,063	90,324
NET PROFIT (LOSS)	(35,293)	(42,985)	(51,584)	(57,002)	(80,845)	(86,063)	(87,324)

Proposed
Department 523
Student Life

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries	\$27,710	\$28,670	\$30,220	\$31,260	\$32,504	\$33,317
8113-200	Vacation-Salary	975	501	1,100	556	1,239	0
Total Wages		28,685	29,171	31,320	31,816	33,743	33,317
<i>Government Deductions</i>							
8131-200	EI-Salary	371	360	344	362	353	343
8132-200	CPP-Salary	792	875	1,089	1,193	1,324	1,649
Total Government Deductions		1,163	1,235	1,433	1,555	1,677	1,993
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary	274	385	591			0
8142-200	Alberta Health Care-Salary		102	209			0
8143-200	WCB-Salary	112	81	79	89	103	103
8145-000	Parking	505	505	542		720	740
Total Employee Benefits		891	1,073	1,421	89	823	843
<i>Employee Development</i>							
8172-200	Retreat-Food & Beverage		9			80	80
8172-300	Retreat-Other					50	50
8173-100	Conference-Transportation	1,411	1,311	1,114	1,543	1,419	2,000
8173-200	Conference-Accommodation	800	951	1,181	171	925	950
8173-300	Conference-Registration	350	980	920	1,479	1,300	1,240
8173-400	Conference-Other	185	1,014	568	736	414	160
Total Employee Development		2,746	4,419	3,783	3,929	4,162	4,480
Total Staff Costs		33,485	35,898	37,957	37,389	40,405	40,633
Repairs and Maintenance							
8211-600	R & M-Facilities Other		266	29		60	0
8211-900	R & M-Other				16	21	0
Total Repairs and Maintenance		0	266	29	16	81	0
Supplies							
8225-200	Supplies-Food & Beverage			(60)			0
8225-300	Supplies-Operations			5,103		54	0
8225-400	Supplies-Other					193	200
8230-100	Office Supplies-Computer	3	5	84		55	40
8230-200	Office Supplies-Other	142	290	1,062	115	392	100
Total Office Supplies		145	295	1,146	115	447	140
Total Supplies		145	295	6,189	115	694	340
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media					515	0
8322-100	Int. Advertising-Media		984	1,784			0
8322-200	Int. Advertising-Photocopy					130	0
8322-300	Int. Advertising-Design Other	915	981	900	300	(15)	680
8331-000	External PR	85	315	402		166	200
8332-000	Internal PR	108	154	177	60	208	200
8333-000	Volunteer PR	4,221	3,808	4,410	1,728	4,749	2,500
Total Marketing, Advertising and Promotion		5,329	6,300	7,673	2,088	5,623	3,580
Printing and Duplicating							
8411-000	External Printing	74	90	97	19	242	200
8412-000	Internal Printing			883	17	324	300
8422-000	Internal Duplication	587	654	1,220	337	952	750
Total Printing and Duplicating		661	744	2,200	373	1,518	1,250
Operational Expenses							
8516-000	Production Costs			317	51	449	550
Total Operational Expenses		0	0	317	51	449	550
Communications							
8650-000	Telephone Rentals	38	91	334	248	182	240
8652-000	Long Distance	40	167	(18)	36	7	60
8653-000	Fax	1		25			24
8654-000	Courier	43	43	198		9	55
8655-000	Postage	287	75	315	269	30	36

Proposed
Department 523
Student Life

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Total Communications	409	376	854	553	228	435	415
Legal and Professional							
8721-000 Professional Fees	795	530	795	530	530	530	530
Total Legal and Professional	795	530	795	530	530	530	530
General Overheads							
8910-000 Travel		7	228	47		120	0
8931-000 Credit Card S/C	37	40	52	40	40	40	40
Total General Overheads	37	(924)	280	87	40	160	40
TOTAL EXPENDITURES	40,861	43,485	56,762	41,202	49,568	50,243	47,337
NET PROFIT (LOSS)	(40,861)	(43,485)	(56,762)	(41,202)	(49,568)	(50,243)	(47,337)

**Proposed
Department 555
Communications**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries	\$9,769	\$10,876	\$18,176	\$23,986	\$24,794	24,414
8113-200	Vacation-Salary		261				0
8116-200	Responsibility-Salary				458		
Total Wages		0	9,769	11,137	18,176	24,444	24,414
<i>Government Deductions</i>							
8131-200	El-Salary	379	343	511	710	676	677
8132-100	CPP-Hourly						0
8132-200	CPP-Salary	265	339	748	1,073	1,205	1,208
Total Government Deductions		0	644	682	1,259	1,881	1,885
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary			671	1,348	2,712	1,960
8142-200	Alberta Health Care-Salary			220	264	528	528
8143-200	WCB-Salary			15	59	83	74
8144-200	Pension-Salary			904	504	1,212	1,131
8146-200	Other Benefits-Salary				936		0
Total Employee Benefits		0	0	0	1,810	4,535	3,693
<i>Employee Development</i>							
Total Staff Costs		0	10,413	11,819	21,245	29,338	31,210
Repairs and Maintenance							
8211-900	R & M-Other		7	24	45	22	22
Total Repairs and Maintenance		0	0	7	24	45	22
Supplies							
8230-200	Office Supplies-Other	130	24	89	113	180	180
Total Office Supplies		0	130	24	89	180	180
Total Supplies		0	130	24	89	180	180
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media		1,750	15,041	12,996	13,050	13,703
8321-400	Ext. Advertising-Other	58	2,535	2,633	838	1,200	1,400
8322-100	Int. Advertising-Media		18,652	60	75	660	210
8322-300	Int. Advertising-Design Other	228	1,095	315	823	600	1,025
8331-000	External PR		72				110
8332-000	Internal PR	26	1,140		50		60
8333-000	Volunteer PR			30	9	50	50
Total Marketing, Advertising and Promotion		0	384	25,172	18,079	15,560	16,558
Printing and Duplicating							
8411-000	External Printing	332	502	285	208	360	120
8422-000	Internal Duplication	523	377	411	1,107	1,200	1,200
Total Printing and Duplicating		0	855	879	696	1,560	1,320
Operational Expenses							
8516-000	Production Costs		234	6,000	3,765	5,000	10,000
Total Operational Expenses		0	0	234	6,000	3,765	10,000
Communications							
8650-000	Telephone Rentals	91	300	248	213	252	240
8652-000	Long Distance	22		5	9	48	36
8653-000	Fax			1		20	20
8654-000	Courier	18	8	5		20	20
8655-000	Postage		248	7	18	96	72
Total Communications		0	131	556	266	436	388
Legal and Professional							
8720-000	Legal Fees				56		
8721-000	Professional Fees	265	265	265	265	265	265
Total Legal and Professional		0	265	265	265	265	265
Capital							
8870-100	Capital Expend <\$500-General				94	250	0

**Proposed
Department 555
Communications**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Total Capital	0	0	0	0	94	250	0
General Overheads							
8910-000 Travel		19					0
8920-000 Publications				911	1,154	1,080	980
Total General Overheads	0	19	0	911	1,154	1,080	980
TOTAL EXPENDITURES	0	12,197	38,956	47,575	51,176	55,563	59,706
NET PROFIT (LOSS)	0	(12,197)	(38,956)	(47,575)	(51,176)	(55,563)	(59,706)

**Proposed
Department 600
Services Manager**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
REVENUE								
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8111-000	Salaries	\$32,369	\$36,456	\$38,048	\$45,937	\$38,649	\$37,500	\$45,104
8113-200	Vacation-Salary	2,317				5,489		0
Total Wages		34,686	36,456	38,048	45,937	44,138	37,500	45,104
<i>Government Deductions</i>								
8131-200	El-Salary	1,628	1,023	1,077	1,194	1,152	1,103	1,250
8132-200	CPP-Salary	1,325	1,362	1,548	1,872	2,029	1,856	2,233
Total Government Deductions		2,953	2,385	2,625	3,066	3,181	2,959	3,483
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	521	2,270	2,606	2,783	1,302	2,352	1,500
8142-200	Alberta Health Care-Salary	272	408	418	528	253	400	264
8143-200	WCB-Salary	100	91	97	122	155	128	140
8144-200	Pension-Salary	1,610	1,819	1,878	2,412	1,989	2,100	2,142
Total Employee Benefits		2,503	4,588	4,999	5,845	3,699	4,980	4,046
<i>Employee Development</i>								
8165-200	Recruitment-Salary	55						1,330
8165-400	Recruitment-Training					178		500
8173-100	Conference-Transportation		534	567	849	735	350	490
8173-200	Conference-Accommodation		218	755	187	225	500	300
8173-300	Conference-Registration		350	411	546		450	650
8173-400	Conference-Other		150	180	150	3,164	2,710	330
Total Employee Development		148	1,252	1,913	1,732	4,302	4,010	3,600
Total Staff Costs		40,290	44,681	47,585	56,580	55,320	49,449	56,233
Repairs and Maintenance								
8211-300	R & M-Equipment Other	30	100		100	105	150	0
8211-600	R & M-Facilities Other	147		30	75	45		0
8211-900	R & M-Other				15			0
Total Repairs and Maintenance		177	100	30	190	150	150	0
Supplies								
8230-200	Office Supplies-Other	152	139	173	194	101	144	180
Total Office Supplies		485	613	866	369	101	144	180
Total Supplies		485	653	866	369	101	144	180
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				725	1,906	1,906	1,550
8321-400	Ext. Advertising-Other	34	201	389		500	500	500
8322-100	Int. Advertising-Media	300	2,645	637		75		0
8322-300	Int. Advertising-Design Other	900	900	900	360	45	150	150
8331-000	External PR			7		221	60	60
8332-000	Internal PR	250	346	377	486	307	400	500
Total Marketing, Advertising and Promotion		1,484	4,092	2,310	1,571	3,054	3,016	2,760
Printing and Duplicating								
8411-000	External Printing	128	191	68	579	33		150
8412-000	Internal Printing	190	356	316	142	14		0
8422-000	Internal Duplication	152	125	63	33	127	60	60
Total Printing and Duplicating		470	672	447	754	174	60	210
Operational Expenses								
8516-000	Production Costs		987	363	500	151	144	500
8610-000	Grant Expense							0
Total Operational Expenses		0	987	448	500	151	144	500
Communications								
8650-000	Telephone Rentals	736	885	624	550	87	260	240
8652-000	Long Distance	16	38	26	28	41	75	72
8653-000	Fax						24	24
8654-000	Courier				5		24	24
8655-000	Postage	2			2	14	20	20

**Proposed
Department 600
Services Manager**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Communications	754	923	650	585	142	403	380
Legal and Professional							
8721-000 Professional Fees	265	265	530	265	265	265	265
Total Legal and Professional	265	265	530	265	265	265	265
General Overheads							
8910-000 Travel				23			0
8920-000 Publications	46	7		28	24	100	0
8921-000 Associations	98		103	260	132	140	140
8931-000 Credit Card S/C					40		40
Total General Overheads	144	7	103	311	196	240	180
TOTAL EXPENDITURES	44,069	52,380	52,969	61,125	59,553	53,871	60,708
NET PROFIT (LOSS)	(44,069)	(52,380)	(52,969)	(61,125)	(59,553)	(53,871)	(60,708)

**Proposed
Department 605
Student Financial Aid and Information Centre**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
REVENUE							
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other					\$7,617	\$9,263	\$0
Total External Revenue	0	0	0	0	7,617	9,263	0
<i>Internal Revenue</i>							
6412-000 Internal Services					3,168	5,842	3,936
Total Service Revenue	0	0	0	0	10,785	15,105	3,936
Total Revenue					10,785	15,105	3,936
Total Gross Profit	0	0	0	0	10,785	15,105	3,936
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages					46,631	51,721	48,206
8111-000 Salaries					42,583	42,582	57,720
8113-100 Vacation-Hourly					2,137	2,069	1,928
Total Wages	0	0	0	0	91,351	96,372	107,854
<i>Government Deductions</i>							
8131-100 EI-Hourly					1,603	1,694	1,390
8131-200 EI-Salary					1,330	1,252	1,600
8132-100 CPP-Hourly					1,385	2,528	2,482
8132-200 CPP-Salary					2,133	2,108	2,857
Total Government Deductions	0	0	0	0	6,451	7,582	8,329
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary					501		600
8143-100 WCB-Hourly					162	161	155
8143-200 WCB-Salary					156	145	179
8144-200 Pension-Salary					1,919	1,872	1,872
Total Employee Benefits	0	0	0	0	2,738	2,178	2,806
<i>Employee Development</i>							
8165-100 Recruitment-Hourly						200	210
8165-400 Recruitment-Training					256	250	300
8171-100 Course/Seminar-External					15	125	125
8173-100 Conference-Transportation					602	715	70
8173-200 Conference-Accommodation					671	774	90
8173-300 Conference-Registration					635	775	313
8173-400 Conference-Other					300	420	300
Total Employee Development	0	0	0	0	2,479	3,259	1,408
Total Staff Costs	0	0	0	0	103,019	109,391	120,397
Repairs and Maintenance							
8211-900 R & M-Other					18		0
Total Repairs and Maintenance	0	0	0	0	18	0	0

**Proposed
Department 605
Student Financial Aid and Information Centre**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Supplies							
8225-300					654	720	720
8225-400					347	200	240
8230-100					496	650	650
8230-200					546	985	650
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Total Office Supplies	0	0	0	0	1,042	1,635	1,300
Total Supplies	0	0	0	0	2,043	2,555	2,260
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Marketing, Advertising and Promotion							
8321-100					2,974	3,925	2,369
8321-400					769	750	850
8322-100					1,195	1,195	1,195
8322-300					574	2,040	1,300
8331-000					326	480	280
8332-000					177	400	450
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Total Marketing, Advertising and Promotion	0	0	0	0	6,015	8,790	6,444
<hr/>							
Printing and Duplicating							
8411-000					850	1,080	1,620
8412-000					388	120	900
8422-000					38	485	0
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Total Printing and Duplicating	0	0	0	0	1,276	1,685	2,520
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Operational Expenses							
8517-000						2,000	0
8534-900					0		0
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Total Operational Expenses	0	0	0	0	0	2,000	0
<hr/>							
Communications							
8650-000					2,257	2,208	2,208
8652-000					143	360	240
8653-000					4		0
8654-000					5		
8655-000					159	200	200
<hr/>							
Total Communications	0	0	0	0	2,568	2,768	2,648
<hr/>							
Legal and Professional							
8721-000					2,385	2,385	2,385
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Total Legal and Professional	0	0	0	0	2,385	2,385	2,385
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Taxes and Licenses							
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Space Costs							
<hr/>							
Capital							
8870-100					100	800	250
<hr/>							
Total Capital	0	0	0	0	100	800	250
<hr/>							
General Overheads							
8920-000						100	100
8921-000					275	275	350
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Total General Overheads	0	0	0	0	275	375	450
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TOTAL EXPENDITURES	0	0	0	0	117,699	130,749	137,354
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NET PROFIT (LOSS)	0	0	0	0	(106,914)	(115,644)	(133,418)

Proposed
Department 610
Ombudservice

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	25,671	27,297	26,676	30,408	31,632	31,622	32,411
8113-200 Vacation-Salary	94	44	1,043	175			0
Total Wages	34,942	35,793	35,886	30,583	31,632	31,622	32,411
<i>Government Deductions</i>							
8131-200 EI-Salary	904	862	854	927	912	930	898
8132-200 CPP-Salary	678	807	887	1,128	1,219	1,565	1,604
Total Government Deductions	2,104	2,145	2,201	2,055	2,131	2,495	2,503
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	22	24	24	18	4		0
8143-200 WCB-Salary	76	69	72	88	107	108	100
Total Employee Benefits	98	93	96	106	111	108	100
<i>Employee Development</i>							
8171-100 Course/Seminar-External	1,450	2,029		5,540	3,849	4,000	4,000
8173-300 Conference-Registration	225	120			1,276	1,200	1,200
Total Employee Development	2,194	2,149	0	5,540	5,125	5,200	5,200
Total Staff Costs	39,338	40,180	38,183	38,284	38,999	39,425	40,214
Repairs and Maintenance							
8211-600 R & M-Facilities Other	53	51	79	15	0	180	180
Total Repairs and Maintenance	53	51	79	15	0	180	180
Supplies							
8230-100 Office Supplies-Computer			197	420	360	300	300
8230-200 Office Supplies-Other	220	612	686	375	158	400	396
Total Office Supplies	220	612	883	795	518	700	696
Total Supplies	220	612	993	795	518	700	696
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	125	125		170	840	756	759
8322-100 Int. Advertising-Media	3,258	3,854	3,941	775		1,300	1,300
8322-300 Int. Advertising-Design Other	900	900	920	600	8		0
8332-000 Internal PR				38	72	100	96
Total Marketing, Advertising and Promotion	4,390	4,967	4,861	1,583	920	2,156	2,155
Printing and Duplicating							
8411-000 External Printing	42	246	347	192	47	700	300
8412-000 Internal Printing			5	153	207		0
8422-000 Internal Duplication	536	553	494	139	33	120	120
Total Printing and Duplicating	578	799	846	484	287	820	420
Communications							
8650-000 Telephone Rentals	639	665	1,009	800	550	800	804
8652-000 Long Distance	32	86	3	39	73	120	120
8655-000 Postage	244	129	4	1	5	60	60
Total Communications	925	917	1,016	841	628	980	984
TOTAL EXPENDITURES	46,192	48,318	47,159	42,402	41,352	44,261	44,649
NET PROFIT (LOSS)	(37,942)	(43,068)	(41,909)	(42,402)	(41,352)	(44,261)	(44,649)

**Proposed
Department 611
Centre for Student Development**

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6024-000 Parent Registrations	\$9,444	\$8,189	\$7,049	\$1,697	\$3,120	\$4,200	\$4,000
Total Registrations Revenue	9,444	8,189	7,049	1,697	3,120	4,200	4,000
Grants Revenue							
6425-000 Grants	75,000	75,000	75,000	169,470	180,408	256,117	224,753
Other Revenue & COGS							
6600-000 Fund Raising	3,225	28,000			35,000	35,000	40,000
6600-400 Fund Raising - Other					3,413	4,000	
Total Gross Profit	3,225	28,000	0	0	38,413	39,000	40,000
Total Revenue	98,239	114,823	82,065	171,167	221,941	299,317	264,753
Total Cost of Goods Sold	3,947	5,174					0
Total Gross Profit	94,292	109,649	82,065	171,167	221,941	299,317	264,753
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	452	969	848		28,507	39,323	36,900
8111-000 Salaries	47,549	55,035	53,829	85,262	106,956	139,931	127,988
8113-100 Vacation-Hourly					1,158	1,574	1,476
8113-200 Vacation-Salary	1,592	1,565	257	958	1,457		0
8114-100 Stat. Holiday-Hourly					325	210	1,570
8116-200 Responsibility-Salary			464		2,295		0
8118-200 Casual Labour-Temp Help					700	150	150
Total Wages	49,593	58,769	55,398	86,220	141,398	181,188	168,084
<i>Government Deductions</i>							
8131-100 EI-Hourly					868	1,206	1,064
8131-200 EI-Salary	1,734	1,661	1,440	2,616	3,049	4,121	3,548
8132-100 CPP-Hourly					589	2,034	1,900
8132-200 CPP-Salary	1,393	1,581	1,849	3,335	4,472	6,938	6,335
Total Government Deductions	3,127	3,242	3,289	5,951	8,978	14,299	12,847
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary				316	364	1,200	2,640
8142-200 Alberta Health Care-Salary				198	123	264	528
8143-100 WCB-Hourly			1	2	16	140	119
8143-200 WCB-Salary	151	113	139	238	266	477	397
8144-200 Pension-Salary				1,490	1,527	1,905	3,384
Total Employee Benefits	151	113	140	2,244	2,296	3,986	7,068
<i>Employee Development</i>							
8165-100 Recruitment-Hourly		200			172	700	500
8165-200 Recruitment-Salary	1,395			445	210	300	300
8165-300 Recruitment-Volunteer	421		75	200	705	900	900
8165-400 Recruitment-Training							600
8172-100 Retreat-Accommodation					220	300	680
8172-200 Retreat-Food & Beverage	3,658	6,542	2,622	5,114	8,258	8,300	8,250
8172-300 Retreat-Other		200					230
8173-100 Conference-Transportation	1,124	3,533	540	1,613	3,027	4,121	3,700
8173-200 Conference-Accommodation	1,646	1,420	1,120	4,197	1,072	2,079	3,350
8173-300 Conference-Registration	754	1,352	627	2,421	1,624	2,600	1,830
8173-400 Conference-Other	360	883	150	636	835	1,020	850
Total Employee Development	9,376	14,130	5,134	14,626	16,123	20,320	21,190
Total Staff Costs	62,247	76,254	63,961	109,041	168,795	219,793	209,189
Repairs and Maintenance							
8211-300 R & M-Equipment Other				66	(36)		0
8211-600 R & M-Facilities Other	320	291	90				0
8211-800 R & M-Vehicle	1,118						0
8211-900 R & M-Other				230	119	490	870
Total Repairs and Maintenance	1,438	291	90	296	83	490	870
Supplies							
8225-200 Supplies-Food & Beverage	2,250	5,201	6,386	5,318	6,273	7,150	7,150
8225-300 Supplies-Operations	4,102	2,296	12,829	15,409	15,156	18,750	19,050
8230-100 Office Supplies-Computer	10			205	230	150	150

**Proposed
Department 611
Centre for Student Development**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8230-200 Office Supplies-Other	405	845	501	647	913	1,070	1,070
Total Office Supplies	415	845	501	852	1,143	1,220	1,220
Total Supplies	7,039	8,795	19,739	21,579	22,572	27,120	27,420
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media		1,500		750	2,293	2,350	3,350
8322-100 Int. Advertising-Media	2,300	3,513	2,191		2,750	2,750	3,045
8322-300 Int. Advertising-Design Other	776	139		2,275	4,027	2,285	2,675
8331-000 External PR	8,150	11,930	77	55	112	270	270
8332-000 Internal PR	341	580	(503)	574	1,160	1,120	900
8333-000 Volunteer PR	6,356	8,440	6,327	7,211	9,536	12,150	11,800
Total Marketing, Advertising and Promotion	17,923	26,160	8,092	10,865	19,878	20,925	22,040
Printing and Duplicating							
8411-000 External Printing	7,259	7,778	7,788	7,522	12,355	15,550	14,220
8412-000 Internal Printing	4,457	6,331	4,740	4,998	7,196	9,765	6,000
8422-000 Internal Duplication	2,728	1,952	706	352	1,136	660	1,070
Total Printing and Duplicating	14,444	16,060	13,234	12,872	20,687	25,975	21,290
Operational Expenses							
8510-000 General Rentals	6,785	6,429	9,249	11,484	8,081	17,900	10,000
8516-000 Production Costs	3,833	1,353	641	5,733	6,396	9,050	9,750
8533-000 Parent Seminars	2,736	2,925	2,275	1,736	2,537	2,750	2,800
Total Operational Expenses	13,354	10,819	12,181	18,953	17,014	29,700	22,550
Communications							
8650-000 Telephone Rentals	1,322	1,251	961	1,971	3,004	3,600	3,600
8652-000 Long Distance	109	125	75	90	31	128	128
8653-000 Fax	1	1		1		48	48
8654-000 Courier	102	86	18	41	36	70	70
8655-000 Postage	6,800	6,558	4,166	5,221	4,604	6,086	7,336
Total Communications	8,334	8,021	5,220	7,324	7,675	9,932	11,182
Legal and Professional							
8721-000 Professional Fees	795	795	865	1,325	2,385	2,385	2,385
Total Legal and Professional	795	795	865	1,325	2,385	2,385	2,385
Capital							
8870-100 Capital Expend <\$500-General	641		150	539	42		0
Total Capital	641	0	150	539	42	0	0
General Overheads							
8910-000 Travel	40	107	37	38	69		0
8921-000 Associations					262		260
Total General Overheads	40	107	37	38	331	0	260
TOTAL EXPENDITURES	126,255	147,302	123,569	182,832	259,462	336,320	317,186
NET PROFIT (LOSS)	(31,963)	(37,653)	(41,504)	(11,665)	(37,521)	(37,003)	(52,433)

**Proposed
Department 612
Student Distress Centre**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6029-100 Other Registrations-Delegate Fees				\$2,240			\$0
Total Registrations Revenue	0	0	0	2,240	0	0	0
Other Revenue & COGS							
6480-000 Donations				1,457			0
Total Gross Profit	0	0	0	1,457	0	0	0
Total Revenue				3,697			0
Total Gross Profit	0	0	0	3,697	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	19,299	19,920	20,386	21,041	21,876	21,876	22,423
8113-200 Vacation-Salary	519	226	157	696	124		0
Total Wages	19,818	20,146	20,543	21,737	22,000	21,876	22,423
<i>Government Deductions</i>							
8131-200 EI-Salary	692	656	631	658	633	643	622
8132-200 CPP-Salary	500	567	586	734	656	1,083	1,110
Total Government Deductions	1,192	1,223	1,217	1,392	1,289	1,726	1,731
<i>Employee Benefits</i>							
8143-100 WCB-Hourly			4				0
8143-200 WCB-Salary	57	47	50	60	68	74	70
Total Employee Benefits	57	47	54	60	68	74	70
<i>Employee Development</i>							
8165-300 Recruitment-Volunteer	2,480						0
8165-400 Recruitment-Training					685	1,050	975
8171-100 Course/Seminar-External	93		100				0
8172-200 Retreat-Food & Beverage	16	10	7	28	57	70	60
8173-100 Conference-Transportation				400	432	400	500
8173-200 Conference-Accommodation				200	183	200	200
8173-300 Conference-Registration				100	90	100	100
8173-400 Conference-Other				63	264	60	60
Total Employee Development	2,589	10	107	791	1,711	1,880	1,895
Total Staff Costs	23,656	21,426	21,921	23,980	25,068	25,556	26,119
Repairs and Maintenance							
8211-600 R & M-Facilities Other	12	71		15	112	50	100
8211-900 R & M-Other		337	305	394	388	435	390
Total Repairs and Maintenance	12	408	305	409	500	485	490
Supplies							
8225-300 Supplies- Operations							148
8230-200 Office Supplies-Other	42	81	108	97	100	133	108
Total Office Supplies	42	81	108	97	100	133	256
Total Supplies	42	81	108	97	100	133	256
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media		125		935	1,394	1,395	2,648
8321-200 Ext. Advertising-Supplies	238	576	715	1,846			0
8321-400 Ext. Advertising-Other	213	58			1,558	1,850	1,500
8322-100 Int. Advertising-Media	2,900	3,246	2,715	1,606	900	900	980
8322-300 Int. Advertising-Design Other	944	1,067	910	570	607	600	600
8332-000 Internal PR		18		50	61	60	90
8333-000 Volunteer PR	860	802	1,068	905	842	900	900
Total Marketing, Advertising and Promotion	5,155	5,892	5,408	5,912	5,362	5,705	6,718
Printing and Duplicating							
8411-000 External Printing	317	70	90	30	149	190	240
8412-000 Internal Printing	156	951	266	366	598	580	520
8422-000 Internal Duplication	468	425	246	149	330	240	300
Total Printing and Duplicating	941	1,446	602	545	1,077	1,010	1,060
Operational Expenses							
8534-100 Other Seminars-Accommodation/Travel				110			0
8534-200 Other Seminars-Registration				245			0

**Proposed
Department 612
Student Distress Centre**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
8534-300 Other Seminars-Supplies				96			0
8534-400 Other Seminars-Communication				144			0
8534-500 Other Seminars-Activities				1,269			0
8534-600 Other Seminars-Food and Beverage				1,212			0
Total Operational Expenses	0	0	0	3,076	0	0	0
Communications							
8650-000 Telephone Rentals	1,508	1,780	1,780	2,057	1,978	2,084	2,060
8652-000 Long Distance	6	1			11	15	15
8655-000 Postage	1	7	8	35	5	50	24
Total Communications	1,515	1,788	1,788	2,092	1,994	2,149	2,099
Legal and Professional							
8721-000 Professional Fees	265	265	265	530	795	795	1,060
Total Legal and Professional	265	265	265	530	795	795	1,060
Capital							
8870-100 Capital Expend <\$500-General		1,225		394	340	350	
Total Capital	0	1,225	0	394	340	350	
General Overheads							
TOTAL EXPENDITURES	31,586	32,531	30,397	37,035	35,236	36,183	37,802
NET PROFIT (LOSS)	(31,586)	(32,531)	(30,397)	(33,338)	(35,236)	(36,183)	(37,802)

**Proposed
Department 616
Information Services**

	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
REVENUE							
Registrations							
6026-000 Housing Registrations	\$26,952	\$27,673	\$27,379	\$37,455	\$24,012	\$24,000	\$30,366
Total Registrations Revenue	26,952	27,673	27,379	37,455	24,012	24,000	30,366
Advertising							
6221-200 External Advertising-Classified	4,156	4,181	3,472	1,332	3,996	4,000	4,000
6221-300 External Advertising-Other		19					0
Total Advertising Revenue	4,156	4,200	3,472	1,332	3,996	4,000	4,000
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-100 Full-Serve Photocopy/Fax-B/W Photocopying	177	284	170	102	47	84	36
6261-110 Full-Serve Photocopy/Fax-Color Photocopying						161	0
6261-120 Full-Serve Photocopy/Fax-Accent Photocopying						154	0
6262-000 Self-Serve Photocopy/Fax						147	0
6263-000 Internal Photocopy/Fax	4,068	2,994	2,716	1,459	2,625	1,800	2,000
Total Photocopy and Fax Revenue	4,245	3,278	2,886	1,561	2,672	2,346	2,036
<i>Cost of Goods Sold</i>							
Gross Margin on Photocopy and Fax	4,245	3,278	2,886	1,561	2,672	2,346	2,036
Grants Revenue							
6425-000 Grants			6,000				0
Commissions Revenue							
6430-000 General Commissions	1,972	5,412	6,986	9,237	11,212	7,700	9,200
6430-500 Commission-Tickets	7,076	3,687	6,774	7,808	9,057	6,500	6,700
Total Commissions Revenue	9,048	9,099	13,760	17,045	20,269	14,200	15,900
Total Revenue	44,401	44,250	53,497	57,393	50,949	44,546	52,297
Total Gross Profit	44,401	44,250	53,497	57,393	50,949	44,546	52,297

**Proposed
Department 616
Information Services**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	72,040	73,354	65,440	54,949	51,643	55,845	71,752
8111-000	Salaries	30,190	37,327	36,792	36,609	38,328	38,328	38,328
8112-100	Overtime-Hourly	14	390					0
8113-100	Vacation-Hourly	2,885	2,935	2,610	2,188	2,087	2,243	2,870
8113-200	Vacation-Salary	24	379	777	283	253		0
8114-100	Stat. Holiday-Hourly			1,828	1,466	909	1,602	2,142
8116-200	Responsibility-Salary	1,442						0
8118-200	Casual Labour-Temp Help					442		0
Total Wages		106,595	114,385	107,447	95,495	93,662	98,018	115,092
<i>Government Deductions</i>								
8131-100	EI-Hourly	2,616	2,515	2,176	1,765	1,584	1,762	2,069
8131-200	EI-Salary	1,098	1,197	1,051	1,119	1,112	1,127	1,062
8132-100	CPP-Hourly	721	835	922	989	927	2,967	3,694
8132-200	CPP-Salary	667	902	1,206	1,262	1,390	1,897	1,897
Total Government Deductions		5,102	5,449	5,355	5,135	5,013	7,753	8,722
<i>Employee Benefits</i>								
8143-100	WCB-Hourly	230	199	201	195	188	204	231
8143-200	WCB-Salary	88	83	111	117	121	130	119
8145-000	Parking				190			0
Total Employee Benefits		318	282	312	502	309	334	350
<i>Employee Development</i>								
8165-100	Recruitment-Hourly			(24)		5	160	178
8165-400	Recruitment-Training	195	202	128	122	197	200	200
8171-100	Course/Seminar-External	200	356	93	110		50	50
Total Employee Development		395	558	197	232	202	410	428
Total Staff Costs		112,410	120,674	113,311	101,364	99,186	106,515	124,593
Repairs and Maintenance								
8211-300	R & M-Equipment Other	120				36		0
8211-600	R & M-Facilities Other	146	145		210	173	216	216
8211-700	R & M-Copy Charges	5,606	3,829	2,681	704	928	1,235	1,000
8211-900	R & M-Other	277	240	183	209	125	560	0
Total Repairs and Maintenance		6,149	4,214	2,864	1,123	1,262	2,011	1,216

**Proposed
Department 616
Information Services**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
Supplies								
8225-300	Supplies-Operations	4,378	2,849	1,766	1,899	1,501	2,194	2,320
8230-100	Office Supplies-Computer	477	166	761	680	380	940	0
8230-200	Office Supplies-Other	1,128	594	1,526	2,602	3,891	2,350	2,950
Total Office Supplies		1,605	760	2,287	3,282	4,271	3,290	2,950
Total Supplies		5,983	3,609	4,053	5,181	5,772	5,484	5,270
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				3,357	3,341	3,388	3,610
8321-400	Ext. Advertising-Other	3,158	2,048	337	328			0
8322-100	Int. Advertising-Media	3,305	2,806	4,774	746	780	855	925
8322-300	Int. Advertising-Design Other	900	908	900	876	828	1,040	765
8331-000	External PR	70	70	249	276	131	350	350
8332-000	Internal PR	158	355	146	243	368	380	380
Total Marketing, Advertising and Promotion		7,591	6,187	6,406	5,826	5,448	6,013	6,030
Printing and Duplicating								
8411-000	External Printing	384	531	433	528	740	769	1,419
8412-000	Internal Printing	1,227	688	358	242	498	500	713
8422-000	Internal Duplication	684	185	26	13			0
Total Printing and Duplicating		2,295	1,404	817	783	1,238	1,269	2,132
Operational Expenses								
8510-000	General Rentals	4,724	6,266	5,394	3,061	5,522	4,990	4,582
8515-000	Performer's Costs					240	240	240
8541-000	Cash Over	(1,210)	(1,954)	(540)	(284)	(379)		0
8542-000	Cash Short	1,412	1,975	1,276	866	1,356		0
8549-000	Theft	10	20					0
8555-000	Bad Debt Expense	83						0
Total Operational Expenses		5,019	6,307	6,130	3,643	6,739	5,230	4,822
Communications								
8650-000	Telephone Rentals	4,011	4,213	4,103	3,595	3,206	4,000	3,516
8651-000	Telephone Repairs	85						0
8652-000	Long Distance	65	61	19	29	8	36	24
8653-000	Fax	54	159	24				0
8654-000	Courier		19	14	5		15	15
8655-000	Postage	1,560	1,067	1,247	1,882	859	1,882	354
Total Communications		5,775	5,519	5,407	5,511	4,073	5,933	3,909

**Proposed
Department 616
Information Services**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Legal and Professional							
8721-000 Professional Fees	1,060	1,060	1,060	1,325	1,855	1,855	1,855
Total Legal and Professional	1,060	1,060	1,060	1,325	1,855	1,855	1,855
Taxes and Licenses							
8741-000 Business Tax/Licences				150	150	150	150
Total Taxes and Licenses	0	0	0	150	150	150	150
Capital							
8870-100 Capital Expend <\$500-General	1,140	270	411	1,193		300	0
Total Capital	1,140	270	411	1,193	0	300	0
General Overheads							
8910-000 Travel		10					0
8930-000 Bank Service Charges	640	567	569	485	561	540	540
8931-000 Credit Card S/C	473	517	477	718	361	660	660
Total General Overheads	1,113	1,094	1,046	1,203	922	1,200	1,200
TOTAL EXPENDITURES	148,535	150,338	141,505	127,302	126,645	135,960	151,175
NET PROFIT (LOSS)	(104,134)	(106,088)	(88,008)	(69,909)	(75,696)	(91,414)	(98,878)

**Proposed
Department 624
Student Groups**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent	\$4,470	\$4,110	\$4,500	\$4,365	\$4,975	\$5,376	\$5,000
Total External Rent	4,470	4,110	4,500	4,365	4,975	5,376	5,000
Total Rent, Space and Maintenance Revenue	4,470	4,110	4,500	4,365	4,975	5,376	5,000
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	6,893	5,700	7,200	5,423	7,200	7,200	7,200
Total External Revenue	6,893	5,700	7,200	5,423	7,200	7,200	7,200
<i>Internal Revenue</i>							
6412-000 Internal Services	4,412	3,171	4,303	6,880	8,245	4,400	6,200
Total Service Revenue	11,305	8,871	11,503	12,303	15,445	11,600	13,400
Total Revenue	16,200	12,981	16,003	16,668	20,420	16,976	18,400
Total Gross Profit	16,200	12,981	16,003	16,668	20,420	16,976	18,400
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	15,969	18,900	20,052	20,270	16,280	15,600	17,220
8113-200 Vacation-Salary	122		192		30		0
8118-100 Casual Labour-Honoraria					400	1,200	0
8118-200 Casual Labour-Temp Help		600	400	600	1,100	1,100	1,100
Total Wages	16,467	19,500	20,644	20,870	17,810	17,900	18,320
<i>Government Deductions</i>							
8131-200 EI-Salary	563	617	566	615	470	459	477
8132-200 CPP-Salary	345	492	645	636	593	771	852
Total Government Deductions	908	1,109	1,211	1,251	1,063	1,230	1,330
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	1	1	3	7	3		0
8143-200 WCB-Salary	50	43	42	54	53	52	53
Total Employee Benefits	51	44	45	61	56	52	53
Total Staff Costs	17,426	20,653	21,900	22,182	18,929	19,182	19,703
Repairs and Maintenance							
8211-300 R & M-Equipment Other	165				(27)	350	348
8211-600 R & M-Facilities Other	466	331	353	672	250	250	250
8211-900 R & M-Other	600	160	733	1,025	1,666	1,300	15
Total Repairs and Maintenance	1,231	491	1,086	1,697	1,889	1,900	613
Supplies							
8225-400 Supplies-Other	356			128		120	0
8230-100 Office Supplies-Computer	157	80	140	70	140		100
8230-200 Office Supplies-Other	520	433	268	521	256	550	360
Total Office Supplies	677	513	408	591	396	550	460
Total Supplies	1,033	513	420	719	396	670	460
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				1,900	2,432	2,600	2,600
8321-400 Ext. Advertising-Other	88	58			150		0
8322-100 Int. Advertising-Media	2,551	1,602	2,592	521	555	450	450
8322-300 Int. Advertising-Design Other	949	900	900	794	270	300	300
8332-000 Internal PR	25		20	16	105	50	48
8333-000 Volunteer PR	305	453	548	481	394	600	400
Total Marketing, Advertising and Promotion	3,918	3,013	4,060	3,712	3,906	4,000	3,798
Printing and Duplicating							
8411-000 External Printing	1,020	187	802	805	828	680	680
8412-000 Internal Printing	20	42	326	391	260	300	300

**Proposed
Department 624
Student Groups**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8422-000 Internal Duplication	2,001	1,222	1,429	794	1,114	600	900
Total Printing and Duplicating	3,041	1,451	2,557	1,990	2,202	1,580	1,880
Operational Expenses							
8510-000 General Rentals	4,082	2,075	2,563	3,410	6,367	4,000	6,500
8516-000 Production Costs	42	475	757	2,171	657	1,300	1,296
8549-000 Theft	71						0
8555-000 Bad Debt Expense	128	172		2,220	1,663		0
8559-000 Bad Debt Recovery			(199)		(10)		0
8610-000 Grant Expense	38,952	49,663	37,457	35,186	42,441	50,000	45,000
Total Operational Expenses	43,275	52,385	40,578	42,987	51,118	55,300	52,796
Communications							
8650-000 Telephone Rentals	446	520	540	469	574	396	396
8651-000 Telephone Repairs					194		
8652-000 Long Distance	45	12	5	18	7	50	24
8653-000 Fax	25			1		48	12
8654-000 Courier	16	8	5	5		5	0
8655-000 Postage	19	101	122	108	260	150	250
Total Communications	551	641	672	601	1,035	649	682
Legal and Professional							
8721-000 Professional Fees	795	530	795	530	265	265	265
Total Legal and Professional	795	530	795	530	265	265	265
Capital							
8870-100 Capital Expend <\$500-General	516	399		948	319	350	350
Total Capital	516	399	0	948	319	350	350
TOTAL EXPENDITURES	71,813	80,076	72,068	75,366	80,059	83,896	80,547
NET PROFIT (LOSS)	(55,613)	(67,095)	(56,065)	(58,698)	(59,639)	(66,920)	(62,147)

**Proposed
Department 640
Marketing / Media**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
REVENUE								
Service Revenue								
<i>External Revenue</i>								
6411-150	External Services-Special Promo				(250)			
6411-200	External Services-Other			\$11,334	\$750	\$4,500	\$1,000	
Total External Revenue		0	0	0	11,334	500	4,500	1,000
<i>Internal Revenue</i>								
6412-000	Internal Services	8,363	13,022	12,544	19,162	24,096	16,203	21,410
Total Service Revenue		8,363	13,022	12,544	30,496	24,596	20,703	22,410
Commissions Revenue								
6430-000	General Commissions	556		1,294				0
Total Commissions Revenue		556	0	1,294	0	0	0	0
Other Revenue & COGS								
6480-000	Donations			6,570				0
Total Gross Profit		0	0	6,570	0	0	0	0
Total Revenue		8,919	13,022	20,408	30,496	24,596	20,703	22,410
Total Gross Profit		8,919	13,022	20,408	30,496	24,596	20,703	22,410
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	1,815	16,267	24,056	1,323	7,055		12,439
8111-000	Salaries	24,747	25,319	26,044	83,731	96,261	95,357	94,368
8113-100	Vacation-Hourly	73	549	744	138	442		498
8113-200	Vacation-Salary	781			802	358		0
8114-100	Stat. Holiday-Hourly			538				522
8119-100	Commissions-Sales	86						0
Total Wages		27,502	42,135	51,382	85,994	104,116	95,357	107,827
<i>Government Deductions</i>								
8131-100	EI-Hourly	66	462	625	109	355		359
8131-200	EI-Salary	827	755	805	2,390	2,702	2,803	2,616
8132-100	CPP-Hourly	17	326	593	99	421		640
8132-200	CPP-Salary	789	853	1,110	3,622	4,489	4,720	4,671
Total Government Deductions		1,699	2,396	3,133	6,220	7,967	7,523	8,286
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	267	378	856	2,368	3,056	3,431	3,540
8142-200	Alberta Health Care-Salary	110	77	135	721	669	778	701
8143-100	WCB-Hourly	46	27	15	85	43		40
8143-200	WCB-Salary	83	104	70	300	257	324	293
8144-200	Pension-Salary	1,033	1,049	1,225	4,177	4,228	4,744	4,250
Total Employee Benefits		1,539	1,635	2,301	7,651	8,253	9,277	8,823
<i>Employee Development</i>								
8165-100	Recruitment-Hourly	53	26				100	100
8165-200	Recruitment-Salary	201	55					0
8171-100	Course/Seminar-External	89		633	1,500	1,811	1,600	1,600
Total Employee Development		343	81	633	1,500	1,811	1,700	1,700
Total Staff Costs		31,083	46,247	57,449	101,365	122,147	113,857	126,635
Repairs and Maintenance								
8211-300	R & M-Equipment Other	56	150		18	150	375	150
8211-600	R & M-Facilities Other	118	173		15			75
8211-900	R & M-Other	12	77	8				0
Total Repairs and Maintenance		186	400	8	33	150	375	225
Supplies								
8225-300	Supplies-Operations			69				0
8225-400	Supplies-Other				20			0
8230-100	Office Supplies-Computer	748	1,181	52	471	242	950	950
8230-200	Office Supplies-Other	182	213	241	317	244	300	300
Total Office Supplies		930	1,394	293	788	486	1,250	1,250
Total Supplies		930	1,394	362	808	486	1,250	1,250

**Proposed
Department 640
Marketing / Media**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			1,281	(2,935)	(235)	1,000	1,000
8321-400 Ext. Advertising-Other		116					0
8322-100 Int. Advertising-Media	521	1,285	1,085	1,200	1,850	2,000	1,032
8322-300 Int. Advertising-Design Other		15			278	300	300
8331-000 External PR				13	75	100	100
8332-000 Internal PR	210	37	35	1,086	343	300	350
Total Marketing, Advertising and Promotion	731	1,453	2,401	(636)	2,311	3,700	2,782
Printing and Duplicating							
8411-000 External Printing	220	164	54	423	1,996	3,030	1,300
8412-000 Internal Printing	76	189	482	47	133		100
8422-000 Internal Duplication	185	547	579	243	257	750	650
Total Printing and Duplicating	481	900	1,115	713	2,386	3,780	2,050
Operational Expenses							
8516-000 Production Costs	7,277	3,626	12,220	3,525	588	2,400	2,515
8555-000 Bad Debt Expense	60		549	1,798			0
Total Operational Expenses	7,337	3,626	12,769	5,323	588	2,400	2,515
Communications							
8650-000 Telephone Rentals		235	334	248	606	348	348
8652-000 Long Distance	12	108	19	72	40	120	120
8653-000 Fax	9	2		2		60	60
8654-000 Courier	39	25	83	35	61	120	120
8655-000 Postage	22	11	94	104	5	60	60
Total Communications	82	381	530	461	712	708	708
Legal and Professional							
8721-000 Professional Fees	795	795	8,695	1,325	795	795	1,060
Total Legal and Professional	795	795	8,695	1,325	795	795	1,060
Capital							
8870-100 Capital Expend <\$500-General				364	109	250	200
Total Capital	0	0	0	364	109	250	200
General Overheads							
8921-000 Associations			70	149		265	265
Total General Overheads	0	0	70	149	0	265	265
TOTAL EXPENDITURES	41,625	55,196	83,399	109,905	129,684	127,380	137,690
NET PROFIT (LOSS)	(32,706)	(42,174)	(62,991)	(79,409)	(105,088)	(106,677)	(115,280)

**Proposed
Department 644
Handbook]**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
REVENUE								
Advertising								
6221-100	External Advertising-Display	\$76,404	\$65,671	\$64,209	\$56,524	\$66,221	\$94,144	\$80,000
6221-300	External Advertising-Other				75	288	300	300
6222-000	Internal Advertising	11,225	11,085	10,945	12,826	17,500	11,770	17,500
Total Advertising Revenue		87,629	76,756	75,154	69,425	84,009	106,214	97,800
Total Revenue		86,984	76,756	75,154	69,922	84,009	106,214	97,800
Total Gross Profit		86,984	76,756	75,154	69,922	84,009	106,214	97,800
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	68	558	13		4,725	4,725	0
8111-000	Salaries	6,516	6,798	6,789	14,095	11,755	24,120	17,782
8113-100	Vacation-Hourly		10					0
8113-200	Vacation-Salary	108						0
8118-200	Casual Labour-Temp Help				425	288	750	750
8119-100	Commissions-Sales	8,415	5,089	6,752	4,274	6,413	12,404	10,962
Total Wages		16,907	15,520	16,512	18,794	23,181	41,999	29,494
<i>Government Deductions</i>								
8131-100	EI-Hourly		9				365	0
8131-200	EI-Salary	217	200	172	403	556	570	493
8132-100	CPP-Hourly	0	8					0
8132-200	CPP-Salary	204	226	241	603	884	960	880
Total Government Deductions		421	443	413	1,006	1,440	1,895	1,373
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	41	54	242	430	541	514	481
8142-200	Alberta Health Care-Salary	28		7	118	102	102	91
8143-100	WCB-Hourly	9	17	28	27	23	155	0
8143-200	WCB-Salary		4	18	12	7		55
8144-200	Pension-Salary	185	231	310	584	601	965	633
Total Employee Benefits		263	306	605	1,171	1,274	1,736	1,260
<i>Employee Development</i>								
Total Staff Costs		17,591	16,269	17,530	20,971	25,895	45,630	32,127
Repairs and Maintenance								
Supplies								
8225-400	Supplies-Other		6		55	148	100	100
8226-000	Photodirectory Supplies	46	172	101			200	200
8230-100	Office Supplies-Computer	10	204			260	250	250
8230-200	Office Supplies-Other	41	137	41	9	49	100	100
Total Office Supplies		51	341	41	9	309	350	350
Total Supplies		97	519	142	64	457	650	650
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				185	50	400	400
8322-300	Int. Advertising-Design Other				30	26	30	30
8332-000	Internal PR		58	5	7	51	60	60
Total Marketing, Advertising and Promotion		0	679	5	252	127	490	490
Printing and Duplicating								
8411-000	External Printing	56,626	58,160	72,996	53,005	73,889	71,744	75,074
8412-000	Internal Printing		4			131		0
8422-000	Internal Duplication	76	106	65	85	95	300	300
Total Printing and Duplicating		56,702	58,270	73,061	53,090	74,115	72,044	75,374
Operational Expenses								
8555-000	Bad Debt Expense	2,220	3,480	5,776	9,177	(22)	4,000	2,000
8559-000	Bad Debt Recovery			(4,125)		(4,339)		0
Total Operational Expenses		2,220	3,480	1,651	9,177	(4,361)	4,000	2,000

**Proposed
Department 644
Handbook]**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8652-000 Long Distance	69		20		6	75	75
8653-000 Fax	17	23		3	3	20	20
8654-000 Courier	110	48	217	62	311	65	225
8655-000 Postage	7	171	36	82	113	90	111
Total Communications	203	242	273	147	433	250	431
Legal and Professional							
8721-000 Professional Fees	265	265	265			265	265
Total Legal and Professional	265	265	265	0	0	265	265
General Overheads							
8910-000 Travel				36	9		0
Total General Overheads	0	0	0	36	9	0	0
TOTAL EXPENDITURES	77,078	79,724	92,927	83,737	96,675	123,329	111,337
NET PROFIT (LOSS)	9,906	(2,968)	(17,773)	(13,815)	(12,666)	(17,115)	(13,537)

Proposed
Department 646
Safewalk

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Other Revenue & COGS							
6600-000 Fund Raising				\$9,049			\$0
Total Gross Profit	0	0	0	9,049	0	0	0
Total Revenue				9,049			0
Total Gross Profit	0	0	0	9,049	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	16,899	19,920	20,552	20,970	21,372	21,891	22,441
8113-200 Vacation-Salary	12	67	786	398	338		0
Total Wages	16,911	19,987	21,338	21,368	21,710	21,891	22,441
<i>Government Deductions</i>							
8131-200 EI-Salary	561	651	657	647	625	644	622
8132-200 CPP-Salary	393	560	678	731	771	1,084	1,111
Total Government Deductions	954	1,211	1,335	1,378	1,396	1,728	1,733
<i>Employee Benefits</i>							
8143-200 WCB-Salary	52	45	48	54	58	74	70
Total Employee Benefits	52	45	48	54	58	74	70
<i>Employee Development</i>							
8165-300 Recruitment-Volunteer	360						0
8172-200 Retreat-Food & Beverage	1,143	1,252	1,371	1,335	1,223	1,350	1,350
8173-100 Conference-Transportation	359	389	418	232			400
8173-200 Conference-Accommodation			210	134			400
8173-300 Conference-Registration	178	100		100			200
8173-400 Conference-Other							240
Total Employee Development	2,040	1,741	1,999	1,801	1,223	1,350	2,590
Total Staff Costs	19,957	22,984	24,720	24,601	24,387	25,043	26,834
Repairs and Maintenance							
8211-300 R & M-Equipment Other	834	2,134	1,206	9,979	215	550	550
8211-600 R & M-Facilities Other	45	7	22	400	113	330	330
8211-900 R & M-Other	15		15		18		0
Total Repairs and Maintenance	894	2,141	1,243	10,379	346	880	880
Supplies							
8225-300 Supplies-Operations	260	192	209	313	176	310	360
8225-400 Supplies-Other	123	80	468	789	721	705	705
8230-100 Office Supplies-Computer					125		
8230-200 Office Supplies-Other	179	217	258	458	223	350	350
Total Office Supplies	179	217	258	458	348	350	350
Total Supplies	562	489	935	1,560	1,245	1,365	1,415
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	125	125	125	2,107	1,204	1,396	2,026
8321-400 Ext. Advertising-Other	88	58		149			0
8322-100 Int. Advertising-Media	2,145	2,614	2,774	71	1,428	1,454	1,644
8322-300 Int. Advertising-Design Other	1,110	923	900	556	383	300	375
8332-000 Internal PR			(100)	46	26	50	50
8333-000 Volunteer PR	960	1,558	111	907	3,171	2,550	2,115
Total Marketing, Advertising and Promotion	4,428	5,278	3,810	3,836	6,212	5,750	6,210
Printing and Duplicating							
8411-000 External Printing	52	23	69	54	604	604	335
8412-000 Internal Printing	190	168	1,088	1,234	616	405	420
8422-000 Internal Duplication	1,125	1,218	559	380	374	560	560
Total Printing and Duplicating	1,367	1,409	1,716	1,668	1,594	1,569	1,315
Operational Expenses							
8510-000 General Rentals		40	65				600
8516-000 Production Costs			5	40			0
8555-000 Bad Debt Expense				479			0
8559-000 Bad Debt Recovery					(133)		0

Proposed
Department 646
Safewalk

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Total Operational Expenses	0	40	70	519	(133)	0	600
Communications							
8650-000 Telephone Rentals	1,172	1,081	508	559	401	660	660
8652-000 Long Distance	59	59	54	74	29	100	100
8654-000 Courier	12			15		15	15
8655-000 Postage	26	43	92	291	4	265	265
Total Communications	1,269	1,183	654	939	434	1,040	1,040
Legal and Professional							
8721-000 Professional Fees	265	265	265	530	530	530	530
Total Legal and Professional	265	265	265	530	530	530	530
Capital							
8870-100 Capital Expend <\$500-General				310			0
Total Capital	0	0	0	310	0	0	0
General Overheads							
8910-000 Travel	417	473	322	372	392	500	504
Total General Overheads	417	473	322	372	392	500	504
TOTAL EXPENDITURES	29,159	34,262	33,735	44,714	35,007	36,677	39,328
NET PROFIT (LOSS)	(29,159)	(34,262)	(33,735)	(35,665)	(35,007)	(36,677)	(39,328)

Proposed
Department 650
Campus Food Bank

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Grants Revenue							
6425-000 Grants			\$6,830	\$5,580	\$11,320	\$11,335	\$12,335
Total Revenue			6,830	5,580	11,320	11,335	12,335
Total Gross Profit	0	0	6,830	5,580	11,320	11,335	12,335
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	4,713	4,554	13,200	13,403	13,728	13,728	20,750
8113-200 Vacation-Salary	30	182	305	419			0
Total Wages	4,931	4,736	13,708	13,822	13,728	13,728	20,750
<i>Government Deductions</i>							
8131-200 EI-Salary	132	144	411	419	396	404	575
8132-200 CPP-Salary	107	110	444	480	506	680	1,027
Total Government Deductions	13,408	254	855	899	902	1,084	1,602
<i>Employee Benefits</i>							
8143-200 WCB-Salary	16	14	27	33	44	47	64
Total Employee Benefits	16	14	27	33	44	47	64
<i>Employee Development</i>							
8173-300 Conference-Registration					35	35	0
Total Employee Development	0	0	0	0	35	35	0
Total Staff Costs	18,355	5,004	14,590	14,754	14,709	14,894	22,417
Repairs and Maintenance							
8211-600 R & M-Facilities Other	30			177	280	306	180
8211-900 R & M-Other					321	314	0
Total Repairs and Maintenance	30	0	0	177	601	620	180
Supplies							
8230-200 Office Supplies-Other	72	25	30	702	535	540	624
Total Office Supplies	74	26	30	703	535	540	624
Total Supplies	74	26	30	703	535	540	624
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				680	1,475	1,425	2,295
8321-400 Ext. Advertising-Other		58		440	10		0
8322-100 Int. Advertising-Media	15	643	1,969	296			0
8322-300 Int. Advertising-Design Other	21			441	188	373	735
8333-000 Volunteer PR	346	372	323	724	1,146	1,350	1,350
Total Marketing, Advertising and Promotion	382	1,073	2,692	2,581	2,819	3,148	4,380
Printing and Duplicating							
8411-000 External Printing				30	187	197	675
8412-000 Internal Printing	13	40	193	319	343	255	546
8421-000 External Duplication							132
8422-000 Internal Duplication	66	129	97	93	179	180	60
Total Printing and Duplicating	79	169	290	442	709	632	1,413
Operational Expenses							
Communications							
8650-000 Telephone Rentals	189	351	360	656	495	335	335
8651-000 Telephone Repairs	90				0		0
8652-000 Long Distance					3		12
8655-000 Postage	26	25	9	64	41	60	60
Total Communications	305	376	369	720	539	395	407
Legal and Professional							
8721-000 Professional Fees			265	265	265	265	530
Total Legal and Professional	0	0	265	265	265	265	530

Proposed
Department 650
Campus Food Bank

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Capital							
8870-100 Capital Expend <\$500-General				99	94	100	500
Total Capital	0	0	1,049	99	94	100	500
General Overheads							
8910-000 Travel		25		88	31	73	225
8921-000 Associations					81	80	80
8930-000 Bank Service Charges					60	65	0
Total General Overheads	0	25	0	88	172	218	305
TOTAL EXPENDITURES	19,225	6,673	19,285	19,829	20,443	20,812	30,756
NET PROFIT (LOSS)	(19,225)	(6,673)	(12,455)	(14,249)	(9,123)	(9,477)	(18,421)

**Proposed
Department 655
ECOS**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							
Grants Revenue							
6425-000 Grants					845	845	0
Other Revenue & COGS							
6480-000 Donations			16,690	5,490	2,390		0
Total Gross Profit	0	0	0	25,151	5,490	2,390	0
Total Revenue				41,550	7,648	3,235	0
Total Gross Profit	0	0	0	41,550	7,648	3,235	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages							3,809
8111-000 Salaries			7,919	19,098	19,098		19,416
8113-200 Vacation-Salary			97	300			0
Total Wages	0	0	0	8,016	19,398	19,098	23,225
<i>Government Deductions</i>							
8131-100 EI-Hourly							106
8131-200 EI-Salary			241	559	561		552
8132-100 CPP-Hourly	0						189
8132-200 CPP-Salary			179	643	945		985
Total Government Deductions	0	0	0	420	1,202	1,506	1,832
<i>Employee Benefits</i>							
8143-200 WCB-Salary			4	27	65		60
Total Employee Benefits	0	0	0	4	27	65	60
<i>Employee Development</i>							
8173-100 Conference-Transportation			40	490	600		600
8173-200 Conference-Accommodation			178	450	450		450
8173-300 Conference-Registration			140	70	70		70
8173-400 Conference-Other			41	90	90		90
Total Employee Development	0	0	0	477	1,100	1,210	1,210
Total Staff Costs	0	0	0	8,917	21,727	21,879	26,327
Repairs and Maintenance							
8211-600 R & M-Facilities Other					156	50	50
8211-900 R & M-Other					15		0
Total Repairs and Maintenance	0	0	0	0	171	50	50
Supplies							
8230-200 Office Supplies-Other				425	63	132	132
Total Office Supplies	0	0	0	425	63	132	132
Total Supplies	0	0	0	443	63	132	132
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			1,408	1,244	1,064		1,095
8322-100 Int. Advertising-Media				225	225		245
8322-300 Int. Advertising-Design Other			229	744	460		460
8332-000 Internal PR			39	101	120		120
8333-000 Volunteer PR				111	300		450
Total Marketing, Advertising and Promotion	0	0	0	1,876	2,425	2,169	2,370
Printing and Duplicating							
8411-000 External Printing			3,510	1,180	1,432		964
8412-000 Internal Printing			498	1,068	1,020		870
8422-000 Internal Duplication			15	76	60		60
Total Printing and Duplicating	0	0	0	4,023	2,324	2,512	1,894
Operational Expenses							
8510-000 General Rentals				50	250		250
8516-000 Production Costs			34,305	4,830	3,529		3,342
8517-000 Program Expense				131	3,625		0
8520-000 General Expense Allowance				5,717	1,538		0
8530-000 One-day Seminars				30	50		0
8531-000 Weekend Seminars				30	100		0
Total Operational Expenses	0	0	0	45,138	10,788	9,092	3,592

**Proposed
Department 655
ECOS**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8650-000 Telephone Rentals				443	349	323	324
8652-000 Long Distance					28	60	60
8653-000 Fax						60	60
8654-000 Courier					9	60	0
8655-000 Postage				90	30	60	60
Total Communications	0	0	0	533	416	563	504
Legal and Professional							
8721-000 Professional Fees				530	795	795	795
Total Legal and Professional	0	0	0	530	795	795	795
General Overheads							
8910-000 Travel				264	32	27	0
8920-000 Publications				380	512	500	500
8921-000 Associations				30	60	200	200
Total General Overheads	0	0	0	742	604	727	700
TOTAL EXPENDITURES	0	0	0	62,430	39,313	37,919	36,364
NET PROFIT (LOSS)	0	0	0	(20,880)	(31,665)	(34,684)	(36,364)

**Proposed
Department 712
SUB Programming**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	\$1,467						\$0
Gross Profit on Admissions - Other	1,467	0	0	0	0	0	0
Gross Profit on Admissions	1,467	0	0	0	0	0	0
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent					50	1,650	600
6313-000 Common Area Rent	15,800	15,800	15,800	15,800	15,800	15,804	15,804
Total External Rent	15,800	15,800	15,800	15,800	15,850	17,454	16,404
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental					175	600	300
Total Other Rent Revenue	0	0	0	0	175	600	300
Total Rent, Space and Maintenance Revenue	15,800	15,800	15,800	15,800	16,025	18,054	16,704
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other					432	792	576
Total External Revenue	0	0	0	0	432	792	576
<i>Internal Revenue</i>							
6412-000 Internal Services					2,371	1,980	2,880
Total Service Revenue	0	0	0	0	2,803	2,772	3,456
Interest Revenue							
Grants Revenue							
6425-000 Grants	500						0
Other Revenue & COGS							
Total Revenue	17,767	15,800	15,800	15,800	18,828	20,826	20,160
Total Gross Profit	17,767	15,800	15,800	15,800	18,828	20,826	20,160
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	3,872	4,078	7,950	4,651	4,956	4,824	4,945
8113-200 Vacation-Salary			1,044				0
8118-200 Casual Labour-Temp Help						320	689
Total Wages	3,872	4,078	8,994	4,651	4,956	5,144	5,634
<i>Government Deductions</i>							
8131-200 EI-Salary	136	135	234	111	106	144	137
8132-200 CPP-Salary	135	159	345	174	184	239	245
Total Government Deductions	271	294	579	285	290	383	382
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	96	88	112	226	309	24	24
8142-200 Alberta Health Care-Salary	17	17	51	53	53	48	48
8143-200 WCB-Salary	12	3	11	8		16	15
8144-200 Pension-Salary	414	221	424	224	264	24	24
Total Employee Benefits	539	329	598	511	626	112	111
<i>Employee Development</i>							
8173-100 Conference-Transportation		300		431		500	500
8173-200 Conference-Accommodation		600	109	192		450	450
8173-300 Conference-Registration		250		160		250	250
8173-400 Conference-Other				84		120	120
Total Employee Development	0	1,150	109	867	0	1,320	1,320
Total Staff Costs	4,682	5,851	10,280	6,314	5,872	6,959	7,447
Repairs and Maintenance							

**Proposed
Department 712
SUB Programming**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8211-300 R & M-Equipment Other						150	270
8211-600 R & M-Facilities Other						120	120
Total Repairs and Maintenance	0	0	0	0	0	270	390
Supplies							
8225-200 Supplies-Food & Beverage	(103)			45		400	400
8225-300 Supplies-Operations						500	800
8225-400 Supplies-Other	70						0
8230-200 Office Supplies-Other	3	50	6	14	69	60	60
Total Office Supplies	3	50	6	14	69	60	60
Total Supplies	(30)	50	6	59	69	960	1,260
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media						3,580	1,550
8321-400 Ext. Advertising-Other		58					0
8322-100 Int. Advertising-Media	100	1,200	1,475	1,250			0
8322-200 Int. Advertising-Photocopy	108	63				200	200
8322-300 Int. Advertising-Design Other	900	675			23	480	450
8331-000 External PR		28					0
8332-000 Internal PR			382		59	400	400
Total Marketing, Advertising and Promotion	1,108	2,024	1,857	1,250	82	4,660	2,600
Printing and Duplicating							
8411-000 External Printing		97					0
8412-000 Internal Printing	129	79					0
8422-000 Internal Duplication	14	99	4	20	39	60	60
Total Printing and Duplicating	143	275	4	20	39	60	60
Operational Expenses							
8510-000 General Rentals	85	85		54	119	550	550
8511-000 Movie Rentals	46						0
8515-000 Performer's Costs	6,283	5,330		200	1,625	2,400	2,400
8516-000 Production Costs	5,205	1,790	269		2,875	3,348	3,888
8520-000 General Expense Allowance	200	200	200	600	600	600	600
8530-000 One-day Seminars						200	200
Total Operational Expenses	11,819	7,405	469	854	5,219	7,098	7,638
Communications							
8650-000 Telephone Rentals		91					0
8652-000 Long Distance	39	14		1	147	480	240
8653-000 Fax						30	30
8654-000 Courier		47					0
8655-000 Postage	6	11		36	9	30	30
Total Communications	45	163	0	37	156	540	300
Legal and Professional							
8721-000 Professional Fees					66	90	90
Total Legal and Professional	0	0	0	0	66	90	90
Taxes and Licenses							
8741-000 Business Tax/Licences		32				508	250
Total Taxes and Licenses	0	32	0	0	0	508	250
TOTAL EXPENDITURES	17,767	15,800	12,616	8,534	11,503	21,145	20,035
NET PROFIT (LOSS)	0	0	3,184	7,266	7,325	(319)	125

**Proposed
Department 713
Alternative Programming**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6029-000 Other Registrations	\$205	\$35					\$0
Total Registrations Revenue	205	35	0	0	0	0	0
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	(2)	9,631		33,343	20,300	46,800	41,604
Gross Profit on Admissions - Other	(2)	9,631	0	33,343	20,300	46,800	41,604
Gross Profit on Admissions	(2)	9,631	0	33,343	20,300	46,800	41,604
Grant Revenue							
6425-000 Grants							5,000
							5,000
Other Revenue & COGS							
6480-000 Donations	300		655				0
6600-000 Fund Raising	24,150	6,834	5,000	5,174	9,625	5,000	5,000
Total Gross Profit	24,450	6,834	5,655	5,174	9,625	5,000	5,000
Total Revenue	24,653	16,500	5,655	38,517	29,925	51,800	51,604
Total Gross Profit	24,653	16,500	5,655	38,517	29,925	51,800	51,604
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	4,568	8,888	3,750	4,651	4,956	4,824	4,945
8113-200 Vacation-Salary			1,044				0
8118-200 Casual Labour-Temp Help		50				385	2,436
Total Wages	4,568	8,938	4,794	4,651	4,956	5,209	7,381
<i>Government Deductions</i>							
8131-200 EI-Salary			107	111	106	142	137
8132-200 CPP-Salary			149	174	184	239	245
Total Government Deductions	0	0	256	285	290	381	382
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	86	217		237	309	48	48
8142-200 Alberta Health Care-Salary	17	34		53	53	84	84
8143-200 WCB-Salary	12	3	12	7		16	15
8144-200 Pension-Salary	254	491	197	224	264	48	48
Total Employee Benefits	369	745	209	521	626	196	195
<i>Employee Development</i>							
8173-100 Conference-Transportation	239	234	334	734	565	700	950
8173-200 Conference-Accommodation	212	231	232		608	750	750
8173-300 Conference-Registration	127	110	140	514	425	698	698
8173-400 Conference-Other	18			416	78	200	150
Total Employee Development	596	575	706	1,664	1,676	2,348	2,548
Total Staff Costs	5,533	10,258	5,965	7,121	7,548	8,134	10,506
Repairs and Maintenance							
Supplies							
8224-000 Beverage Supplies		32					0
8225-200 Supplies-Food & Beverage	615	929	1,293	1,058	531	2,000	1,300
8225-300 Supplies-Operations			19	30			0
8225-400 Supplies-Other	(418)	1,500	3,024	2,573	1,023	3,500	3,000
8230-200 Office Supplies-Other	16	23	14	20	246	330	230
Total Office Supplies	16	23	14	20	246	330	230
Total Supplies	213	2,484	4,350	3,681	1,800	5,830	4,530
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media		1,620	275		855	3,555	3,555
8321-400 Ext. Advertising-Other	2,862	1,749					0
8322-100 Int. Advertising-Media	720	771	45	390		600	0
8322-200 Int. Advertising-Photocopy				250		500	400

**Proposed
Department 713
Alternative Programming**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8322-300 Int. Advertising-Design Other	98			948	1,802	300	1,500
8331-000 External PR	40	984					0
8333-000 Volunteer PR		109		10			0
Total Marketing, Advertising and Promotion	3,720	5,233	320	1,598	2,657	4,955	5,455
Printing and Duplicating							
8411-000 External Printing		40		150	2,715		3,300
8412-000 Internal Printing	15	94		187	532		0
8422-000 Internal Duplication	25	71	2	181	118	35	35
Total Printing and Duplicating	40	205	2	518	3,365	35	3,335
Operational Expenses							
8510-000 General Rentals	85	85	95	436		150	2,700
8511-000 Movie Rentals	23						0
8515-000 Performer's Costs	4,430	5,859	12,155	18,357	26,161	26,500	26,600
8516-000 Production Costs	2,952	2,070	1,197	4,163	4,071	11,600	5,800
8520-000 General Expense Allowance	200	400	200	400	400	400	400
8615-100 Commission Expense-Clubs		460					0
Total Operational Expenses	7,690	8,874	13,647	23,356	30,632	38,650	35,500
Communications							
8650-000 Telephone Rentals	37	128					0
8652-000 Long Distance	38	48	8		70	240	240
8653-000 Fax	1					60	60
8654-000 Courier	28	23	27	199	103	100	100
8655-000 Postage	2,649	2	61	41	2	40	40
Total Communications	2,753	201	96	240	175	440	440
Legal and Professional							
8721-000 Professional Fees					66	90	90
Total Legal and Professional	0	0	0	0	66	90	90
General Overheads							
8910-000 Travel	270	745	763	409	281	500	500
8921-000 Associations					275		0
8980-000 Previous Yrs. Expense				1,545			0
Total General Overheads	270	745	763	1,954	556	500	500
TOTAL EXPENDITURES	20,219	28,000	25,143	38,468	46,799	58,634	60,356
NET PROFIT (LOSS)	4,434	(11,500)	(19,488)	49	(16,874)	(6,834)	(8,752)

Proposed
Department 714
Week of Welcome

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$1,170	\$1,307	\$1,299	\$1,184		\$900	\$0
Total Food Sales	1,170	1,307	1,299	1,184	0	900	0
<i>Cost of Goods Sold</i>							
7110-600 COGS Food-Other	(311)	(523)	(440)			(360)	0
Total COGS Food	(311)	(561)	(440)	0	0	(360)	0
Gross Profit on Food Sales	859	746	859	1,184	0	540	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	175	289			351	200	200
Total Non- Alcoholic Beverage Sales	175	289	0	0	351	200	200
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop		(115)					(80)
7111-500 COGS Non-alcoholic Beverage-Other	(50)		(1,101)			(80)	0
Total COGS Non- Alcoholic Beverage	(50)	(115)	(1,101)	0	0	(80)	(80)
Gross Profit Non- Alcoholic Beverage Sales	125	174	(1,101)	0	351	120	120
<i>Liquor</i>							
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sales	31,160	36,215	28,556	34,727	46,356	35,340	35,340
7121-000 COGS Alcohol-Domestic Beer Draught	(9,839)	(11,734)	(10,692)	(8,725)	(12,144)	(12,016)	(9,895)
Gross Profit on Domestic Draught Beer Sales	21,321	24,481	17,864	26,002	34,212	23,324	25,445
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales			2,432		3,890	2,095	2,325
7122-000 COGS Alcohol-Domestic Beer Pack			(874)	(1,032)	(1,020)	(943)	(628)
Gross Profit on Domestic Pack Beer	0	0	1,558	(1,032)	2,870	1,152	1,697
<i>Coolers</i>							
6181-000 Regular Cooler Sales	5,652	4,995	4,008	4,748	6,030	4,185	4,185
7126-000 COGS Alcohol-Coolers	(2,152)	(1,664)	(3,593)	(1,711)	(2,281)	(1,674)	(1,423)
Gross Profit on Coolers	3,500	3,331	415	3,037	3,749	2,511	2,762
Gross Profit on Alcoholic Beverages	24,821	27,812	19,837	28,007	40,831	26,987	29,904
Gross Profit on All Beverages	24,946	27,986	18,736	28,007	41,182	27,107	30,024
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	18,671	26,087	21,315	9,555	27,905	22,500	46,500
Gross Profit on Admissions - Other	18,671	26,087	21,315	9,555	27,905	22,500	46,500
Gross Profit on Admissions	18,671	26,087	21,315	9,555	27,905	22,500	46,500
Other Revenue & COGS							
6600-000 Fund Raising	15,000	10,735	18,000	18,000		18,000	18,000
7300-000 COGS Transportation	(109)	(86)					0
Total Gross Profit	14,891	10,649	18,000	18,000	0	18,000	18,000
Total Revenue	73,433	79,628	75,610	68,714	84,532	83,220	106,550
Total Cost of Goods Sold	12,461	14,160	16,700	11,468	15,445	15,073	(12,026)
Total Gross Profit	60,972	65,468	58,910	57,246	69,087	68,147	94,524
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	682	499	(442)	1,162	704	927	1,070
8111-000 Salaries	6,314	8,156	8,173	4,651	4,956	4,824	4,945
8113-100 Vacation-Hourly	13	25				37	43
8113-200 Vacation-Salary			1,044				0
8114-100 Stat. Holiday-Hourly						39	45
8118-200 Casual Labour-Temp Help	3,700	5,698	4,748	3,051	8,640	8,184	10,320

Proposed
Department 714
Week of Welcome

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Wages	10,709	14,378	13,523	8,864	14,300	14,011	16,422
Government Deductions							
8131-100 EI-Hourly	13	22				29	31
8131-200 EI-Salary	252	270	229	111	106	142	137
8132-100 CPP-Hourly	1	6				50	46
8132-200 CPP-Salary	247	231	233	174	184	239	245
Total Government Deductions	513	529	462	285	290	460	458
Employee Benefits							
8141-200 Great West Life-Salary	279	177	224	248	309	48	48
8142-200 Alberta Health Care-Salary	51	34	34	53	53	84	84
8143-100 WCB-Hourly	4	12	13	14	16	7	3
8143-200 WCB-Salary	12	4	19	15		16	15
8144-200 Pension-Salary	328	441	464	224	264	48	48
Total Employee Benefits	674	668	754	554	642	203	199
Employee Development							
Total Staff Costs	11,896	15,575	14,739	9,703	15,232	14,674	17,079
Repairs and Maintenance							
8211-600 R & M-Facilities Other		15	2,225	1,209	1,080		0
Total Repairs and Maintenance	0	15	2,225	1,209	1,080	0	0
Supplies							
8224-000 Beverage Supplies			46	257	392		0
8225-200 Supplies-Food & Beverage	1,313	1,128	850	2,424	2,323	1,500	2,000
8225-400 Supplies-Other	2,438	2,253	1,779	1,897	1,468	1,444	1,824
8226-000 Photodirectory Supplies			156				0
8230-200 Office Supplies-Other	32	29	58	23	154	35	100
Total Office Supplies	32	29	58	23	154	35	100
Total Supplies	3,783	3,410	2,889	4,601	4,337	2,979	3,924
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media					1,799	2,325	3,875
8322-200 Int. Advertising-Photocopy						553	553
8322-300 Int. Advertising-Design Other	321	22	75	1,178	1,055	820	975
8331-000 External PR		230	125		10		0
8332-000 Internal PR	96	(1,051)	79	241	368	384	384
8333-000 Volunteer PR	2,651	2,662	2,749	3,297	177	3,180	3,180
Total Marketing, Advertising and Promotion	4,018	4,059	3,921	5,816	3,409	7,262	8,967
Printing and Duplicating							
8411-000 External Printing	1,528	1,938	1,629	1,820	1,751	1,500	2,000
8412-000 Internal Printing	22	238	189	120	385		0
8422-000 Internal Duplication	617	601	40	45	66	200	200
Total Printing and Duplicating	2,167	2,777	1,858	1,985	2,202	1,700	2,200
Operational Expenses							
8510-000 General Rentals	13,887	14,698	15,915	18,525	24,189	17,195	21,620
8511-000 Movie Rentals	440		960	450		560	560
8515-000 Performer's Costs	14,208	16,970	14,606	13,683	14,727	15,300	32,000
8516-000 Production Costs	5,872	5,745	5,218	794	3,424	6,850	6,660
8520-000 General Expense Allowance	200	400	400	235	400	400	400
8541-000 Cash Over	(5)		(8)	(31)			0
8542-000 Cash Short	6	158	133	(68)	134		0
Total Operational Expenses	34,608	37,971	37,224	33,588	42,874	40,305	61,240
Communications							
8650-000 Telephone Rentals		91	233		62		72
8652-000 Long Distance	175	32	46	55	230	140	240
8653-000 Fax		1		3		50	30
8654-000 Courier	110	18	41	32		60	30
8655-000 Postage	17	15	4	26	10	45	20
Total Communications	302	157	324	116	302	295	392
Legal and Professional							
					6		
Taxes and Licenses							
8741-000 Business Tax/Licences	878	1,953	600	1,020	670	735	735
Total Taxes and Licenses	878	1,953	600	1,020	670	735	735
General Overheads							

Proposed
Department 714
Week of Welcome

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
8910-000 Travel	36	17		20		100	50
Total General Overheads	36	17	0	970	0	100	50
TOTAL EXPENDITURES	57,688	65,934	63,780	59,022	70,112	68,050	94,587
NET PROFIT (LOSS)	3,284	(466)	(4,870)	(1,776)	(1,025)	97	(63)

Department 750
Dinwoodie Lounge

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$754	\$577	\$853	\$478	\$836	\$450	\$2,100
6113-100 Food-Internal Catering-E	(34)						0
Total Food Sales	720	577	853	478	836	450	2,100
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat	(54)						0
7110-150 COGS Food-Prepared S	(108)	(1)					0
7110-250 COGS Food-Vegetables	(55)	(1)					0
7110-350 COGS Food-Canned	(96)	(2)					0
7110-400 COGS Food-Bread Prod	(314)	(26)					0
7110-550 COGS Food-Dairy Produ	(203)	(5)					0
7110-600 COGS Food-Other	(15)	(32)	(141)	(63)	(1,250)	(180)	(840)
Total COGS Food	(845)	(67)	(141)	(63)	(1,250)	(180)	(840)
Gross Profit on Food Sales	(125)	510	712	415	(414)	270	1,260
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage	21	2,801		846	1,019		2,475
6120-200 Non-alcoholic Beverage Sales-Pop						180	0
Total Non- Alcoholic Beverage Sales	21	2,801	0	846	1,019	180	2,475
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop			(19)		(280)		0
7111-500 COGS Non-alcoholic Beverage-Other		(52)	(79)	(441)		(72)	(990)
Total COGS Non- Alcoholic Beverage	0	(52)	(98)	(441)	(280)	(72)	(990)
Gross Profit Non- Alcoholic Beverage S	21	2,749	(98)	405	739	108	1,485
<i>Liquor</i>							
6121-000 Regular Liquor Sales	9,187	10,771	14,727	11,523	5,378	5,400	17,700
7120-000 COGS Alcohol-Liquor	(3,493)	(6,665)	(5,835)	(1,100)	(4,390)	(1,620)	(3,987)
Gross Profit on Liquor Sales	5,694	4,106	8,892	10,423	988	3,780	13,713
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draug	12,136	12,330	15,524	7,128	2,709	10,000	13,300
7121-000 COGS Alcohol-Domestic	(5,502)	(4,070)	(4,070)	1,018	(2,227)	(3,000)	(5,189)
Gross Profit on Domestic Draught Beer	6,634	8,260	11,454	8,146	482	7,000	8,111
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack	339	1,106		5,781	3,314		13,300
7122-000 COGS Alcohol-Domestic	(505)	(762)	(768)	(3,554)	(2,659)		(5,054)
Gross Profit on Domestic Pack Beer	(166)	344	(768)	2,227	655	0	8,246
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales				617	2,336		7,650
7124-000 COGS Alcohol-Import Beer Pack			180	(297)	(771)		(3,060)
Gross Margin on Import Pack Beer	0	0	180	320	1,565	0	4,590
<i>Wine</i>							
6171-000 Regular Wine Sales	112	543	530	843	366		980
7125-000 COGS Alcohol-Wine	259	(109)	(1,966)	66	(2,817)		(633)
Gross Profit on Wine	371	434	(1,436)	909	(2,451)	0	347
<i>Coolers</i>							
6181-000 Regular Cooler Sales	2,214	1,919	1,687	807	412	720	1,395
7126-000 COGS Alcohol-Coolers	(951)	(418)	(199)	(296)	(102)	(288)	(429)
Gross Profit on Coolers	1,263	1,501	1,488	511	310	432	966

Department 750
Dinwoodie Lounge

Big Rock Beer							
7127-000	COGS Alcohol-Big Rock	246			771	(319)	0
Gross Profit on Big Rock Beer		246	0	0	771	(319)	0
Gross Profit on Alcoholic Beverages		14,042	14,645	19,810	23,307	1,230	35,973
Gross Profit on All Beverages		14,063	17,394	19,712	23,712	1,969	37,458
Admissions							
<i>Admissions - Other</i>							
6212-000	Admissions-Other	15,839	15,523	4,560	17,072	1,531	151,701
Gross Profit on Admissions - Other		15,839	15,523	4,560	17,072	1,531	151,701
Gross Profit on Admissions		15,839	15,523	4,560	17,072	1,531	151,701
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000	External Base Rent	7,330	19,208	17,890	31,658	5,025	12,205
Total External Rent		7,330	19,208	17,890	31,658	5,025	12,205
<i>Other Rent Revenue</i>							
6315-000	Equipment Rental				30		0
Total Other Rent Revenue		0	0	0	30	0	0
Total Rent, Space and Maintenance Revenue		7,330	19,208	17,890	31,688	5,025	12,205
Service Revenue							
<i>External Revenue</i>							
6411-200	External Services-Other	48	115	303	(22)	323	1,720
Total External Revenue		48	115	303	(22)	323	1,720
<i>Internal Revenue</i>							
6412-000	Internal Services		98		34		1,584
Total Service Revenue		48	213	303	12	323	3,304
Grants Revenue							
6425-000	Grants	300	200			1,000	0
Commissions Revenue							
6430-000	General Commissions	2,490	14,138	15,151	2,694	19,843	23,800
Total Commissions Revenue		2,490	14,138	15,151	2,694	19,843	23,800
Other Revenue & COGS							
6500-100	Miscellaneous-Bottle Return	120	195	140	330	292	800
7300-000	COGS Transportation	(13)	(27)	(78)	(83)	(86)	(180)
Total Gross Profit		107	168	62	247	206	620
Total Revenue		50,856	79,524	71,365	79,819	43,384	250,550
Total Cost of Goods Sold		10,804	12,170	12,975	3,979	14,901	5,160
Total Gross Profit		40,052	67,354	58,390	75,840	28,483	245,390
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000	Casual Wages	7,202	5,339	9,283	6,950	5,748	22,113
8111-000	Salaries	11,616	8,278	3,808	4,651	3,317	14,376
8112-100	Overtime-Hourly	234	213	554	116		0
8113-100	Vacation-Hourly	298	248	385	302	286	885
8113-200	Vacation-Salary			1,044			0
8114-100	Stat. Holiday-Hourly	4	2			4	929
8118-100	Casual Labour-Honorary	1,450	1,225				0
8118-200	Casual Labour-Temp	2,868	2,294	7,848	3,681	2,741	25,688
Total Wages		23,672	17,599	22,922	15,700	12,096	63,990
<i>Government Deductions</i>							
8131-100	EI-Hourly	271	190	303	241	218	637

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Dinwoodie Lounge

8131-200	El-Salary	136	145	111	111	64	142	399
8132-100	CPP-Hourly	50	21	36	47	80	247	942
8132-200	CPP-Salary	197	181	170	174	107	239	712
Total Government Deductions		654	537	620	573	469	775	2,689
Employee Benefits								
8141-200	Great West Life-Salary	279	200		237	202	250	250
8142-200	Alberta Health Care-Sa	51	34	44	53	35	48	48
8143-100	WCB-Hourly	30	25	33	43	35	17	71
8143-200	WCB-Salary	24	8	28	8		16	45
8144-200	Pension-Salary	620	448	204	224	177	441	441
8145-000	Parking					20		0
8146-100	Other Benefits-Hourly			25			400	400
Total Employee Benefits		1,004	715	334	565	469	1,172	1,255
Employee Development								
8165-200	Recruitment-Salary			65				0
8173-100	Conference-Transporta	430	580	691		375	450	450
8173-200	Conference-Accommod	212	448	358	292	328	350	350
8173-300	Conference-Registratic	268	268	140	99		150	150
8173-400	Conference-Other	18		539	312	184	160	160
Total Employee Development		928	1,296	1,793	703	887	1,110	1,110
Total Staff Costs		26,258	20,147	25,669	17,541	13,921	18,473	69,044
Repairs and Maintenance								
8211-200	R & M-Bar Equipment		155	98	4,005	497	685	685
8211-300	R & M-Equipment Other		105					0
8211-500	R & M-Bar Facilities		2,647					0
8211-600	R & M-Facilities Other	19	1,815	662	45	26	450	450
8211-900	R & M-Other	60	105	194		616		200
Total Repairs and Maintenance		79	4,827	954	4,050	1,139	1,135	1,335
Supplies								
8221-000	Serving Products-Kitcher	(80)	(29)	(1,698)	2,208		3	200
8221-050	Serving Products-Kitcher	223	54		79	1,310		0
8221-100	Serving Products-Bar	31	16	47	(1,599)	(232)	25	500
8222-000	Glassware Supplies				(213)			0
8223-000	Perishables & Condimen	5	8	3	4			0
8223-100	Perishables & Condiments-Bar			26	(14)	(47)	25	145
8224-000	Beverage Supplies	229	(49)	605	(362)	(290)	123	240
8225-200	Supplies-Food & Beverage	37	112	(22)	101		300	75
8225-250	Supplies-Kitchen	22			153	12		300
8225-300	Supplies-Operations		176	147	111			0
8225-400	Supplies-Other	468	1,188	2,332	2,052	306	1,015	547
8230-200	Office Supplies-Other	36	20	23	20	3	30	30
Total Office Supplies		36	20	23	20	3	30	30
Total Supplies		971	1,496	1,463	2,540	1,062	1,521	2,037
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	207	69				2,003	22,910
8321-400	Ext. Advertising-Other	145	62					0
8322-100	Int. Advertising-Media	700	635	530	766			0
8322-200	Int. Advertising-Photocop	346	108				807	1,768
8322-300	Int. Advertising-Design Other				363	8	580	1,170
8331-000	External PR	264	35	71				300
8332-000	Internal PR	85	36	515				520
Total Marketing, Advertising and Promol		1,747	945	1,116	1,129	8	3,390	26,668
Printing and Duplicating								
8411-000	External Printing	45		109				0
8412-000	Internal Printing		17	335	256	179		0
8422-000	Internal Duplication	238	140	30	72	44	80	80
Total Printing and Duplicating		283	157	474	328	223	80	80
Operational Expenses								
8510-000	General Rentals	10,952	8,375	3,600	2,960	5,553	15,200	3,300
8515-000	Performer's Costs	8,299	8,402	9,664	4,684		8,500	76,750
8516-000	Production Costs	(1,205)	2,544	10,306	5,411		2,104	20,618
8520-000	General Expense Allowar	600	400	336	400	200	400	400

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Dinwoodie Lounge

8541-000	Cash Over	(66)	(14)		(42)	(266)		0
8542-000	Cash Short	73	45	501	3	10		0
8543-100	Shrinkage-Beverage	356		7	340			0
8549-000	Theft			609				0
8555-000	Bad Debt Expense				361			0
8559-000	Bad Debt Recovery					(330)		0
8615-100	Commission Expense-Clt	460	1,990	201			3,750	3,750
8615-300	Commission Expense-Otl	154						0
Total Operational Expenses		19,623	21,742	25,224	14,117	5,167	29,954	104,818
Communications								
8650-000	Telephone Rentals	211	131	349	248	115	300	300
8652-000	Long Distance	381	127	55	67	33	400	400
8653-000	Fax	7	6				18	18
8654-000	Courier	36	13	18	50		50	50
8655-000	Postage	10	39	8	22		16	16
Total Communications		645	316	430	387	148	784	784
Legal and Professional								
8721-000	Professional Fees		540	265		66	365	90
Total Legal and Professional		0	540	265	0	66	365	90
Taxes and Licenses								
8741-000	Business Tax/Licences	1,081	1,228	1,751	1,643	170	1,270	5,479
Total Taxes and Licenses		1,081	1,228	1,751	1,643	170	1,270	5,479
Space Costs								
8840-100	Cleaning-Supplies		7					0
8840-200	Cleaning-Service	4,800	6,785	6,867	8,070	5,280	8,460	10,415
Total Space Costs		4,800	6,792	6,867	8,070	5,280	8,460	10,415
Capital								
8870-100	Capital Expend <\$500-General		546	49		42		0
8870-200	Capital Expend <\$500-Bar				375			0
Total Capital		0	546	49	375	42	0	0
General Overheads								
8920-000	Publications	473	489	489	564		600	600
8921-000	Associations	275		275				0
8931-000	Credit Card S/C		40	40	40	40		0
Total General Overheads		748	529	804	604	40	600	600
TOTAL EXPENDITURES		56,235	59,265	65,066	50,784	27,266	66,032	221,350
NET PROFIT (LOSS)		(16,183)	8,089	(6,676)	25,056	1,217	1,168	24,040

**Proposed
Department 755
Myer Horowitz Theatre**

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail			\$64				\$0
Total Food Sales	0	0	64	0	0	0	0
Gross Profit on Food Sales	0	0	64	0	0	0	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	428	420	542	110	565	330	510
Total Non- Alcoholic Beverage Sales	428	420	542	110	565	330	510
<i>Cost of Goods Sold</i>							
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(176)						0
7111-500 COGS Non-alcoholic Beverage-Other					(203)	(83)	(129)
Total COGS Non- Alcoholic Beverage	(176)	0	0	0	(203)	(83)	(129)
Gross Profit Non- Alcoholic Beverage Sales	252	420	542	110	362	247	381
<i>Liquor</i>							
6121-000 Regular Liquor Sales	565	1,457	1,735	2,423	2,081	1,400	2,000
7120-000 COGS Alcohol-Liquor	(165)	(590)	(83)		(458)	(420)	(600)
Gross Profit on Liquor Sales	400	867	1,652	2,423	1,623	980	1,400
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sales		796					0
7121-000 COGS Alcohol-Domestic Beer Draught		(443)					0
Gross Profit on Domestic Draught Beer Sales	0	353	0	0	0	0	0
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	919	2,486	3,290	2,685	2,332	1,300	2,000
7122-000 COGS Alcohol-Domestic Beer Pack	(91)	(643)	(459)		(732)	(586)	(900)
Gross Profit on Domestic Pack Beer	828	1,843	2,831	2,685	1,600	714	1,100
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales	233	1,068	407	56	1,200	600	1,000
7124-000 COGS Alcohol-Import Beer Pack	(113)	(678)			(275)	(301)	(500)
Gross Margin on Import Pack Beer	120	390	407	56	925	299	500
<i>Wine</i>							
6171-000 Regular Wine Sales	420	922	1,007	2,617	1,056	1,080	1,000
7125-000 COGS Alcohol-Wine	(125)	151	29	300	(445)	(540)	(500)
Gross Profit on Wine	295	1,073	1,036	2,917	611	540	500
<i>Coolers</i>							
6181-000 Regular Cooler Sales	154	108	965	196	99	270	150
7126-000 COGS Alcohol-Coolers	(58)	(82)	(4)		(25)	(108)	(60)
Gross Profit on Coolers	96	26	961	196	74	162	90
<i>Big Rock Beer</i>							
6191-000 Regular Big Rock Sales			97				0
7127-000 COGS Alcohol-Big Rock	(242)						0
Gross Profit on Big Rock Beer	(242)	0	97	0	0	0	0
Gross Profit on Alcoholic Beverages	1,497	4,552	6,984	8,277	4,833	2,695	3,590
Gross Profit on All Beverages	1,749	4,972	7,526	8,387	5,195	2,942	3,971
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other			(395)	(136)			0
Gross Profit on Admissions - Other	0	0	(395)	(136)	0	0	0
Gross Profit on Admissions	0	0	(395)	(136)	0	0	0
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent	103,850	128,479	135,510	123,946	120,186	150,079	118,300
6314-400 Temporary Rent-Other	10	65	20				0
Total External Rent	103,860	128,544	135,530	123,946	120,186	150,079	118,300
<i>Internal Rent</i>							
6319-000 Internal Rent	1,590	4,260	902	3,220	4,230	3,020	3,020

**Proposed
Department 755
Myer Horowitz Theatre**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Internal Rent	1,590	4,260	902	3,220	4,230	3,020	3,020
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental	773	1,345	116	5,738	72	500	500
Total Other Rent Revenue	773	1,345	116	5,738	72	500	500
Total Rent, Space and Maintenance Revenue	106,223	134,149	136,548	132,904	124,488	153,599	121,820
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	44,505	47,528	59,886	58,697	52,041	60,155	41,900
Total External Revenue	44,505	47,528	59,886	58,697	52,041	60,155	41,900
<i>Internal Revenue</i>							
6412-000 Internal Services	5,966	9,352	8,012	14,917	17,422	9,370	13,505
Total Service Revenue	50,471	56,880	67,898	73,614	69,463	69,525	55,405
Interest Revenue							
Grants Revenue							
6425-000 Grants	1,900		5,933	5,000		3,000	0
Commissions Revenue							
6430-000 General Commissions	2,377	1,313	3,514	2,345	613	2,900	2,000
Total Commissions Revenue	2,377	1,313	3,514	2,345	613	2,900	2,000
Other Revenue & COGS							
7300-000 COGS Transportation	(7)						0
Total Gross Profit	(7)	0	0	0	0	0	0
Total Revenue	163,690	199,599	221,605	221,814	201,897	234,004	185,885
Total Cost of Goods Sold	977	2,285	517	(300)	2,138	2,038	(2,689)
Total Gross Profit	162,713	197,314	221,088	222,114	199,759	231,966	183,196
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	23,969	34,169	43,737	48,035	48,551	46,540	40,949
8111-000 Salaries	119,135	78,022	73,316	70,769	73,741	84,216	70,159
8112-100 Overtime-Hourly	2,359	4,538	7,799	6,160	5,902	6,400	5,484
8113-100 Vacation-Hourly	1,195	1,752	2,224	2,312	2,264	1,860	1,638
8113-200 Vacation-Salary	2,517				2,120		0
8114-100 Stat. Holiday-Hourly	928	1,410	1,839	1,952	1,982	1,956	1,956
8115-100 Sick Pay-Hourly			374				0
8116-200 Responsibility-Salary			1,369				0
8117-100 Shift Diff-Hourly	26	100	218	280	245	180	180
8117-200 Shift Diff-Salary	265	230	330	305	160	150	150
8118-200 Casual Labour-Temp Help			100	(41)	1,388	2,160	1,584
Total Wages	150,394	120,221	131,306	129,772	136,353	143,462	122,100
<i>Government Deductions</i>							
8131-100 EI-Hourly	956	1,299	1,666	1,637	1,572	1,674	1,333
8131-200 EI-Salary	3,342	1,954	1,998	2,079	2,117	2,480	1,945
8132-100 CPP-Hourly	528	1,015	1,587	1,853	1,869	2,818	2,379
8132-200 CPP-Salary	3,310	2,339	2,845	3,264	3,637	4,176	3,473
Total Government Deductions	8,136	6,607	8,096	8,833	9,195	11,148	9,130
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	4,640	3,214	3,687	3,888	3,932	4,140	4,140
8142-200 Alberta Health Care-Salary	595	204	593	792	704	792	792
8143-100 WCB-Hourly	49	52	85	157	183	193	149
8143-200 WCB-Salary	342	281	386	228	246	288	217
8144-200 Pension-Salary	4,296	3,106	3,314	3,513	3,705	4,188	2,806
8146-100 Other Benefits-Hourly	37	422	708	721	834	260	260
8146-200 Other Benefits-Salary						300	300
Total Employee Benefits	9,959	7,279	8,773	9,299	9,604	10,161	8,665
<i>Employee Development</i>							
8165-200 Recruitment-Salary	750		65		460		0
8173-100 Conference-Transportation	754	252		280	365	600	600
8173-200 Conference-Accommodation		217		96	711	720	720
8173-300 Conference-Registration	567	158			350	350	350
8173-400 Conference-Other	120			100	59	140	175
Total Employee Development	2,191	627	65	476	1,945	1,810	1,845
Total Staff Costs	170,680	134,734	148,240	148,380	157,097	166,581	141,739

**Proposed
Department 755
Myer Horowitz Theatre**

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
Repairs and Maintenance								
8211-300	R & M-Equipment Other	2,097	762	1,466	754	1,695	1,875	1,875
8211-600	R & M-Facilities Other	1,348	3,028	1,866	2,027	1,660	1,575	1,575
8211-900	R & M-Other	200	420	15	112	2,440	1,620	1,620
Total Repairs and Maintenance		3,645	4,210	3,347	2,893	5,795	5,070	5,070
Supplies								
8221-100	Serving Products-Bar			62				0
8222-000	Glassware Supplies			113				0
8224-000	Beverage Supplies		168	56			50	50
8225-300	Supplies-Operations	1,665	750	1,437	1,659	1,834	1,992	1,992
8225-400	Supplies-Other	5	366		42			0
8230-100	Office Supplies-Computer	1						0
8230-200	Office Supplies-Other	305	261	73	111	194	240	240
Total Office Supplies		306	261	73	111	194	240	240
Total Supplies		2,025	1,545	1,741	1,812	2,028	2,282	2,282
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media		3,061	3,825	450		3,600	3,600
8321-300	Ext. Advertising-Photocopy	453	510	123				0
8321-400	Ext. Advertising-Other	1,682	576	389	9	22	1,200	1,200
8322-100	Int. Advertising-Media	11	463	1,627	521	450	590	590
8322-300	Int. Advertising-Design Other	274	195	93	209	30	270	270
8331-000	External PR	576		55	4			0
8332-000	Internal PR	248	211	412	83	292	300	300
8333-000	Volunteer PR			(20)	109	66	200	200
Total Marketing, Advertising and Promotion		3,244	5,016	6,504	1,385	860	6,160	6,160
Printing and Duplicating								
8411-000	External Printing	14	78	142		125		0
8412-000	Internal Printing	116	2	370		3		0
8422-000	Internal Duplication	514	574	298	237	228	420	420
Total Printing and Duplicating		644	654	810	237	356	420	420
Operational Expenses								
8510-000	General Rentals	50	345	1,066	3,628	90	1,125	300
8511-000	Movie Rentals		(250)	(207)				0
8515-000	Performer's Costs	37		1,860	60			0
8516-000	Production Costs	542	67	59	75			0
8520-000	General Expense Allowance	600						0
8541-000	Cash Over	(12)		(2)	(8)	(26)		0
8542-000	Cash Short		26			161		0
8543-100	Shrinkage-Beverage						10	10
8555-000	Bad Debt Expense							0
8559-000	Bad Debt Recovery	5,024	832	10,207	(9,386)	(91)		0
8610-000	Grant Expense				29			0
Total Operational Expenses		6,241	1,020	12,983	(5,602)	134	1,135	310
Communications								
8650-000	Telephone Rentals	1,547	1,408	2,160	1,358	1,045	2,160	1,400
8652-000	Long Distance	116	378	159	126	342	500	500
8653-000	Fax	14	9	7	3		30	30
8654-000	Courier	50	14	39	71	47	50	50
8655-000	Postage	1,020	1,034	227	226	92	204	204
Total Communications		2,747	2,843	2,592	1,784	1,526	2,944	2,184
Legal and Professional								
8720-000	Legal Fees	352						0
8721-000	Professional Fees	265	530	530	530	530	540	540
Total Legal and Professional		617	530	530	530	530	540	540
Taxes and Licenses								
8741-000	Business Tax/Licences	419	778	247	132	482	330	330
Total Taxes and Licenses		419	778	247	132	482	330	330
Space Costs								
8840-200	Cleaning-Service	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Space Costs		12,000	12,000	12,000	12,000	12,000	12,000	12,000
Capital								
8870-100	Capital Expend <\$500-General		340	(561)		110	200	200
Total Capital		0	340	(561)	0	110	200	200
General Overheads								
8910-000	Travel	96	282	58	67	24		0
8920-000	Publications						65	65
8980-000	Previous Yrs. Expense			500		125		0

Proposed
Department 755
Myer Horowitz Theatre

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Total General Overheads	96	282	558	67	149	65	65
TOTAL EXPENDITURES	202,358	163,952	188,991	163,618	181,067	197,727	171,300
NET PROFIT (LOSS)	(39,645)	33,362	32,097	58,496	18,692	34,239	11,896

Proposed
Department 760
External Entertainment

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	81,101	72,862	63,959	54,348	109,597	69,725	72,425
7135-200 COGS Admissions-Other					(245)		0
Gross Profit on Admissions - Other	81,101	72,862	63,959	54,348	109,352	69,725	72,425
Gross Profit on Admissions	81,101	73,973	63,959	54,348	109,352	69,725	72,425
Grants Revenue							
6425-000 Grants	2,572	3,738		12,379		12,000	2,000
Commissions Revenue							
6430-000 General Commissions	1,927				1,107	1,700	650
Total Commissions Revenue	1,927	0	0	0	1,107	1,700	650
Total Revenue	85,600	99,311	72,959	66,877	110,704	83,425	75,075
Total Cost of Goods Sold					245		0
Total Gross Profit	85,600	99,311	72,959	66,877	110,459	83,425	75,075
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages				302	1,744		0
8111-000 Salaries	11,964	20,756	15,900	13,953	6,564	9,648	0
8113-100 Vacation-Hourly				57	153		0
8113-200 Vacation-Salary			2,088				0
8118-100 Casual Labour-Honoraria	600						0
8118-200 Casual Labour-Temp Help			400	2,555	4,139	2,730	3,240
Total Wages	12,564	20,756	18,388	16,867	12,600	12,378	3,240
<i>Government Deductions</i>							
8131-100 EI-Hourly				44	114		0
8131-200 EI-Salary	396	650	469	334	150	284	0
8132-100 CPP-Hourly	0			31	110		0
8132-200 CPP-Salary	465	859	689	523	260	478	0
Total Government Deductions	861	1,509	1,158	932	634	762	0
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	259	514	224	710	480	30	432
8142-200 Alberta Health Care-Salary	51	85	102	158	70	36	36
8143-100 WCB-Hourly				2	6		0
8143-200 WCB-Salary	67	100	38	87	153	42	0
8144-200 Pension-Salary	643	1,125	847	877	349	507	504
Total Employee Benefits	1,020	1,824	1,211	1,834	1,058	615	972
<i>Employee Development</i>							
8173-100 Conference-Transportation	416	488	53	719			800
8173-200 Conference-Accommodation	212	448	358	59			370
8173-300 Conference-Registration	268	268	140	587			650
8173-400 Conference-Other	18		110	133			150
Total Employee Development	914	1,204	1,346	1,498	0	0	1,970
Total Staff Costs	15,359	25,293	22,103	21,131	14,292	13,755	6,182
Repairs and Maintenance							
Supplies							
8225-300 Supplies-Operations		67	285	89			0
8225-400 Supplies-Other	640	(146)	365	454	411	440	440
8230-200 Office Supplies-Other	30	39	307	10	217	120	1,787
Total Office Supplies	30	39	307	10	217	120	1,787
Total Supplies	670	(40)	957	553	628	560	2,227
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	3,743	3,237	560	637	11,072	8,952	10,728
8321-200 Int. Advertising-Media					700		
8322-200 Int. Advertising-Photocopy	238		(69)	(18)	49	2,592	3,864
8322-300 Int. Advertising-Design Other	628	38		676	3,447	2,736	3,324
8332-000 Internal PR		94	577	123	297	348	348
8333-000 Volunteer PR			403	176	98		120
Total Marketing, Advertising and Promotion	6,914	5,561	4,019	6,247	15,663	14,628	18,384
Printing and Duplicating							

Proposed
Department 760
External Entertainment

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8411-000 External Printing					160		
8412-000 Internal Printing	502	539	2,550	982	2,370		0
8422-000 Internal Duplication	406	320	92	68	154	120	120
Total Printing and Duplicating	3,292	1,268	2,800	1,098	2,684	120	120
Operational Expenses							
8515-000 Performer's Costs	50,215	51,318	34,333	34,018	54,446	36,696	33,062
8516-000 Production Costs	9,527	11,226	24,837	10,742	24,105	17,146	17,514
8520-000 General Expense Allowance	600	1,000	772	1,000	648	600	600
Total Operational Expenses	73,753	81,950	60,125	46,211	79,199	54,442	51,176
Communications							
8650-000 Telephone Rentals	152	131	512	248	182	360	144
8652-000 Long Distance	96	115	132	67	128	180	180
8653-000 Fax	6	7	2	4	3	60	60
8654-000 Courier	34	117	130	16	73	40	40
8655-000 Postage	66	23	48	122		60	60
Total Communications	354	393	824	457	386	700	484
Legal and Professional							
8721-000 Professional Fees			265	265	66	90	90
Total Legal and Professional	0	0	265	265	66	90	90
Taxes and Licenses							
8741-000 Business Tax/Licences	1,294	3,007	1,430	630	1,105	508	255
Total Taxes and Licenses	1,294	3,007	1,430	630	1,105	508	255
General Overheads							
8910-000 Travel					17		
8980-000 Previous Yrs. Expense					250		0
Total General Overheads	0	10	73	0	267	0	0
TOTAL EXPENDITURES	101,636	117,442	92,596	76,790	114,290	84,803	78,918
NET PROFIT (LOSS)	(16,036)	(18,131)	(19,637)	(9,913)	(3,831)	(1,378)	(3,843)

Proposed
Department 765
Antifreeze

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other			3,674	582	519	1,200	1,150
Gross Profit on Admissions - Other	0	0	3,674	582	519	1,200	1,150
Gross Profit on Admissions	0	0	3,674	582	519	1,200	1,150
Other Revenue & COGS							
6600-000 Fund Raising					15,000		
6600-400 Fund Raising-Other						15,000	15,000
Total Gross Profit	0	0	8,326	888	15,000	15,000	15,000
Total Revenue			12,000	1,470	15,519	16,200	16,150
Total Cost of Goods Sold			219				0
Total Gross Profit	0	0	11,781	1,470	15,519	16,200	16,150
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages							0
8111-000 Salaries							9,889
8112-100 Overtime-Hourly							0
8113-100 Vacation-Hourly					10		0
8114-100 Stat. Holiday-Hourly							0
8118-200 Casual Labour-Temp Help					256	40	850
Total Wages	0	0	0	0	266	40	10,739
<i>Government Deductions</i>							
8131-100 EI-Hourly					7		0
8131-200 EI-Salary							274
8132-100 CPP-Hourly					6		0
8132-200 CPP-Salary							490
Total Government Deductions	0	0	0	0	13	0	764
<i>Employee Benefits</i>							
8143-200 WCB-Salary							31
Total Employee Benefits	0	0	0	0	0	0	31
<i>Employee Development</i>							
8165-300 Recruitment-Volunteer						155	155
Total Employee Development	0	0	0	0	0	155	155
Total Staff Costs	0	0	0	0	279	195	11,689
Supplies							
8225-200 Supplies-Food & Beverage					279	200	200
8225-300 Supplies-Operations					249	400	0
8225-400 Supplies-Other			392		957		400
8230-200 Office Supplies-Other			108	3	6		0
Total Office Supplies	0	0	108	3	6	0	0
Total Supplies	0	0	580	3	1,491	600	600
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media					168	310	310
8322-300 Int. Advertising-Design Other			40	270	398	300	300
8331-000 External PR			109			10,500	0
8332-000 Internal PR			15		20		0
8333-000 Volunteer PR			473	514		200	200
Total Marketing, Advertising and Promotion	0	0	1,079	855	586	11,310	810
Printing and Duplicating							
8411-000 External Printing			706	464	523	550	550
8412-000 Internal Printing			790	69	203	80	200
Total Printing and Duplicating	0	0	1,496	533	726	630	750
Operational Expenses							
8510-000 General Rentals			305	176		220	950
8515-000 Performer's Costs			1,707	1,000	214	1,370	1,370
8516-000 Production Costs			6,176	985	1,097	499	1,307
Total Operational Expenses	0	0	8,188	2,161	1,311	2,089	3,627

Proposed
Department 765
Antifreeze

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8652-000 Long Distance					71	20	50
8654-000 Courier						20	20
8655-000 Postage						20	20
Total Communications	0	0	83	0	71	60	90
General Overheads							
8910-000 Travel			25		19	100	100
Total General Overheads	0	0	25	0	19	100	100
TOTAL EXPENDITURES	0	0	11,526	3,552	4,483	14,984	17,666
NET PROFIT (LOSS)	0	0	255	(2,082)	11,036	1,216	(1,516)

**Proposed
Department 800
SubMart**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail				\$61,271	\$80,890	\$84,948	\$82,507
Total Food Sales	0	0	0	61,271	80,890	84,948	82,507
<i>Cost of Goods Sold</i>							
7110-600 COGS Food-Other				(39,108)	(51,094)	(50,969)	(49,503)
Total COGS Food	0	0	0	(39,108)	(51,094)	(50,969)	(49,503)
Gross Profit on Food Sales	0	0	0	22,163	29,796	33,979	33,004
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales				65			0
6120-200 Non-alcoholic Beverage Sales-Pop				34,978	49,077	48,496	50,061
6120-300 Non-alcoholic Beverage Sales-Juice				16,739	23,376	23,826	23,207
6120-500 Non-alcoholic Beverage Sales-Other				11,533	23,614	16,914	24,085
Total Non- Alcoholic Beverage Sales	0	0	0	63,315	96,067	89,236	97,353
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop				(20,631)	(26,475)	(24,249)	(25,031)
7111-300 COGS Non-alcoholic Beverage-Juice				(8,791)	(12,221)	(13,105)	(12,763)
7111-500 COGS Non-alcoholic Beverage-Other				(2,758)	(5,090)	(6,766)	(9,636)
Total COGS Non- Alcoholic Beverage	0	0	0	(32,180)	(43,786)	(44,120)	(47,430)
Gross Profit Non- Alcoholic Beverage Sales	0	0	0	31,135	52,281	45,116	49,923
Gross Profit on All Beverages	0	0	0	31,135	52,281	45,116	49,923
Commissions Revenue							
6430-000 General Commissions				2,521	4,021	2,825	5,029
6430-500 Commission-Tickets				2,837	6,993	3,378	7,133
Total Commissions Revenue	0	0	0	5,358	11,014	6,203	12,162
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales				143,681	196,462	200,927	198,992
7200-000 COGS Tobacco				(123,410)	(164,392)	(170,788)	(169,145)
Gross Margin on Tobacco Sales	0	0	0	20,271	32,070	30,139	29,847
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales				18,857	42,420	25,602	43,268
7210-000 COGS Misc. Merchandise-External				(12,472)	(25,782)	(15,362)	(25,960)
Gross Profit on Miscellaneous Merchandise	0	0	0	6,385	16,638	10,240	17,308
<i>Miscellaneous Sales</i>							
6453-100 Magazine/Newspaper Sales				6,360	9,292	9,229	9,479
6453-120 Phone Card Sales				750	12,065	2,191	12,286
7215-200 COGS Magazines/Newspapers				(4,692)	(7,209)	(7,384)	(7,584)
7215-220 COGS Phone Cards				(581)	(10,699)	(1,642)	(10,444)
Total Gross Profit on Miscellaneous Sales				1,837	3,449	2,394	3,737
Total Gross Profit on Other Sales	0	0	0	28,493	52,157	42,773	50,892
Total Revenue				299,592	448,210	418,336	456,048
Total Cost of Goods Sold				212,443	302,962	290,265	(310,066)
Total Gross Profit	0	0	0	87,149	145,248	128,071	145,982
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages				18,482	33,118	35,065	37,769
8112-100 Overtime-Hourly				77	6	96	98
8113-100 Vacation-Hourly				738	1,310	1,403	1,511
8114-100 Stat. Holiday-Hourly				775	1,375	1,473	1,586
Total Wages	0	0	0	20,072	35,809	38,037	40,965
<i>Government Deductions</i>							
8131-100 EI-Hourly				557	946	1,038	1,136
8132-100 CPP-Hourly	0			346	831	1,883	2,028
Total Government Deductions	0	0	0	903	1,777	2,921	3,163

**Proposed
Department 800
SubMart**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Employee Benefits							
8143-100 WCB-Hourly				7	49	105	122
8146-100 Other Benefits-Hourly					103		1,103
Total Employee Benefits	0	0	0	7	152	105	1,225
Total Staff Costs	0	0	0	20,982	37,738	41,063	45,353
Repairs and Maintenance							
8211-600 R & M-Facilities Other				61	223	360	360
8211-900 R & M-Other					(26)		0
Total Repairs and Maintenance	0	0	0	61	197	360	360
Supplies							
8225-300 Supplies-Operations				254	2,674	1,044	2,872
8230-200 Office Supplies-Other				354	234	360	360
Total Office Supplies	0	0	0	354	234	360	360
Total Supplies	0	0	0	608	2,908	1,404	3,232
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				53			0
8321-400 Ext. Advertising-Other					191	210	160
8322-300 Int. Advertising-Design Other				165	47	50	0
8331-000 External PR							240
Total Marketing, Advertising and Promotion	0	0	0	218	238	260	400
Printing and Duplicating							
8412-000 Internal Printing							50
8422-000 Internal Duplication				48	167	60	180
Total Printing and Duplicating	0	0	0	48	167	60	230
Operational Expenses							
8541-000 Cash Over				(612)	(3,537)		0
8542-000 Cash Short				586	3,682		0
8543-300 Shrinkage-Other					92	180	120
8615-300 Commission Expense-Other				169	0		0
Total Operational Expenses	0	0	0	143	237	180	120
Communications							
8650-000 Telephone Rentals				103	595	310	624
8655-000 Postage				1	9	60	60
Total Communications	0	0	0	104	604	370	684
Legal and Professional							
8721-000 Professional Fees					1,726	1,517	751
Total Legal and Professional	0	0	0	0	1,726	1,517	751
Taxes and Licenses							
8741-000 Business Tax/Licences				197	300	197	300
Total Taxes and Licenses	0	0	0	197	300	197	300
Space Costs							
8840-200 Cleaning-Service				1,200	1,800	1,800	1,800
8845-000 Storage Area Rent						288	348
8850-000 Utilities Expense				483	1,430	1,200	1,620
Total Space Costs	0	0	0	1,683	3,230	3,288	3,768
Capital							
8870-100 Capital Expend <\$500-General				225	474	895	0
Total Capital	0	0	0	225	474	895	0
General Overheads							
8910-000 Travel							120
Total General Overheads							120
TOTAL EXPENDITURES	0	0	0	24,269	47,819	49,594	55,317
NET PROFIT (LOSS)	0	0	0	62,880	97,429	78,477	90,665

**Proposed
Department 810
Subtitles**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-200 Non-alcoholic Beverage Sales-Pop					\$122		\$163
Total Non- Alcoholic Beverage Sales	0	0	0	0	122	0	163
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop					(50)		(106)
Total COGS Non- Alcoholic Beverage	0	0	0	0	(50)	0	(106)
Gross Profit Non- Alcoholic Beverage Sales	0	0	0	0	72	0	57
Gross Profit on All Beverages	0	0	0	0	72	0	57
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	11	6	11	25	32		0
Total External Revenue	11	6	11	25	32	0	0
<i>Internal Revenue</i>							
Total Service Revenue	11	6	11	25	32	0	0
Commissions Revenue							
6430-000 General Commissions	38,179	53,305	61,795	62,327	87,640	60,521	86,584
6430-100 Commission-Retail Buyback	7,302	8,904	8,006	8,290	13,751	8,290	13,751
6430-150 Commission-Wholesale Buyback	6,827	7,884	8,237	7,532	12,670	7,530	12,670
6430-200 Commission-Consignment	113,497	114,364	121,321	137,913	138,258	140,730	138,258
6430-300 Commission-Music Consignment	771	559	613	68			0
Total Commissions Revenue	166,576	185,016	199,972	216,130	252,319	217,071	251,263
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales	2,099	3,563	4,552	17,956	18,189	18,856	17,689
6452-000 Internal Misc. Merch. Sales	8,435	11,163	8,988	10,563	20,066	10,544	20,049
7210-000 COGS Misc. Merchandise-External	(1,700)	(2,106)	(1,978)	(9,592)	(11,813)	(9,428)	(10,613)
7210-050 COGS Misc.Merchandise-Internal	(7,090)	(9,590)	(7,343)	(9,351)	(16,501)	(9,490)	(18,044)
Gross Profit on Miscellaneous Merchandise	1,744	3,030	4,219	9,576	9,941	10,482	9,081
<i>Framing</i>							
6454-000 Framing Sales	16,349	16,361	18,210	13,594	10,424	13,594	10,528
7216-000 COGS Framing	(11,904)	(9,713)	(12,136)	(10,479)	(8,460)	(9,355)	(7,517)
Gross Profit on Framing	4,445	6,648	6,074	3,115	1,964	4,239	3,011
<i>Miscellaneous Sales</i>							
6453-100 Magazine/Newspaper Sales		637	940	1,951	5,662	1,951	4,127
6453-110 Internal Consignment Sales		60	42				0
7215-200 COGS Magazines/Newspapers		(428)	(848)	(2,362)	(4,372)	(1,465)	(3,095)
7215-210 COGS Internal Consignment		(52)	(13)				0
Gross Profit on Miscellaneous Sales	61	175	121	(411)	1,290	486	1,032
Total Gross Profit on Other Sales	6,250	9,853	10,414	12,280	13,195	15,207	13,123
Clothing Sales							
<i>Students' Union Clothing Sales - Internal</i>							
6453-050 SU Clothing Sales-Internal	15,015	23,467	16,679	17,819	19,801	13,725	19,802
7215-150 COGS SU Clothing-Internal	(12,718)	(20,088)	(14,331)	(16,355)	(15,685)	(12,353)	(17,822)
Gross Profit on Students' Union Clothing - Internal	2,297	3,379	2,348	1,464	4,116	1,372	1,980
<i>External Custom - Other</i>							
6453-960 External Custom Order Sales	45,284	48,134	97,979	112,582	134,585	112,582	134,586
7215-960 COGS-External Custom Orders	(38,241)	(35,027)	(85,847)	(91,419)	(112,618)	(90,064)	(107,668)
Gross Profit on External Custom - Other	7,043	13,107	12,132	21,163	21,967	22,518	26,917
<i>Other Clothing Sales</i>							
6453-200 External Consignment Sales					360		405
6453-400 Clothing Sales	13,165	21,271	30,879	48,534	66,429	50,840	66,428
7215-300 COGS Clothing	(8,113)	(15,918)	(18,832)	(28,991)	(40,884)	(25,420)	(39,857)
Gross Profit on Other Clothing Sales	5,096	5,353	12,051	19,543	25,905	25,420	26,976
Total Gross Profit on Clothing	14,436	21,839	26,531	42,170	51,988	49,310	55,874
Total Revenue	267,203	309,987	378,270	439,154	527,989	439,163	525,040

**Proposed
Department 810
Subtitles**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Cost of Goods Sold	79,930	93,273	141,342	168,549	210,383	157,575	(204,723)
Total Gross Profit	187,273	216,714	236,928	270,605	317,606	281,588	320,317
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	27,677	31,064	30,308	30,327	39,132	32,592	40,110
8111-000 Salaries	31,872	32,532	33,499	51,955	61,704	61,488	63,025
8112-100 Overtime-Hourly	1,008	1,000	1,753	679	312	679	362
8113-100 Vacation-Hourly	1,035	1,200	1,190	1,125	1,571	1,303	1,604
8114-100 Stat. Holiday-Hourly	1,087	1,260	1,249	1,181	1,650	1,370	1,685
8115-100 Sick Pay-Hourly					291		
8118-200 Casual Labour-Temp Help	364	304	304	294	1,387	1,546	1,546
8119-100 Commissions-Sales	4,908	5,153	18,714	8,974	12,201	6,600	10,962
Total Wages	67,951	72,513	87,017	94,535	118,248	105,578	119,294
<i>Government Deductions</i>							
8131-100 EI-Hourly	947	1,046	1,004	881	1,151	981	1,213
8131-200 EI-Salary	1,265	1,205	1,113	1,677	1,663	1,679	1,747
8132-100 CPP-Hourly	760	971	1,088	792	1,151	1,779	2,166
8132-200 CPP-Salary	1,239	1,417	1,542	2,585	2,827	3,044	3,120
Total Government Deductions	4,211	4,639	4,747	5,935	6,792	7,483	8,246
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	1,094	1,008	938	1,419	3,384	2,460	4,344
8142-200 Alberta Health Care-Salary	204	204	209	440	396	528	528
8143-100 WCB-Hourly	86	82	95	111	110	95	130
8143-200 WCB-Salary	96	92	94	116	304	180	195
8144-200 Pension-Salary	1,883	1,938	2,039	3,188	3,819	3,390	3,685
8146-100 Other Benefits-Hourly	53	787	611	149	199	978	978
Total Employee Benefits	3,416	4,111	3,992	5,429	8,212	7,631	9,860
<i>Employee Development</i>							
8165-100 Recruitment-Hourly				124		100	100
8171-100 Course/Seminar-External	150	178	418	216	268	1,050	1,050
Total Employee Development	150	178	418	405	268	1,150	1,150
Total Staff Costs	75,728	81,441	96,174	106,304	133,520	121,842	138,551
Repairs and Maintenance							
8211-600 R & M-Facilities Other	237	173		312	286	1,200	600
8211-900 R & M-Other	90	3	26	105	42	120	120
Total Repairs and Maintenance	327	176	385	417	328	1,320	720
Supplies							
8225-300 Supplies-Operations	3,353	2,476	2,648	7,113	5,898	7,401	7,401
8230-100 Office Supplies-Computer	247	620	607	994	1,278	680	1,160
8230-200 Office Supplies-Other	875	1,001	872	1,974	1,481	1,500	1,740
Total Office Supplies	1,122	1,621	1,479	2,968	2,759	2,180	2,900
Total Supplies	4,517	4,097	4,127	10,081	8,657	9,581	10,301
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				2,520	3,157	3,125	3,125
8321-400 Ext. Advertising-Other	320	1,377	1,690	1,134	3,334	2,270	2,010
8322-100 Int. Advertising-Media	3,842	4,211	4,275	799	675	690	675
8322-300 Int. Advertising-Design Other	1,345	1,296	1,230	665	1,047	1,040	900
8331-000 External PR	1,269	1,384	1,162	1,447	1,466	1,280	1,280
8332-000 Internal PR					104		240
Total Marketing, Advertising and Promotion	6,776	8,268	8,357	6,565	9,783	8,405	8,230
Printing and Duplicating							
8411-000 External Printing	1,482	1,640	2,184	940	697	1,400	2,600
8412-000 Internal Printing	247	278	320	142	680	440	680
8422-000 Internal Duplication	376	325	173	364	140	420	240
Total Printing and Duplicating	2,105	2,243	2,677	1,446	1,517	2,260	3,520
Operational Expenses							
8510-000 General Rentals							1,200
8516-000 Production Costs				30			0
8541-000 Cash Over	(713)	(857)	(496)	(3,233)	(672)		0
8542-000 Cash Short	937	1,131	1,529	2,821	1,378		0
8543-300 Shrinkage-Other	155	368	182	174	324	480	240
8549-000 Theft		552	(58)				0
8555-000 Bad Debt Expense	92			575			0
Total Operational Expenses	471	1,194	1,157	367	1,030	480	1,440

**Proposed
Department 810
Subtitles**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8650-000 Telephone Rentals	1,409	1,615	1,200	1,801	1,955	1,932	1,560
8652-000 Long Distance	93	98	34	38	20	120	120
8653-000 Fax	6	338	4	1	4	384	384
8654-000 Courier	925	858	1,233	953	954	1,200	1,200
8655-000 Postage	104	180	172	141	205	180	180
Total Communications	2,537	3,089	2,643	2,934	3,138	3,816	3,444
Legal and Professional							
8721-000 Professional Fees		529	1,280	1,121	3,099	4,642	3,602
Total Legal and Professional	0	529	1,280	1,121	3,099	4,642	3,602
Taxes and Licenses							
8741-000 Business Tax/Licences			130	150	150	100	150
Total Taxes and Licenses	0	0	130	150	150	100	150
Space Costs							
8840-200 Cleaning-Service	2,160	2,247	2,160	2,720	3,000	3,000	3,000
8844-000 Common Area Rent	5,520	5,520	5,520	17,960	24,180	24,180	24,180
8845-000 Storage Area Rent						288	348
8850-000 Utilities Expense				3,287	9,722	8,160	8,976
Total Space Costs	7,680	7,767	7,680	23,967	36,902	35,628	36,504
Capital							
8870-100 Capital Expend <\$500-General	912	1,397	1,377	1,974	1,550	1,700	1,500
Total Capital	912	1,397	1,377	1,974	1,550	1,700	1,500
General Overheads							
8930-000 Bank Service Charges	4,579	5,988	4,778	6,188	6,424	6,458	6,458
8931-000 Credit Card S/C	4,977	5,161	5,465	7,593	7,907	7,038	7,038
Total General Overheads	9,556	11,149	10,523	13,781	14,331	13,496	13,496
TOTAL EXPENDITURES	110,654	121,450	136,510	169,107	214,005	203,270	221,457
NET PROFIT (LOSS)	76,619	95,264	100,418	101,498	103,601	78,318	98,860

**Proposed
Department 815
Print Centre**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-100 Full-Serve Photocopy/Fax-B/W Photocopying	\$44,437	\$53,237	\$71,832	\$95,167	\$119,573	\$123,502	\$119,700
6261-110 Full-Serve Photocopy/Fax-Color Photocopying	19,040	19,639	24,610	27,238	36,879	46,920	35,445
6261-120 Full-Serve Photocopy/Fax-Accent Photocopying	9,798	21,208	7,980	28			0
6262-000 Self-Serve Photocopy/Fax	4,322	4,157	2,869	38	1,951	3,400	2,850
6263-000 Internal Photocopy/Fax	31,968	32,553	46,612	35,411			0
6267-100 Printing/Scanning-Course Packs	365,792	377,753	457,736	484,937	535,317	484,070	514,200
6267-200 Printing/Scanning-Other Academic	36,667	22,795					0
6267-900 Printing/Scanning-Other	3,395	1,220	1,437				0
Total Photocopy and Fax Revenue	515,419	532,562	613,076	642,819	693,720	657,892	672,195
<i>Cost of Goods Sold</i>							
7140-100 COGS Photocopying/Fax-Paper	(44,763)	(53,827)	(69,856)	(70,913)	(86,199)	(72,369)	(84,024)
7140-150 COGS Photocopying-Course Pack Returns	(12,525)	(21,202)	(14,769)	(14,999)	(30,793)	(24,204)	(25,710)
7140-200 COGS Photocopying/Fax-Toner	(5,417)	(6,303)	(4,345)	(1,999)	(1,994)	(3,286)	(2,481)
7140-250 COGS-Photocopying-External Printers	(58,126)	(85,858)					0
7140-325 COGS Photo-Course Pack Returns	(8,404)						0
7140-350 COGS Photocopying/Fax-Copy Charges	(176,852)	(162,474)	(314,896)	(324,701)	(326,594)	(306,811)	(295,008)
7140-360 COGS-Photopying-Copy Charges-Other	(32,639)	(28,499)	(4,252)				0
7140-400 COGS Photocopying/Fax-Other	(2,688)	(9,402)	(11,166)	(11,807)	(11,680)	(9,868)	(13,448)
Total COGS Photocopy and Fax	(341,414)	(367,565)	(419,284)	(424,419)	(457,260)	(416,538)	(420,671)
Gross Margin on Photocopy and Fax	174,005	164,997	193,792	218,400	236,460	241,354	251,524
Binding							
<i>Revenue</i>							
6268-900 Binding Revenue-Other	5,360	8,112	6,972	9,920	43,859	32,388	40,900
Total Binding Revenue	5,360	8,112	6,972	9,920	43,859	32,388	40,900
<i>Cost of Goods Sold</i>							
7145-100 COGS Binding-Coil	(1,265)	(772)	(2,051)	(3,255)	(1,678)	(811)	(1,636)
7145-200 COGS Binding-Cerlox	(1,340)	(861)	(2,513)	(1,697)	(1,576)	(4,307)	(3,682)
7145-300 COGS Binding-Tape	(991)	(793)	(693)	(962)	(1,602)	(974)	(1,228)
7145-400 COGS Binding-Shrinkwrap	(1,115)	(659)	(488)	(667)	(834)	(649)	(818)
7145-900 COGS Binding-Other	(542)	(1,547)	(2,859)	(2,358)	(2,610)	(326)	(1,027)
Total COGS Binding	(5,253)	(4,632)	(8,604)	(8,939)	(8,300)	(7,067)	(8,391)
Gross Margin for Binding	107	3,480	(1,632)	981	35,559	25,321	32,509
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	30	975	1,791	2,331	2,085	2,275	2,000
Total External Revenue	30	975	1,791	2,331	2,085	2,275	2,000
<i>Internal Revenue</i>							
Total Service Revenue	30	975	1,791	2,331	2,085	2,275	2,000
Commissions Revenue							
6430-000 General Commissions	1,901	2,106	1,759	377			0
Total Commissions Revenue	1,901	2,106	1,759	377	0	0	0
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales	7,653	5,706	5,423	4,310	5,105	3,000	4,075
7210-000 COGS Misc. Merchandise-External	(10,421)	(6,134)	(7,063)	(3,372)	(3,506)	(1,800)	(2,855)
Gross Profit on Miscellaneous Merchandise	(2,768)	(428)	(1,640)	938	1,599	1,200	1,220
Total Gross Profit on Other Sales	(2,768)	(428)	(1,640)	938	1,599	1,200	1,220
Other Revenue & COGS							
7300-000 COGS Transportation	(490)	(639)	(675)	(648)	(338)	(504)	(504)
*Total Gross Profit on Other Revenue	(490)	(639)	(675)	(648)	(338)	(504)	(504)
Total Revenue	530,363	549,461	629,021	659,757	744,769	695,555	719,170
Total Cost of Goods Sold	357,578	378,970	435,626	437,378	469,404	425,909	(432,421)
Total Gross Profit	172,785	170,491	193,395	222,379	275,365	269,646	286,749
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	42,277	39,321	51,179	71,879	52,836	74,000	69,495
8111-000 Salaries	61,350	65,090	72,176	87,106	92,770	93,916	96,190
8112-100 Overtime-Hourly	6				162		0
8113-100 Vacation-Hourly	1,712	1,529	2,056	2,732	2,176	2,960	2,780
8113-200 Vacation-Salary				1,494	879		0
8114-100 Stat. Holiday-Hourly	1,777	1,606	1,951	2,181	1,518	3,108	2,919
8115-100 Sick Pay-Hourly	61		76				0

**Proposed
Department 815
Print Centre**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8117-100 Shift Diff-Hourly	162						0
8119-100 Commissions-Sales			570		850		0
Total Wages	107,345	107,546	128,008	165,392	151,191	173,984	171,384
Government Deductions							
8131-100 EI-Hourly	1,521	1,275	1,616	2,068	1,501	2,354	2,003
8131-200 EI-Salary	1,988	2,098	2,283	2,668	2,569	2,761	2,666
8132-100 CPP-Hourly	1,106	1,150	1,617	2,397	1,958	2,141	2,189
8132-200 CPP-Salary	1,931	2,431	3,175	4,165	4,350	4,649	4,761
Total Government Deductions	6,546	6,954	8,691	11,298	10,378	11,905	11,621
Employee Benefits							
8141-200 Great West Life-Salary	2,744	3,795	5,584	4,804	4,330	6,360	4,128
8142-200 Alberta Health Care-Salary	504	655	763	982	1,056	1,212	1,056
8143-100 WCB-Hourly	107	154	120	161	199	272	224
8143-200 WCB-Salary	273	186	180	229	197	319	298
8144-200 Pension-Salary	2,910	3,070	3,489	4,322	4,489	4,509	4,500
8146-100 Other Benefits-Hourly				132	922		0
Total Employee Benefits	6,538	7,860	10,136	10,630	11,193	12,672	10,206
Employee Development							
8165-100 Recruitment-Hourly	410	10	251		18	200	200
8165-200 Recruitment-Salary	59	356		45	45	180	180
Total Employee Development	469	366	251	45	63	380	380
Total Staff Costs	120,898	122,726	147,086	187,365	172,825	198,941	193,591
Repairs and Maintenance							
8211-300 R & M-Equipment Other	774	1,232	60	545	225	600	600
8211-600 R & M-Facilities Other		173	143	45	60	600	600
8211-900 R & M-Other				150			0
Total Repairs and Maintenance	774	1,405	203	740	285	1,200	1,200
Supplies							
8225-300 Supplies-Operations	701						0
8225-400 Supplies-Other	70	693	233	968	767	1,200	900
8230-100 Office Supplies-Computer		2,208	2,087	3,308	866	2,500	2,500
8230-200 Office Supplies-Other	247	187	696	57	818		0
8298-000 Card Deposit/Refund	48						0
Total Office Supplies	295	2,395	2,783	3,365	1,684	2,500	2,500
Total Supplies	1,066	3,088	3,016	4,333	2,451	3,700	3,400
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	641	479	315	1,795	2,197	3,440	3,010
8321-400 Ext. Advertising-Other	88	62					0
8322-100 Int. Advertising-Media	363	819	711	496	225	525	545
8322-300 Int. Advertising-Design Other	1,200	1,200	1,330	460	30		0
8332-000 Internal PR	100	136	199	339	181	200	200
Total Marketing, Advertising and Promotion	2,392	2,696	2,555	3,090	2,633	4,165	3,755
Printing and Duplicating							
8411-000 External Printing	1,799	1,911	2,120	258	269	450	480
8422-000 Internal Duplication	14	20	1	1	36	120	120
Total Printing and Duplicating	1,813	1,931	2,121	259	305	570	600
Operational Expenses							
8510-000 General Rentals	2,767	2,427	1,511	1,824	2,870	1,824	2,246
8530-000 One Day Seminars							150
8541-000 Cash Over	(100)	(387)	(33)	(5)			0
8542-000 Cash Short	59	362	5	29	(11)		0
8543-300 Shrinkage-Other	3,681	2,295	2,186	3,165	2,081	3,913	6,722
8555-000 Bad Debt Expense			355	6,962			0
8559-000 Bad Debt Recovery					(4,019)		0
Total Operational Expenses	6,407	4,697	4,024	11,975	921	5,737	9,118
Communications							
8650-000 Telephone Rentals	2,538	2,608	3,180	2,302	1,681	3,180	1,800
8651-000 Telephone Repairs			695				0
8652-000 Long Distance	9	64	19	28	14	60	60
8653-000 Fax	24	113					0
8654-000 Courier	12	18		83	95		0
8655-000 Postage	80	44	144	68	71		0
Total Communications	2,663	2,847	4,038	2,481	1,861	3,240	1,860
Legal and Professional							
8721-000 Professional Fees		350	265	530	530	1,100	500
Total Legal and Professional	0	350	265	530	530	1,100	500
Taxes and Licenses							
8741-000 Business Tax/Licences				150	150		0

**Proposed
Department 815
Print Centre**

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Total Taxes and Licenses	0	0	0	150	150	0	0
Space Costs							
8840-200 Cleaning-Service	1,800	1,800	1,800	2,200	2,400	2,400	2,400
8850-000 Utilities Expense				2,055	6,076	5,100	5,100
Total Space Costs	1,800	1,800	1,800	4,255	8,476	7,500	7,500
Capital							
8870-100 Capital Expend <\$500-General		271	40	1,046	302	1,470	1,236
Total Capital	0	271	40	1,046	302	1,470	1,236
General Overheads							
8930-000 Bank Service Charges			19				0
8980-000 Previous Yrs. Expense				426			0
Total General Overheads	0	0	19	426	0	0	0
TOTAL EXPENDITURES	137,813	141,811	165,167	216,650	190,739	227,623	222,760
NET PROFIT (LOSS)	34,972	28,680	28,228	5,729	84,626	42,023	63,989

**Proposed
Department 821
SUB Games / Empty Pocket**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail				\$176			\$0
Total Food Sales	0	0	0	176	0	0	0
<i>Cost of Goods Sold</i>							
7110-600 COGS Food-Other				(66)			0
Total COGS Food	0	0	0	(66)	0	0	0
Gross Profit on Food Sales	0	0	0	110	0	0	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-200 Non-alcoholic Beverage Sales-Pop	325	237	1	1,065	1,668	1,305	1,350
6120-300 Non-alcoholic Beverage Sales-Juice				169	132		0
6120-500 Non-alcoholic Beverage Sales-Other				2			0
Total Non- Alcoholic Beverage Sales	325	237	1	1,236	1,800	1,305	1,350
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop	(128)	(45)		(625)	(1,168)	(643)	(798)
7111-300 COGS Non-alcoholic Beverage-Juice				(102)	(22)		0
Total COGS Non- Alcoholic Beverage	(128)	(45)	0	(727)	(1,190)	(643)	(798)
Gross Profit Non- Alcoholic Beverage Sales	197	192	1	509	610	662	552
Gross Profit on All Beverages	197	192	1	509	610	662	552
Games							
6231-000 Billiards Revenue	25,977	28,701	25,971	20,035	25,174	21,400	24,000
6232-000 Games Commissions	57,677	56,063	22,421	16,275	16,510	18,035	18,035
Total Games Revenue	83,654	84,764	48,392	36,310	41,684	39,435	42,035
Total Revenue	83,979	85,001	48,393	37,722	43,484	40,740	43,385
Total Cost of Goods Sold	128	45		793	1,190	643	(798)
Total Gross Profit	83,851	84,956	48,393	36,929	42,294	40,097	42,587
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	11,838	15,580	16,626	16,761	21,634	20,720	21,330
8111-000 Salaries	19,414	16,425	17,271	1,844			0
8112-100 Overtime-Hourly		20					0
8113-100 Vacation-Hourly	474	623	652	675	895	824	853
8113-200 Vacation-Salary		43	37				0
8114-100 Stat. Holiday-Hourly	497	654	685	708	940	876	896
Total Wages	32,223	33,345	35,271	19,988	23,469	22,420	23,079
<i>Government Deductions</i>							
8131-100 EI-Hourly	422	527	513	516	666	659	615
8131-200 EI-Salary	635	498	509	142			0
8132-100 CPP-Hourly	248	366	222	368	688	1,110	1,098
8132-200 CPP-Salary	586	532	655	197			0
Total Government Deductions	1,891	1,923	1,899	1,223	1,354	1,769	1,713
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	813	695	679	86			0
8142-200 Alberta Health Care-Salary				22			0
8143-100 WCB-Hourly	64	36	36	53	69	76	69
8143-200 WCB-Salary	41	51	53	41	20		0
8144-200 Pension-Salary	966	817	859	93			0
8146-100 Other Benefits-Hourly	196	376		30	336		0
Total Employee Benefits	2,080	1,975	1,627	325	425	76	69
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	(6)	26				60	60
Total Employee Development	(6)	26	0	0	0	60	60
Total Staff Costs	36,188	37,269	38,797	21,536	25,248	24,325	24,921
Repairs and Maintenance							
8211-600 R & M-Facilities Other	222	159	98	1,084	668	500	360

**Proposed
Department 821
SUB Games / Empty Pocket**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8211-900 R & M-Other	935	723		3,525	733	700	1,400
Total Repairs and Maintenance	1,157	882	98	4,609	1,401	1,200	1,760
Supplies							
8221-050 Serving Products-Kitchen Beverage						3	0
8221-100 Serving Products-Bar						3	0
8222-000 Glassware Supplies						10	0
8223-100 Perishables & Condiments-Bar						3	0
8225-300 Supplies-Operations				336	43	210	205
8225-400 Supplies-Other	48						0
8230-200 Office Supplies-Other	6	8	5	4			0
Total Office Supplies	6	8	5	4	0	0	0
Total Supplies	54	8	5	340	43	229	205
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media					1,365	2,830	2,030
8321-400 Ext. Advertising-Other	88	62					0
8322-100 Int. Advertising-Media	2,812	1,637	2,793	1,111	535	525	545
8322-300 Int. Advertising-Design Other	1,800	1,800	1,850	728	195		0
8331-000 External PR	1,830	1,229	19	307	159		0
8332-000 Internal PR					62	100	100
Total Marketing, Advertising and Promotion	6,530	4,728	4,662	2,146	2,316	3,455	2,675
Printing and Duplicating							
8412-000 Internal Printing				4	14		0
8422-000 Internal Duplication	40	114	91		14	60	60
Total Printing and Duplicating	40	114	91	4	28	60	60
Operational Expenses							
8541-000 Cash Over	(4)		(42)	(4)	(1)		0
8542-000 Cash Short	2		19	1	52		0
8543-100 Shrinkage-Beverage						3	0
Total Operational Expenses	(2)	0	(23)	(3)	51	3	0
Communications							
8650-000 Telephone Rentals	428	449	492	638	569	960	660
8654-000 Courier			13				0
8655-000 Postage	2		3	21		24	24
Total Communications	430	449	508	659	569	984	684
Legal and Professional							
8721-000 Professional Fees	265	265	265			300	0
Total Legal and Professional	265	265	265	0	0	300	0
Taxes and Licenses							
8741-000 Business Tax/Licences	840	840	880			150	150
Total Taxes and Licenses	840	840	880	0	0	150	150
Space Costs							
8840-200 Cleaning-Service	3,600	3,600	3,600	3,600	3,600	3,600	3,600
8850-000 Utilities Expense				3,626	10,722	9,000	9,000
Total Space Costs	3,600	3,600	3,600	7,226	14,322	12,600	12,600
Capital							
8870-100 Capital Expend <\$500-General	194						0
Total Capital	194	0	0	0	0	0	0
General Overheads							
TOTAL EXPENDITURES	49,296	48,155	48,883	36,517	43,978	43,306	43,055
NET PROFIT (LOSS)	34,555	36,801	(490)	412	(1,684)	(3,209)	(468)

Proposed
Department 825
Postal Outlet

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-200 Full-Serve Photocopy/Fax-Fax	\$12,847	\$12,951	\$11,112	\$10,510	\$11,593	\$10,884	\$11,594
Total Photocopy and Fax Revenue	12,847	12,951	11,112	10,510	11,593	10,884	11,594
<i>Cost of Goods Sold</i>							
7140-300 COGS Photocopying/Fax-Fax	(324)	(1,534)	(784)	(661)	(974)	(692)	(360)
Total COGS Photocopy and Fax	(324)	(1,534)	(784)	(661)	(974)	(692)	(360)
Gross Margin on Photocopy and Fax	12,523	11,417	10,328	9,849	10,619	10,192	11,234
Postage							
6270-000 Postage Revenue	300,201	298,038	301,395	329,949	348,118	338,209	348,118
7160-000 COGS Postage	(244,349)	(249,668)	(264,140)	(309,367)	(304,329)	(273,949)	(281,976)
Gross Margin on Postage	55,852	48,370	37,255	20,582	43,789	64,260	66,142
Philatelic							
6271-000 Philatelic Revenue		1,067	1,698	1,647	2,113	1,702	0
7170-000 COGS Philatelic	407	18	19	(222)	(737)	(1,156)	0
Gross Margin on Philatelic	407	1,085	1,717	1,425	1,376	546	0
Stamp Shop							
6272-000 Stamp Shop Revenue	83,568	74,203	58,322	40,727	40,341	45,727	40,342
7180-000 COGS Stamp Shop	(79,133)	(71,411)	(47,291)	(37,659)	(39,498)	(44,813)	(39,535)
Gross Margin on Stamp Shop	4,435	2,792	11,031	3,068	843	914	807
Rent, Space and Maintenance Revenue							
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental	9,297	8,646	7,670	7,443	9,817	7,475	9,818
Total Other Rent Revenue	9,297	8,646	7,670	7,443	9,817	7,475	9,818
Total Rent, Space and Maintenance Revenue	9,297	8,646	7,670	7,443	9,817	7,475	9,818
Service Revenue							
<i>External Revenue</i>							
6411-150 External Services-Special Promo	25,000	22,973	20,728	20,660	22,917	24,996	24,996
6411-200 External Services-Other	2,580	2,949	3,161	3,358	3,328	3,389	3,328
Total External Revenue	27,580	25,922	23,889	24,018	26,245	28,385	28,324
<i>Internal Revenue</i>							
Total Service Revenue	27,580	25,922	23,889	24,018	26,245	28,385	28,324
Commissions Revenue							
6430-000 General Commissions			64,474	65,799	36,694	36,000	36,000
Total Commissions Revenue	0	0	64,474	65,799	36,694	36,000	36,000
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales	5,610	5,552	5,613	9,793	11,107	9,817	11,106
7210-000 COGS Misc. Merchandise-External	(636)	(2,005)	353	(7,654)	(5,694)	(5,890)	(6,664)
Gross Profit on Miscellaneous Merchandise	4,974	3,547	5,966	2,139	5,413	3,927	4,442
Total Gross Profit on Other Sales	4,974	3,547	5,966	2,139	5,413	3,927	4,442
Other Revenue & COGS							
7300-000 COGS Transportation			(123)	(452)	83	(60)	(148)
Total Gross Profit	0	0	(123)	(452)	83	(60)	(148)
Total Revenue	439,103	426,379	474,173	489,886	486,028	478,199	485,302
Total Cost of Goods Sold	324,035	324,600	311,966	356,015	351,149	326,560	(328,682)
Total Gross Profit	115,068	101,779	162,207	133,871	134,879	151,639	156,620

Proposed
 Departement 825
 Postal Outlet

	Past Year's Actuals				Current Year		Next Year	
	2000	2001	2002	2003	2004	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	14,543	19,099	29,531	33,841	41,111	31,237	42,140
8111-000	Salaries	30,433	31,690	33,867	26,968	24,300	24,300	24,908
8112-100	Overtime-Hourly			223	48			0
8113-100	Vacation-Hourly	555	763	1,176	1,476	1,652	1,252	1,686
8114-100	Stat. Holiday-Hourly	567	801	1,235	1,516	1,735	1,311	1,770
8115-100	Sick Pay-Hourly					784		
8116-100	Responsibility-Hourly			500			500	513
8116-200	Responsibility-Salary	827						0
8118-100	Casual Labour-Honoraria				1,875		3,285	0
8118-200	Casual Labour-Temp Help			1,938	469		4,340	0
8119-100	Commissions-Sales			281				0
Total Wages		46,925	52,353	68,751	66,193	69,582	66,225	71,015
<i>Government Deductions</i>								
8131-100	EI-Hourly	486	631	932	1,108	1,213	936	1,215
8131-200	EI-Salary	1,106	1,060	1,013	916	681	663	690
8132-100	CPP-Hourly	330	416	878	971	1,278	1,681	2,169
8132-200	CPP-Salary	1,055	1,214	1,391	922	1,102	1,191	1,233
Total Government Deductions		2,977	3,321	4,214	3,917	4,274	4,471	5,308
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	2,822	2,859	3,132	2,682	2,816	2,700	2,700
8142-200	Alberta Health Care-Salary	108	76	73				0
8143-100	WCB-Hourly	21	20	48	92	131	106	136
8143-200	WCB-Salary	57	59	89	87	80	73	77
8144-200	Pension-Salary	1,585	1,543	1,650	1,166	1,209	1,191	1,240
8146-100	Other Benefits-Hourly	23				98		1,264
Total Employee Benefits		4,616	4,557	4,992	4,027	4,334	4,070	5,418
<i>Employee Development</i>								
8165-100	Recruitment-Hourly	172	327				310	0
8171-100	Course/Seminar-External		134			328	845	0
Total Employee Development		172	461	0	0	328	1,155	0
Total Staff Costs		54,690	60,692	77,957	74,137	78,518	75,921	81,740
Repairs and Maintenance								
8211-300	R & M-Equipment Other	1,423	1,694	1,003	2,432	2,197	1,895	2,197
8211-600	R & M-Facilities Other				15	4	300	300
8211-900	R & M-Other	1,084	(181)					0
Total Repairs and Maintenance		2,507	1,513	1,003	2,447	2,201	2,195	2,497
Supplies								
8225-300	Supplies-Operations	654	109		658	595	725	725
8225-400	Supplies-Other			126				0
8230-100	Office Supplies-Computer	130						0
8230-200	Office Supplies-Other	86	100	31	75	113		120
Total Office Supplies		216	100	31	75	113	0	120
Total Supplies		870	209	157	733	708	725	845
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	91	252			258	860	1,075
8321-400	Ext. Advertising-Other	88	62					100
8322-100	Int. Advertising-Media	263	572	1,135	296	255	300	300
8322-300	Int. Advertising-Design Other	1,200	1,200	1,200	400	45		0
8332-000	Internal PR		60	56				0
Total Marketing, Advertising and Promotion		1,642	2,146	2,391	696	558	1,160	1,475
Printing and Duplicating								
8422-000	Internal Duplication	47	50	32	71	172	60	180
Total Printing and Duplicating		47	50	32	71	172	60	180
Operational Expenses								
8510-000	General Rentals	1,945	1,041	568	6,278	(92)	8,926	4,800
8541-000	Cash Over	(1,307)	(264)	(175)	(84)	(35)		0
8542-000	Cash Short	1,088	30	278	101	7		0
8555-000	Bad Debt Expense				719			0
Total Operational Expenses		1,726	807	671	7,014	(120)	8,926	4,800

Proposed
 Departement 825
 Postal Outlet

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8650-000 Telephone Rentals	1,407	1,507	1,920	1,572	656	1,920	840
8652-000 Long Distance	1	6	69	1	2		0
8653-000 Fax	538	172	106		98	60	60
8655-000 Postage	24			(689)	19		0
Total Communications	1,970	1,685	2,095	884	775	1,980	900
Legal and Professional							
8721-000 Professional Fees			265				0
Total Legal and Professional	0	0	265	0	0	0	0
Space Costs							
8840-200 Cleaning-Service	900	900	900	900	900	900	900
8850-000 Utilities Expense				725	2,144	1,800	1,980
Total Space Costs	900	900	900	1,625	3,044	2,700	2,880
Capital							
8870-100 Capital Expend <\$500-General		265			42		600
Total Capital	0	265	0	0	42	0	600
General Overheads							
8930-000 Bank Service Charges			37				0
Total General Overheads	0	0	37	0	0	0	0
TOTAL EXPENDITURES	64,352	68,267	85,508	87,607	85,898	93,667	95,918
NET PROFIT (LOSS)	50,716	33,512	76,699	46,264	48,981	57,972	60,702

**Proposed
Department 832
RATT**

Next Year

2005

REVENUE

Food Sales

Sales

6111-000 Food-Retail \$134,557

Total Food Sales 134,557

Cost of Goods Sold

7110-100 COGS Food-Meat 0

7110-150 COGS Food-Prepared Sandwich Meat 0

7110-200 COGS Food-Bakery Products 0

7110-250 COGS Food-Vegetables 0

7110-350 COGS Food-Canned 0

7110-400 COGS Food-Bread Products 0

7110-450 COGS Food-Dried Goods 0

7110-500 COGS Food-Portions 0

7110-550 COGS Food-Dairy Products 0

7110-600 COGS Food-Other (53,823)

Total COGS Food (53,823)

Gross Profit on Food Sales 80,734

Beverage Sales

Non- Alcoholic Beverages

Sales

6120-000 Non-alcoholic Beverage Sales 19,863

6120-200 Non-alcoholic Beverage Sales-Pop 0

6120-400 Non-alcoholic Beverage Sales-Coffee 0

6120-500 Non-alcoholic Beverage Sales-Other 0

Total Non- Alcoholic Beverage Sales 19,863

Cost of Goods Sold

7111-200 COGS Non-alcoholic Beverage-Pop 0

7111-400 COGS Non-alcoholic Beverage-Coffee/Tea 0

7111-500 COGS Non-alcoholic Beverage-Other (4,469)

Total COGS Non- Alcoholic Beverage (4,469)

Gross Profit Non- Alcoholic Beverage Sales 15,394

Liquor

6121-000 Regular Liquor Sales 53,984

7120-000 COGS Alcohol-Liquor (11,604)

Gross Profit on Liquor Sales 42,380

Domestic Draught Beer

6131-000 Regular Domestic Draught Sales 59,162

7121-000 COGS Alcohol-Domestic Beer Draught (22,045)

**Proposed
Department 832
RATT**

	Next Year
	2005
Gross Profit on Domestic Draught Beer Sales	37,118
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<i>Domestic Pack Beer</i>	
6141-000 Regular Domestic Pack Sales	20,905
7122-000 COGS Alcohol-Domestic Beer Pack	(7,590)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Domestic Pack Beer	13,314
<hr style="border-top: 1px dashed black;"/>	
<i>Import Draught Beer</i>	
6151-000 Regular Import Draught Sales	13,750
7123-000 COGS Alcohol-Import Beer Draught	(6,568)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Import Draught Beer	7,181
<hr style="border-top: 1px dashed black;"/>	
<i>Import Pack Beer</i>	
6161-000 Regular Import Pack Sales	12,068
7124-000 COGS Alcohol-Import Beer Pack	(4,958)
<hr style="border-top: 1px dashed black;"/>	
Gross Margin on Import Pack Beer	7,110
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<i>Wine</i>	
6171-000 Regular Wine Sales	2,456
7125-000 COGS Alcohol-Wine	(1,502)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Wine	954
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<i>Coolers</i>	
6181-000 Regular Cooler Sales	10,039
7126-000 COGS Alcohol-Coolers	(4,124)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Coolers	5,915
<hr style="border-top: 1px dashed black;"/>	
<i>Big Rock Beer</i>	
6191-000 Regular Big Rock Sales	85,703
7127-000 COGS Alcohol-Big Rock	(31,933)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Big Rock Beer	53,769
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Alcoholic Beverages	167,740
Gross Profit on All Beverages	183,135
<hr style="border-top: 1px dashed black;"/>	
Admissions	
<i>Admissions - Film</i>	
6211-000 Admissions-Film Revenue	0
7135-100 COGS Admissions-Film	(127)
<hr style="border-top: 1px dashed black;"/>	
Gross Profit on Admissions - Film	(127)
<hr style="border-top: 1px dashed black;"/>	
<i>Admissions - Other</i>	
6212-000 Admissions-Other	0
7135-200 COGS Admissions-Other	0
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Gross Profit on Admissions - Other	0

**Proposed
Department 832
RATT**

	Next Year
	2005
Gross Profit on Admissions	(127)
Advertising	
6221-100 External Advertising-Display	2,250
Total Advertising Revenue	2,250
Games	
6232-000 Games Commissions	1,732
Total Games Revenue	1,732
Service Revenue	
<i>External Revenue</i>	
6411-100 External Services-Special Order S/C	6,851
Total External Revenue	6,851
<i>Internal Revenue</i>	
Total Service Revenue	6,851
Other Sales Revenue	
<i>Tobacco</i>	
6435-000 Tobacco Sales	10,804
7200-000 COGS Tobacco	(8,536)
Gross Margin on Tobacco Sales	2,268
<i>Miscellaneous Merchandise</i>	
6451-000 External Misc. Merchandise Sales	0
7210-000 COGS Misc. Merchandise-External	
Gross Profit on Miscellaneous Merchandise	0
Total Gross Profit on Other Sales	2,268
Other Revenue & COGS	
6500-100 Miscellaneous-Bottle Returns	1,706
6500-200 Miscellaneous-Other	0
7300-000 COGS Transportation	(2,766)
Total Gross Profit	(1,059)
Total Revenue	435,830
Total Cost of Goods Sold	160,046
Total Gross Profit	275,784
EXPENDITURES	

**Proposed
Department 832
RATT**

		Next Year
		2005
Staff Costs		
<i>Wages</i>		
8110-000	Casual Wages	84,804
8111-000	Salaries	43,123
8112-100	Overtime-Hourly	0
8113-100	Vacation-Hourly	3,392
8113-200	Vacation-Salary	0
8114-100	Stat. Holiday-Hourly	3,562
8115-100	Sick Pay-Hourly	82
Total Wages		134,963
<i>Government Deductions</i>		
8131-100	EI-Hourly	2,445
8131-200	EI-Salary	1,195
8132-100	CPP-Hourly	4,366
8132-200	CPP-Salary	2,135
Total Government Deductions		10,140
<i>Employee Benefits</i>		
8141-200	Great West Life-Salary	4,560
8142-200	Alberta Health Care-Salary	744
8143-100	WCB-Hourly	273
8143-200	WCB-Salary	134
8144-200	Pension-Salary	2,720
8146-100	Other Benefits-Hourly	3,056
Total Employee Benefits		11,487
<i>Employee Development</i>		
8165-100	Recruitment-Hourly	275
8165-200	Recruitment-Salary	0
8173-100	Conference-Transportation	200
8173-200	Conference-Accommodation	550
8173-300	Conference-Registration	550
8173-400	Conference-Other	200
Total Employee Development		1,775
Total Staff Costs		158,366
Repairs and Maintenance		
8211-100	R & M-Kitchen Equipment	574
8211-200	R & M-Bar Equipment	1,300
8211-300	R & M-Equipment Other	150
8211-400	R & M-Kitchen Facilities	550
8211-500	R & M-Bar Facilities	816
8211-600	R & M-Facilities Other	1,350
8211-700	R & M-Copy Charges	400
8211-900	R & M-Other	100
Total Repairs and Maintenance		5,240

**Proposed
Department 832
RATT**

		Next Year
		2005

Supplies		
8221-000	Serving Products-Kitchen Food	1,303
8221-100	Serving Products-Bar	314
8222-000	Glassware Supplies	1,804
8223-000	Perishables & Condiments-Kitchen	1,289
8223-100	Perishables & Condiments-Bar	864
8224-000	Beverage Supplies	1,786
8225-200	Supplies-Food & Beverage	262
8225-250	Supplies-Kitchen	349
8225-400	Supplies-Other	0
8230-100	Office Supplies-Computer	238
8230-200	Office Supplies-Other	65

Total Office Supplies		303
Total Supplies		8,274
Marketing, Advertising and Promotion		
8321-100	Ext. Advertising-Media	7,161
8321-400	Ext. Advertising-Other	1,318
8322-100	Int. Advertising-Media	88
8322-200	Int. Advertising-Photocopy	549
8322-300	Int. Advertising-Design Other	3,602
8331-000	External PR	960
8332-000	Internal PR	5,608
8333-000	Volunteer PR	281

Total Marketing, Advertising and Promotion		19,566
Printing and Duplicating		
8411-000	External Printing	3,100
8412-000	Internal Printing	0
8422-000	Internal Duplication	61

Total Printing and Duplicating		3,161
Operational Expenses		
8515-000	Performer's Costs	10,896
8541-000	Cash Over	0
8542-000	Cash Short	0
8543-100	Shrinkage-Beverage	4,578
8543-200	Shrinkage-Food	2,826
8543-300	Shrinkage-Other	0
8549-000	Theft	0
8615-300	Commission Expense-Other	500

Total Operational Expenses		18,800
Communications		
8650-000	Telephone Rentals	1,152
8651-000	Telephone Repairs	0
8652-000	Long Distance	0
8654-000	Courier	0

**Proposed
Department 832
RATT**

	Next Year
	2005
8655-000 Postage	150
Total Communications	1,302
Legal and Professional	
8720-000 Legal Fees	0
8721-000 Professional Fees	530
Total Legal and Professional	530
Taxes and Licenses	
8741-000 Business Tax/Licences	3,542
8742-000 Property Tax	3,500
Total Taxes and Licenses	7,042
Space Costs	
8840-100 Cleaning-Supplies	1,934
8840-200 Cleaning-Service	17,931
8850-000 Utilities Expense	2,000
Total Space Costs	21,865
Capital	
8870-100 Capital Expend <\$500-General	87
8870-200 Capital Expend <\$500-Bar	65
8870-300 Capital Expend <\$500-Kitchen	372
8870-400 Capital Expend <\$500-Music	
Total Capital	524
General Overheads	
8910-000 Travel	50
8920-000 Publications	1,101
8921-000 Associations	1,020
8930-000 Bank Service Charges	1,725
8931-000 Credit Card S/C	1,090
8980-000 Previous Yrs. Expense	0
Total General Overheads	4,986
TOTAL EXPENDITURES	249,656
NET PROFIT (LOSS)	26,128

Proposed
 Departemnt 835
 L'Express

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							

Registrations							

Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	(\$1,804)	(\$1,858)	(\$1,571)	(\$3,968)	(\$3,584)	(\$4,281)	(\$3,637)
6111-100 Food-Retail-Sandwich	120,931	123,708	132,846	93,736	104,335	101,267	100,374
6111-200 Food-Retail-Soup	40,401	41,058	45,332	42,600	49,517	45,905	48,047
6111-300 Food-Retail-Salad	27,182	25,636	21,518	23,067	34,905	24,808	33,031
6111-400 Food-Retail-Pasta/Hot Food	95,776	115,917	134,225	132,142	168,183	142,716	158,757
6111-500 Food-Retail-Breakfast	11,622	14,492	16,787	19,451	35,639	21,105	33,616
6111-550 Food-Retail-Breakfast Baking	15,910	15,242	16,730	24,872	26,596	27,128	24,057
6111-600 Food-Retail-Baked Goods	7,629	6,249	7,126	10,094	10,419	11,330	9,860
6112-000 Food-External Catering	62,722	(119)	50	691	994		0
6113-100 Food-Internal Catering-Entertainment	3,886	15					0
6113-200 Food-Internal Catering-Food & Beverage	3,550						0
6113-300 Food-Internal Catering-Other	6,338						0
Total Food Sales	394,143	340,340	373,043	342,685	427,004	369,978	404,105
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat	(23,786)	(4,884)	(329)	(44)	18		0
7110-150 COGS Food-Prepared Sandwich Meat	(8,293)	1,634	(164)				0
7110-200 COGS Food-Bakery Products	(25,548)	(6,537)	(1,532)	10	(717)		0
7110-250 COGS Food-Vegetables	(20,294)	(4,751)	(399)				0
7110-300 COGS Food-Fruit	(3,656)	(1,062)	(611)		(140)		0
7110-350 COGS Food-Canned	(11,305)	(2,347)	(330)				0
7110-400 COGS Food-Bread Products	(1,581)	(338)	52				0
7110-450 COGS Food-Dried Goods	(2,606)	(891)	(218)				0
7110-500 COGS Food-Portions	(6,900)	(1,661)	(35)	10	(92)		0
7110-550 COGS Food-Dairy Products	(28,018)	(4,898)	(318)				0
7110-600 COGS Food-Other	(3,971)	(95,048)	(129,159)	(146,350)	(165,547)	(133,192)	(151,540)
Total COGS Food	(135,958)	(120,783)	(133,043)	(146,374)	(166,478)	(133,192)	(151,540)
Gross Profit on Food Sales	258,185	219,557	240,000	196,311	260,526	236,786	252,565
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	(267)	(222)	(6)	(115)	(14)	(124)	(16)
6120-100 Non-alcoholic Beverage Sales-Milk	6,771	8,760	8,319	9,838	16,779	10,703	17,094
6120-150 Non-alcoholic Beverage Sales-Milk Catering	2						0
6120-200 Non-alcoholic Beverage Sales-Pop	14,258	13,367	16,001	13,354	17,462	14,269	17,787
6120-250 Non-alcoholic Beverage Sales-Pop Catering	2,027	383		81	24		0
6120-300 Non-alcoholic Beverage Sales-Juice	18,462	18,388	23,505	20,522	19,430	22,065	19,805
6120-350 Non-alcoholic Beverage Sales-Juice Catering	6,234			162	21		0
6120-400 Non-alcoholic Beverage Sales-Coffee	9,701	6,786	6,906	8,088	9,907	9,415	10,072
6120-450 Non-alcoholic Beverage Sales-Coffee Catering	10,617	127		178	49		0
6120-500 Non-alcoholic Beverage Sales-Other	10,110	10,005	9,572	9,573	12,147	10,268	12,383
6120-550 Non-alcoholic Beverage Sales-Other Catering	283		(1)	3			0
Total Non- Alcoholic Beverage Sales	78,198	57,594	64,296	61,684	75,805	66,596	77,125
<i>Cost of Goods Sold</i>							
7111-100 COGS Non-alcoholic Beverage-Milk	(3,567)	(2,753)	(10)	(1,169)	(8,807)		0
7111-200 COGS Non-alcoholic Beverage-Pop	(5,876)	(6,382)	(5,743)	(5,508)	(7,008)		0
7111-300 COGS Non-alcoholic Beverage-Juice	(10,360)	(11,206)	(14,192)	(9,242)	(8,319)		0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(3,852)	(1,207)	(2,155)	(2,999)	(2,851)		0
7111-500 COGS Non-alcoholic Beverage-Other	(4,970)	(2,399)	1,055	(4,109)	2,810	(24,683)	(23,641)
Total COGS Non- Alcoholic Beverage	(28,625)	(23,947)	(21,045)	(23,027)	(24,175)	(24,683)	(23,641)
Gross Profit Non- Alcoholic Beverage Sales	49,573	33,647	43,251	38,657	51,630	41,913	53,484
<i>Liquor</i>							
<i>Domestic Draught Beer</i>							
<i>Domestic Pack Beer</i>							
<i>Import Draught Beer</i>							
<i>Import Pack Beer</i>							
<i>Wine</i>							
<i>Coolers</i>							

Proposed
 Departemnt 835
 L'Express

	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
<i>Big Rock Beer</i>							
Gross Profit on All Beverages	49,573	33,647	43,251	38,657	51,630	41,913	53,484
Admissions							
<i>Admissions - Film</i>							
<i>Admissions - Other</i>							
Advertising							
Games							
Photocopying, Fax and Printing							
<i>Revenue</i>							
<i>Cost of Goods Sold</i>							
Binding							
<i>Revenue</i>							
<i>Cost of Goods Sold</i>							
Postage							
Philatelic							
Stamp Shop							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
<i>Internal Rent</i>							
<i>Other Rent Revenue</i>							
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C	1,859		(120)	150			0
6411-200 External Services-Other				22			0
Total External Revenue	1,859	0	(120)	172	0	0	0
<i>Internal Revenue</i>							
Total Service Revenue	1,859	0	(120)	172	0	0	0
Interest Revenue							
Grants Revenue							
Commissions Revenue							
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales	82	51	22				0
Gross Margin on Tobacco Sales	82	51	22	0	0	0	0
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales	80	116		5	5		0
7210-000 COGS Misc. Merchandise-External	6	(1,455)		213	(140)		0
Gross Profit on Miscellaneous Merchandise	86	(1,339)	0	218	(135)	0	0
<i>Framing</i>							

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	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
<i>Miscellaneous Sales</i>							
Total Gross Profit on Other Sales	168	(1,288)	22	218	(135)	0	0
Clothing Sales							
<i>Students' Union Clothing Sales - Internal</i>							
<i>External Custom - Other</i>							
<i>Other Clothing Sales</i>							
Other Revenue & COGS							
6470-000 Proceeds From Capital Sales					300		0
Total Gross Profit	0	0	0	0	300	0	0
Total Revenue	474,362	398,101	437,241	404,546	503,114	436,574	481,230
Total Cost of Goods Sold	164,577	146,185	154,088	169,188	190,793	157,875	(175,181)
Total Gross Profit	309,785	251,916	283,153	235,358	312,321	278,699	306,049
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	81,136	59,760	69,974	71,400	67,858	61,368	69,439
8111-000 Salaries	81,450	65,013	67,604	90,445	99,209	87,809	102,442
8112-100 Overtime-Hourly	69	5	(3)				0
8113-100 Vacation-Hourly	3,311	2,877	2,718	3,807	3,334	2,455	2,863
8113-200 Vacation-Salary		3,552	776	1,054			0
8114-100 Stat. Holiday-Hourly	3,286	2,545	2,857	3,385	2,848	2,577	2,916
8114-100 Stat. Holiday-Hourly							0
8115-100 Sick Pay-Hourly				392			0
8116-200 Responsibility-Salary				320			0
Total Wages	169,252	133,752	143,926	170,803	173,249	154,209	177,660
<i>Government Deductions</i>							
8131-100 EI-Hourly	2,965	2,092	2,119	2,745	2,076	1,804	2,006
8131-200 EI-Salary	2,748	2,061	2,048	2,429	2,692	2,582	2,847
8132-100 CPP-Hourly	1,846	1,548	1,928	2,843	2,613	3,038	3,517
8132-200 CPP-Salary	2,675	2,626	3,062	3,935	4,328	4,347	5,071
Total Government Deductions	10,234	8,327	9,157	11,952	11,709	11,771	13,441
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	5,538	4,047	4,285	4,787	7,416	4,517	6,153
8142-200 Alberta Health Care-Salary	1,158	830	791	1,100	1,584	1,092	1,585
8143-100 WCB-Hourly	232	196	163	202	157	232	227
8143-200 WCB-Salary	227	189	219	169	72	297	322
8144-200 Pension-Salary	4,092	3,488	3,605	4,419	4,863	4,370	4,817
8146-100 Other Benefits-Hourly	1,568	1,244	788	974	1,651	2,124	1,855
8146-200 Other Benefits-Salary	113			49	483		0
Total Employee Benefits	12,928	9,994	9,851	11,700	16,226	12,632	14,958
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	172	59	47				0
8165-200 Recruitment-Salary		681	258	395			0
Total Employee Development	172	740	305	395	0	0	0
Total Staff Costs	192,586	152,813	163,239	194,850	201,184	178,612	206,059
Repairs and Maintenance							
8211-100 R & M-Kitchen Equipment	1,269	2,593	1,700	2,193	1,205	628	598
8211-300 R & M-Equipment Other				267	316	396	397
8211-400 R & M-Kitchen Facilities	1,003	617		90	38	111	111
8211-600 R & M-Facilities Other	448	448		(40)	141		0
8211-900 R & M-Other	8	100		416			0
Total Repairs and Maintenance	2,728	3,758	1,700	2,926	1,700	1,135	1,106
Supplies							
8221-000 Serving Products-Kitchen Food	13,205	14,168	13,326	14,956	15,383	13,319	13,928
8221-050 Serving Products-Kitchen Beverage	1,547	492	1,511	2,218	4,524	1,357	5,194
8221-100 Serving Products-Bar				770	765		0
8223-000 Perishables & Condiments-Kitchen	1,511	1,316	4,159	3,117	2,985	1,465	3,788
8223-100 Perishables & Condiments-Bar	1,601	18	(14)	(72)	25	1,406	0
8224-000 Beverage Supplies	193	38	(210)	210			0
8225-200 Supplies-Food & Beverage	2	185	61				0
8225-250 Supplies-Kitchen	4,442	4,661	1,353	3,290	427	3,570	1,027
8225-300 Supplies-Operations	109	31	(20)	154	4	120	100
8225-400 Supplies-Other	73						0
8230-100 Office Supplies-Computer		100	100	85	150		600
8230-200 Office Supplies-Other	238	233	257	312	84	120	120

Proposed
Departemnt 835
L'Express

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Office Supplies	238	333	357	397	234	120	720
Total Supplies	22,921	21,242	20,523	25,040	24,347	21,357	24,757
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	300	585	1,274	1,582	874	2,150	1,775
8321-400 Ext. Advertising-Other	88	62					0
8322-100 Int. Advertising-Media	2,900	2,129	1,158	923	1,235	1,344	2,082
8322-200 Int. Advertising-Photocopy						60	50
8322-300 Int. Advertising-Design Other	1,331	600	1,100	453	79		110
8331-000 External PR		2	149	2		240	120
8332-000 Internal PR	253	399		68		432	180
Total Marketing, Advertising and Promotion	4,872	3,777	3,681	3,028	2,188	4,226	4,317
Printing and Duplicating							
8411-000 External Printing	50	199		38	57	132	120
8412-000 Internal Printing	15	27			3	52	10
8422-000 Internal Duplication	72	20	4	2	104	164	120
Total Printing and Duplicating	137	246	4	40	164	348	250
Operational Expenses							
8510-000 General Rentals		123				84	0
8541-000 Cash Over	(245)	(286)	(177)		(1,045)		0
8542-000 Cash Short	251	259	2,797	956	493		0
8543-100 Shrinkage-Beverage	325	150	144		(91)	275	246
8543-200 Shrinkage-Food	1,455	1,085	1,061	1,156	3,906	1,514	3,446
8549-000 Theft			(40)				0
8555-000 Bad Debt Expense				50			0
Total Operational Expenses	1,786	1,331	3,785	2,162	3,263	1,873	3,691
Communications							
8650-000 Telephone Rentals	198	507	480	388	136	192	190
8652-000 Long Distance	3	10	2	11	2	12	0
8653-000 Fax	1	1					0
8654-000 Courier	5	1		5		24	0
8655-000 Postage		1	32	4	4	12	10
Total Communications	207	520	514	408	142	240	200
Legal and Professional							
8720-000 Legal Fees		172			82		0
8721-000 Professional Fees	265	193	265	440	265	240	0
Total Legal and Professional	265	365	265	440	347	240	0
Taxes and Licenses							
8741-000 Business Tax/Licences	80		10	150	150	84	150
8742-000 Property Tax	3,466	1,525	1,340	1,261	1,220	1,188	1,280
Total Taxes and Licenses	3,546	1,525	1,350	1,411	1,370	1,272	1,430
Space Costs							
8840-100 Cleaning-Supplies	693	348	6	582	148	600	300
8840-200 Cleaning-Service	10,980	8,508	8,508	10,860	8,340	10,500	9,516
8844-000 Common Area Rent	22,824	17,688	18,544	22,419	15,250	21,204	19,200
8850-000 Utilities Expense				1,088	3,217	2,724	2,724
Total Space Costs	34,497	26,544	27,058	34,949	26,955	35,028	31,740
Capital							
8870-100 Capital Expend <\$500-General	137	154		121	142	168	168
8870-300 Capital Expend <\$500-Kitchen	367			54	(758)	168	168
Total Capital	504	154	0	175	(616)	336	336
General Overheads							
8910-000 Travel	19	28		17		120	0
8920-000 Publications						360	0
8921-000 Associations	10						0
8930-000 Bank Service Charges			178				0
Total General Overheads	29	28	178	17	0	480	0
TOTAL EXPENDITURES	264,078	212,303	222,297	265,446	261,044	245,147	273,887
NET PROFIT (LOSS)	45,707	39,613	60,856	(30,088)	51,277	33,552	32,162

Proposed
Department 836
L'Express Catering

	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
REVENUE							
Student Fees							

Registrations							

Food Sales							
<i>Sales</i>							
6112-000 Food-External Catering		\$63,028	\$60,740	\$27,751	\$34,540	\$46,202	\$35,741
6113-100 Food-Internal Catering-Entertainment		5,224	40				\$0
6113-200 Food-Internal Catering-Food & Beverage		2,123	816	249			\$0
Total Food Sales	0	70,375	61,596	28,000	34,540	46,202	35,741
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat		(1,623)					0
7110-200 COGS Food-Bakery Products		(1,804)					0
7110-250 COGS Food-Vegetables		(1,337)					0
7110-300 COGS Food-Fruit		(83)					0
7110-500 COGS Food-Portions		(223)	(570)				0
7110-550 COGS Food-Dairy Products		(302)					0
7110-600 COGS Food-Other		(20,980)	(24,056)	(7,447)	(5,825)	(10,626)	(9,199)
Total COGS Food	0	(26,352)	(24,626)	(7,447)	(5,825)	(10,626)	(9,199)
Gross Profit on Food Sales	0	44,023	36,970	20,553	28,715	35,576	26,542
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales		75					
6120-150 Non-alcoholic Beverage Sales-Milk Catering				2	34		62
6120-250 Non-alcoholic Beverage Sales-Pop Catering		1,780	3,344	2,670	2,327	3,719	2,346
6120-350 Non-alcoholic Beverage Sales-Juice Catering		8,895	7,308	3,333	4,212	6,943	4,226
6120-450 Non-alcoholic Beverage Sales-Coffee Catering		8,301	9,413	7,289	8,201	11,569	8,997
6120-500 Non-alcoholic Beverage Sales-Other		15	58	3			0
6120-550 Non-alcoholic Beverage Sales-Other Catering		1,550	1,832	1,407	779	2,314	867
Total Non- Alcoholic Beverage Sales	0	20,616	21,955	14,704	15,553	24,545	16,498
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop		(1,356)	(2,451)	(129)	121		0
7111-300 COGS Non-alcoholic Beverage-Juice		(1,344)	(110)	(333)	24		0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea		(2,002)		20	45		0
7111-500 COGS Non-alcoholic Beverage-Other		(2,271)	(5,123)	(1,191)	(8,896)	(6,628)	(6,050)
Total COGS Non- Alcoholic Beverage	0	(6,973)	(7,684)	(1,633)	(8,706)	(6,628)	(6,050)
Gross Profit Non- Alcoholic Beverage Sales	0	13,643	14,271	13,071	6,847	17,917	10,448
<i>Liquor</i>							

<i>Domestic Draught Beer</i>							

<i>Domestic Pack Beer</i>							

<i>Import Draught Beer</i>							

<i>Import Pack Beer</i>							

<i>Wine</i>							

<i>Coolers</i>							

<i>Big Rock Beer</i>							

Gross Profit on All Beverages	0	13,643	14,271	13,071	6,847	17,917	10,448
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C		4,156	6,520	3,338	2,117	3,240	2,292
Total External Revenue	0	4,156	6,520	3,338	2,117	3,240	2,292
<i>Internal Revenue</i>							
Total Service Revenue	0	4,156	6,520	3,338	2,117	3,240	2,292

Proposed
Department 836
L'Express Catering

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Total Revenue		95,147	90,071	46,042	52,210	73,987	54,531
Total Cost of Goods Sold		33,325	32,310	9,080	14,531	17,254	(15,249)
Total Gross Profit	0	61,822	57,761	36,962	37,679	56,733	39,282
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000	Casual Wages	17,282	14,402	10,388	4,036	5,179	3,417
8111-000	Salaries	5,989	3,808	1,300	7,978	12,578	6,795
8112-100	Overtime-Hourly		150				0
8113-100	Vacation-Hourly	691	891	21	157	207	137
8114-100	Stat. Holiday-Hourly	723	369	21	157	207	144
Total Wages		24,685	19,620	11,730	12,328	18,171	10,492
<i>Government Deductions</i>							
8131-100	EI-Hourly	543	349	15	114	164	99
8131-200	EI-Salary	192	315	37	231	370	188
8132-100	CPP-Hourly	0	563	27	197	277	176
8132-200	CPP-Salary		228	190	399	623	336
Total Government Deductions		1,526	1,036	144	941	1,434	799
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary	361	108	111	678	1,069	1,069
8142-200	Alberta Health Care-Salary	60	28			66	0
8143-100	WCB-Hourly		61	52	118	168	11
8143-200	WCB-Salary		9	51	239	377	21
8144-200	Pension-Salary	275	305	65	399	629	629
8146-100	Other Benefits-Hourly	27					0
Total Employee Benefits		723	511	279	1,434	2,309	1,730
<i>Employee Development</i>							
Total Staff Costs		26,934	21,167	12,153	14,703	21,914	13,022
Repairs and Maintenance							
8211-100	R & M-Kitchen Equipment	540	575	38	256	370	255
8211-600	R & M-Facilities Other	108	178	77	562	740	255
Total Repairs and Maintenance		648	753	115	818	1,110	510
Supplies							
8221-000	Serving Products-Kitchen Food	300	580	(1,839)	685	740	494
8221-050	Serving Products-Kitchen Beverage	42	143	315	1,392	1,850	1,234
8223-000	Perishables & Condiments-Kitchen	64	286	(2)	448	592	406
8223-100	Perishables & Condiments-Bar			60			0
8224-000	Beverage Supplies	38		(2)			0
8225-200	Supplies-Food & Beverage					148	361
8225-250	Supplies-Kitchen	265	272	16	995	133	498
8225-300	Supplies-Operations		20	20			0
8225-400	Supplies-Other	(1)					0
8230-100	Office Supplies-Computer			15			0
8230-200	Office Supplies-Other	57	53		224	148	100
Total Office Supplies		57	53	15	224	148	100
Total Supplies		765	1,354	(1,417)	3,744	3,611	3,093
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media	234				555	180
8322-100	Int. Advertising-Media	750	1,050			370	84
8322-200	Int. Advertising-Photocopy		150	150		370	0
8322-300	Int. Advertising-Design Other	600	600				0
8331-000	External PR	124	129	150	15	270	125
Total Marketing, Advertising and Promotion		1,708	1,929	300	15	1,565	389
Printing and Duplicating							
8411-000	External Printing				992	1,000	0
8412-000	Internal Printing			3	10	185	185
Total Printing and Duplicating		0	0	3	1,002	1,185	185
Operational Expenses							
8542-000	Cash Short			3			0
8543-100	Shrinkage-Beverage	64	13	70	281	335	221
8543-200	Shrinkage-Food	192	20	52	393	518	341
8555-000	Bad Debt Expense			1,645	193		0
8559-000	Bad Debt Recovery				(877)		0
Total Operational Expenses		256	33	1,770	(10)	853	562
Communications							
8650-000	Telephone Rentals			49	174		72
8655-000	Postage					10	0
Total Communications		0	0	49	174	10	72

Proposed
Department 836
L'Express Catering

	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
Legal and Professional							
8721-000 Professional Fees		72					0
Total Legal and Professional	0	72	0	0	0	0	0
Taxes and Licenses							
8741-000 Business Tax/Licences		80	80			72	72
Total Taxes and Licenses	0	80	80	0	0	72	72
Space Costs							
8840-100 Cleaning-Supplies		180	60	99	730	962	180
8840-200 Cleaning-Service		2,472	2,472	120	2,640	3,477	1,632
8844-000 Common Area Rent		5,136	4,280	405	7,574	10,876	4,344
Total Space Costs	0	7,788	6,812	624	10,944	15,315	6,156
Capital							
8870-100 Capital Expend <\$500-General						60	60
Total Capital	0	0	0	0	0	60	60
General Overheads							
8970-000 Misc. Expense			188				0
Total General Overheads	0	0	188	0	0	0	0
TOTAL EXPENDITURES	0	38,251	32,316	13,597	31,390	45,695	24,121
NET PROFIT (LOSS)	0	23,571	25,445	23,365	6,289	11,038	15,161

Proposed
Department 837
Cram Dunk

	Past Year's Actuals			Current Year		Next Year	
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
REVENUE							
Student Fees							
Registrations							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail					\$178		\$0
6111-600 Food-Retail-Baked Goods					85,175	173,900	93,670
Total Food Sales	0	0	0	0	85,353	173,900	93,670
<i>Cost of Goods Sold</i>							
7110-200 COGS Food-Bakery Products					(36,617)	(66,082)	(41,286)
7110-600 COGS Food-Other					(568)		0
Total COGS Food	0	0	0	0	(37,185)	(66,082)	(41,286)
Gross Profit on Food Sales	0	0	0	0	48,168	107,818	52,384
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-200 Non-alcoholic Beverage Sales-Pop					3,731		5,110
6120-300 Non-alcoholic Beverage Sales-Juice					7,187		8,630
6120-400 Non-alcoholic Beverage Sales-Coffee					114,386		137,396
6120-500 Non-alcoholic Beverage Sales-Other					3,712	66,100	4,233
Total Non- Alcoholic Beverage Sales	0	0	0	0	129,016	66,100	155,369
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop					(1,582)		0
7111-300 COGS Non-alcoholic Beverage-Juice					(2,560)		0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea					(28,364)		0
7111-500 COGS Non-alcoholic Beverage-Other					(1,612)	(18,508)	(41,218)
Total COGS Non- Alcoholic Beverage	0	0	0	0	(34,118)	(18,508)	(41,218)
Gross Profit Non- Alcoholic Beverage Sales	0	0	0	0	94,898	47,592	114,151
<i>Liquor</i>							
<i>Domestic Draught Beer</i>							
<i>Domestic Pack Beer</i>							
<i>Import Draught Beer</i>							
<i>Import Pack Beer</i>							
<i>Wine</i>							
<i>Coolers</i>							
<i>Big Rock Beer</i>							
Gross Profit on All Beverages	0	0	0	0	94,898	47,592	114,151
Admissions							
<i>Admissions - Film</i>							
<i>Admissions - Other</i>							
Advertising							
Games							
Photocopying, Fax and Printing							
<i>Revenue</i>							
<i>Cost of Goods Sold</i>							

Proposed
Department 837
Cram Dunk

	Past Year's Actuals			Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date Budget	2005
Binding						
Revenue						
Cost of Goods Sold						
Postage						
Philatelic						
Stamp Shop						
Rent, Space and Maintenance Revenue						
External Rent						
Internal Rent						
Other Rent Revenue						
Service Revenue						
External Revenue						
Internal Revenue						
Interest Revenue						
Grants Revenue						
Commissions Revenue						
Other Sales Revenue						
Tobacco						
Miscellaneous Merchandise						
Framing						
Miscellaneous Sales						
Clothing Sales						
Students' Union Clothing Sales - Internal						
External Custom - Other						
Other Clothing Sales						
Other Revenue & COGS						
Total Revenue					214,369	249,039
Total Cost of Goods Sold					71,303	(82,504)
Total Gross Profit	0	0	0	0	143,066	166,535
EXPENDITURES						
Staff Costs						
Wages						
8110-000 Casual Wages					38,389	36,025
8111-000 Salaries					13,656	36,110
8113-100 Vacation-Hourly					1,618	1,441

Proposed
Department 837
Cram Dunk

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
8114-100 Stat. Holiday-Hourly					1,592	2,347	1,513
8115-100 Sick Pay-Hourly					269		
8117-100 Shift Dif.-Hourly					66		
Total Wages	0	0	0	0	55,590	73,314	75,088
Government Deductions							
8131-100 EI-Hourly					1,250	1,643	1,080
8131-200 EI-Salary					353	378	1,001
8132-100 CPP-Hourly					1,219	2,766	1,929
8132-200 CPP-Salary					552	637	1,787
Total Government Deductions	0	0	0	0	3,374	5,424	5,798
Employee Benefits							
8141-200 Great West Life-Salary					937		
8142-200 Alberta Health Care-Salary					352		528
8143-100 WCB-Hourly					26	2,055	121
8143-200 WCB-Salary					3	437	112
8144-200 Pension-Salary					1,071		0
8146-200 Other Benefits-Salary					473	750	750
Total Employee Benefits	0	0	0	0	2,862	3,242	1,511
Employee Development							
8165-100 Recruitment-Hourly						500	0
Total Employee Development	0	0	0	0	0	500	0
Total Staff Costs	0	0	0	0	61,826	82,480	82,397
Repairs and Maintenance							
8211-100 R & M-Kitchen Equipment					204	900	744
8211-300 R & M-Equipment Other					4		0
8211-400 R & M-Kitchen Facilities					471	900	0
8211-600 R & M-Facilities Other					313		245
Total Repairs and Maintenance	0	0	0	0	992	1,800	989
Supplies							
8221-000 Serving Products-Kitchen Food					2,864	3,635	3,191
8221-050 Serving Products-Kitchen Beverage					16,774	4,072	17,036
8223-000 Perishables & Condiments-Kitchen					10,834	727	11,962
8223-100 Perishables & Condiments-Bar						1,795	0
8225-250 Supplies-Kitchen					8	312	339
8225-300 Supplies-Operations					782	825	0
8230-100 Office Supplies-Computer					29		0
8230-200 Office Supplies-Other					76	90	105
Total Office Supplies	0	0	0	0	105	90	105
Total Supplies	0	0	0	0	31,367	11,456	32,633
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media					2,511	2,400	3,752
8321-400 Ext. Advertising-Other						360	0
8322-100 Int. Advertising-Media					95	300	0
8322-300 Int. Advertising-Design Other					559	240	315
8331-000 External PR					105	900	315
Total Marketing, Advertising and Promotion	0	0	0	0	3,270	4,200	4,382
Printing and Duplicating							
8411-000 External Printing					123		0
8412-000 Internal Printing					87	30	0
8422-000 Internal Duplication					20	60	120
Total Printing and Duplicating	0	0	0	0	230	90	120
Operational Expenses							
8541-000 Cash Over					(628)		0
8542-000 Cash Short					580		0
8543-100 Shrinkage-Beverage					8	661	374
8543-200 Shrinkage-Food					4,465	1,739	5,110
Total Operational Expenses	0	0	0	0	4,425	2,400	5,484
Communications							
8650-000 Telephone Rentals					209	432	204
8651-000 Telephone Repairs					157		0
8652-000 Long Distance						45	16
8655-000 Postage						9	15
Total Communications	0	0	0	0	366	486	235
Legal and Professional							
Taxes and Licenses							

Proposed
Department 837
Cram Dunk

	Past Year's Actuals				Current Year		Next Year
	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Actual To-Date	2004 Budget	2005
8741-000 Business Tax/Licences						150	150
8742-000 Property Tax						1,080	1,200
Total Taxes and Licences	0	0	0	0	0	1,230	1,350
Space Costs							
8840-100 Cleaning-Supplies					350	315	420
8840-200 Cleaning-Service					3,784	4,257	5,676
8844-000 Common Area Rent					7,423	10,440	10,476
8850-000 Utilities Expense					2,866	2,934	3,912
Total Space Costs	0	0	0	0	14,423	17,946	20,484
Capital							
8870-100 Capital Expend <\$500-General					84		0
Total Capital	0	0	0	0	84	0	0
General Overheads							
TOTAL EXPENDITURES	0	0	0	0	116,983	122,088	148,074
NET PROFIT (LOSS)	0	0	0	0	26,083	33,322	18,461

**Proposed
Department 838
Powerplant**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$282,509	\$333,571	\$342,111	\$327,053	\$320,776	\$364,521	\$378,363
Total Food Sales	282,509	333,571	342,111	327,053	320,776	364,521	378,363
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat			(5,383)		(93)		0
7110-200 COGS Food-Bakery Products	(3)	5		2			0
7110-250 COGS Food-Vegetables	(26)						0
7110-350 COGS Food-Canned	(39)						0
7110-400 COGS Food-Bread Products		(102)	(1,638)				0
7110-500 COGS Food-Portions	(103)	(1,855)	(740)				0
7110-550 COGS Food-Dairy Products	(48)						0
7110-600 COGS Food-Other	(114,802)	(133,703)	(135,820)	(135,599)	(131,281)	(145,808)	(151,345)
Total COGS Food	(115,021)	(135,655)	(143,581)	(135,597)	(131,374)	(145,808)	(151,345)
Gross Profit on Food Sales	167,488	197,916	198,530	191,456	189,402	218,713	227,017
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	216	584	546	419	2,138	60,999	60,272
6120-200 Non-alcoholic Beverage Sales-Pop	53,082	60,814	65,350	59,625	50,566		0
6120-300 Non-alcoholic Beverage Sales-Juice		8					0
6120-500 Non-alcoholic Beverage Sales-Other		16	80				0
Total Non- Alcoholic Beverage Sales	53,298	61,422	65,976	60,044	52,704	60,999	60,272
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop	459	4,086	3,799	2,210	55		0
7111-300 COGS Non-alcoholic Beverage-Juice		(234)					0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea		(13)	(917)				0
7111-500 COGS Non-alcoholic Beverage-Other	(11,672)	(15,672)	(16,882)	(15,629)	(14,202)	(13,420)	(13,561)
Total COGS Non- Alcoholic Beverage	(11,213)	(11,833)	(14,000)	(13,419)	(14,147)	(13,420)	(13,561)
Gross Profit Non- Alcoholic Beverage Sales	42,085	49,589	51,976	46,625	38,557	47,579	46,711
<i>Liquor</i>							
6121-000 Regular Liquor Sales	303,261	245,937	188,868	140,289	168,091	143,023	191,276
7120-000 COGS Alcohol-Liquor	(65,304)	(55,845)	(36,378)	(29,338)	(30,674)	(32,180)	(41,908)
Gross Profit on Liquor Sales	237,957	190,092	152,490	110,951	137,417	110,843	149,369
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sales	194,939	179,130	182,030	151,175	117,514	164,937	135,267
7121-000 COGS Alcohol-Domestic Beer Draught	(76,632)	(70,596)	(66,219)	(57,140)	(46,490)	(64,325)	(51,369)
Gross Profit on Domestic Draught Beer Sales	118,307	108,534	115,811	94,035	71,024	100,612	83,898
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	49,658	35,492	36,535	42,373	69,128	43,129	86,827
7122-000 COGS Alcohol-Domestic Beer Pack	(19,884)	(14,030)	(13,784)	(15,309)	(28,244)	(16,389)	(32,128)
Gross Profit on Domestic Pack Beer	29,774	21,462	22,751	27,064	40,884	26,740	54,699
<i>Import Draught Beer</i>							
6151-000 Regular Import Draught Sales	11,645	15,393	17,729	22,723	23,441	23,179	24,302
7123-000 COGS Alcohol-Import Beer Draught	(4,081)	(5,370)	(7,293)	(6,162)	(10,284)	(9,504)	(11,832)
Gross Profit on Import Draught Beer	7,564	10,023	10,436	16,561	13,157	13,675	12,470
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales	47,678	39,601	56,269	46,214	49,587	47,148	53,673
7124-000 COGS Alcohol-Import Beer Pack	(21,424)	(17,821)	(26,059)	(19,109)	(21,529)	(20,274)	(22,474)
Gross Margin on Import Pack Beer	26,254	21,780	30,210	27,105	28,058	26,874	31,200
<i>Wine</i>							
6171-000 Regular Wine Sales	3,351	5,178	6,891	10,265	9,117	10,549	10,220
7125-000 COGS Alcohol-Wine	(2,094)	(3,258)	(5,307)	(5,733)	(5,661)	(6,751)	(6,369)
Gross Profit on Wine	1,257	1,920	1,584	4,532	3,456	3,798	3,851
<i>Coolers</i>							
6181-000 Regular Cooler Sales	23,163	36,072	33,522	32,680	32,438	33,298	35,889
7126-000 COGS Alcohol-Coolers	(10,424)	(16,231)	(16,585)	(13,959)	(14,533)	(14,318)	(15,027)
Gross Profit on Coolers	12,739	19,841	16,937	18,721	17,905	18,980	20,862
<i>Big Rock Beer</i>							
6191-000 Regular Big Rock Sales	184,306	170,200	156,832	198,447	200,285	220,350	235,243
7127-000 COGS Alcohol-Big Rock	(72,832)	(68,802)	(61,694)	(70,696)	(69,244)	(85,936)	(89,337)

**Proposed
Department 838
Powerplant**

	Past Year's Actuals			Current Year		Next Year	
	2000	2001	2002	2003	2004	2005	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Gross Profit on Big Rock Beer	111,474	101,398	95,138	127,751	131,041	134,414	145,906
Gross Profit on Alcoholic Beverages	545,326	475,050	445,357	426,720	442,942	435,936	502,253
Gross Profit on All Beverages	587,411	524,639	497,333	473,345	481,499	483,515	548,964
Admissions							
<i>Admissions - Film</i>							
6211-000 Admissions-Film Revenue	1,693	312		882	360	926	0
7135-100 COGS Admissions-Film	(1,267)	(248)		(493)	(242)	(518)	0
Gross Profit on Admissions - Film	426	64	0	389	118	408	0
<i>Admissions - Other</i>							
6212-000 Admissions-Other	54,430	34,744	28,301	11,758	7,835	14,417	71,996
7135-200 COGS Admissions-Other	(2,591)		(15,580)	(8,206)	(1,238)		0
Gross Profit on Admissions - Other	51,839	34,744	12,721	3,552	6,597	14,417	71,996
Gross Profit on Admissions	52,265	34,808	12,721	3,941	6,715	14,825	71,996
Advertising							
6221-100 External Advertising-Display	458	1,197		1,769	1,584	834	5,258
Total Advertising Revenue	458	1,197	0	1,769	1,584	834	5,258
Games							
6232-000 Games Commissions	23,929	19,207	15,932	14,210	14,742	13,402	14,490
Total Games Revenue	23,929	19,207	15,932	14,210	14,742	13,402	14,490
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C	1,024	710	931	783	422	601	468
6411-200 External Services-Other			4,694				0
Total External Revenue	1,024	710	5,625	783	422	601	468
<i>Internal Revenue</i>							
Total Service Revenue	1,024	710	5,625	783	422	601	468
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales	4,975	23,615	34,734	32,742	34,549	33,254	36,531
7200-000 COGS Tobacco	(3,930)	(18,266)	(25,462)	(25,766)	(30,819)	(26,271)	(28,859)
Gross Margin on Tobacco Sales	1,045	5,349	9,272	6,976	3,730	6,983	7,672
<i>Miscellaneous Merchandise</i>							
7210-000 COGS Misc. Merchandise-External	(93)	24	55	3	2		0
Gross Profit on Miscellaneous Merchandise	(93)	24	55	3	2	0	0
Total Gross Profit on Other Sales	952	5,373	9,327	6,979	3,732	6,983	7,672
Other Revenue & COGS							
6500-100 Miscellaneous-Bottle Returns	4,592	3,470	3,019	7,830	6,192	4,129	5,037
6500-200 Miscellaneous-Other							12,500
7300-000 COGS Transportation	(4,443)	(4,185)	(4,992)	(4,475)	(5,133)	(4,972)	(4,882)
Total Gross Profit	149	(715)	(1,973)	3,355	1,059	(843)	12,655
Total Revenue	1,244,909	1,205,251	1,174,374	1,101,237	1,108,767	1,178,696	1,357,610
Total Cost of Goods Sold	411,233	422,116	436,879	405,399	409,610	440,666	469,090
Total Gross Profit	833,676	783,135	737,495	695,838	699,157	738,030	888,520
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	294,611	301,055	314,050	252,047	263,019	249,336	273,221
8111-000 Salaries	37,666	28,876	31,546	75,124	75,151	79,512	103,841
8112-100 Overtime-Hourly	932	585	1,102	17	21		0
8113-100 Vacation-Hourly	12,130	12,480	12,964	10,540	11,145	10,223	10,929
8113-200 Vacation-Salary		1,204	439	1,623	1,100		0
8114-100 Stat. Holiday-Hourly	11,752	12,386	12,997	10,402	10,730	10,472	11,475
8115-100 Sick Pay-Hourly	1,262	211		252	431	120	122
Total Wages	358,353	356,797	373,098	350,005	361,597	349,663	399,587
<i>Government Deductions</i>							
8131-100 EI-Hourly	10,528	9,772	9,951	7,554	7,664	7,942	7,877
8131-200 EI-Salary	1,043	947	889	2,077	2,032	2,338	2,878
8132-100 CPP-Hourly	5,396	6,480	7,681	6,275	7,507	13,372	14,065
8132-200 CPP-Salary	1,023	1,131	1,197	3,158	3,368	3,936	5,140
Total Government Deductions	17,990	18,330	19,718	19,064	20,571	27,588	29,961

**Proposed
Department 838
Powerplant**

	Past Year's Actuals			Current Year		Next Year		
	2000	2001	2002	2003	2004	2005		
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
Employee Benefits								
8141-100	Great West Life-Hourly	131	1,105	798		900	900	
8141-200	Great West Life-Salary	1,265	1,606	2,106	2,634	2,536	3,840	4,092
8142-100	Alberta Health Care-Hourly	(5)	102	5			264	264
8142-200	Alberta Health Care-Salary	193	170	125	673	409	832	480
8143-100	WCB-Hourly	569	802	883	946	998	919	881
8143-200	WCB-Salary	84	128	252	98	126	270	322
8144-200	Pension-Salary	1,866	1,490	1,535	3,461	3,689	4,004	4,063
8146-100	Other Benefits-Hourly	4,420	4,613	6,715	4,508	4,398	4,613	6,328
Total Employee Benefits		8,523	10,016	12,419	12,320	12,156	15,642	17,330
Employee Development								
8165-100	Recruitment-Hourly	935	679	865	1,270	448	1,000	500
8165-200	Recruitment-Salary			279	1,117	755	300	300
8173-100	Conference-Transportation							400
8173-200	Conference-Accommodation							1,100
8173-300	Conference-Registration							1,100
8173-400	Conference-Other							400
Total Employee Development		935	679	1,144	2,387	1,203	1,300	3,800
Total Staff Costs		385,801	385,822	406,379	383,776	395,527	394,193	450,678
Repairs and Maintenance								
8211-100	R & M-Kitchen Equipment	2,568	5,495	3,950	3,407	3,138	3,225	3,225
8211-200	R & M-Bar Equipment	1,647	2,038	2,962	4,398	2,047	650	1,200
8211-300	R & M-Equipment Other	1,249	513	1,618	782	1,785	1,125	1,000
8211-400	R & M-Kitchen Facilities	2,366	1,513	689	210	844	989	989
8211-500	R & M-Bar Facilities	1,028	1,326	1,035	800	528	576	576
8211-600	R & M-Facilities Other	2,334	3,019	4,102	3,278	5,493	4,375	4,800
8211-700	R & M-Copy Charges	4,076	3,109	4,805	3,210	1,950	6,000	4,000
8211-900	R & M-Other	2,081	2,053	5,831	2,293	343	480	240
Total Repairs and Maintenance		17,349	19,066	24,992	18,378	16,128	17,420	16,030
Supplies								
8221-000	Serving Products-Kitchen Food	4,462	4,613	5,269	4,163	5,200	3,571	3,879
8221-050	Serving Products-Kitchen Beverage			1				0
8221-100	Serving Products-Bar	986	993	827	881	1,000	825	896
8222-000	Glassware Supplies	11,315	9,221	7,116	4,942	6,962	5,316	5,773
8223-000	Perishables & Condiments-Kitchen	3,385	3,139	3,700	3,830	3,836	3,453	3,392
8223-100	Perishables & Condiments-Bar	3,864	3,667	2,920	2,503	2,612	2,346	2,547
8224-000	Beverage Supplies	15,038	13,312	10,520	6,181	6,770	6,483	6,349
8225-200	Supplies-Food & Beverage	236	86	442	582	585	554	602
8225-250	Supplies-Kitchen	2,289	1,788	3,405	2,633	2,942	2,805	3,218
8225-400	Supplies-Other			6				0
8230-100	Office Supplies-Computer	202	150	135	200	211	300	330
8230-200	Office Supplies-Other	769	347	716	560	341	495	345
Total Office Supplies		971	497	851	760	552	795	675
Total Supplies		42,546	37,316	35,057	26,475	30,459	26,148	27,331
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	250	488		5,124	8,274	5,058	9,953
8321-300	Ext. Advertising-Photocopy		135					0
8321-400	Ext. Advertising-Other	354	86	250	23	100	1,260	2,099
8322-100	Int. Advertising-Media	6,025	5,895	6,754			80	140
8322-200	Int. Advertising-Photocopy	(487)	(380)	3,192	1,202	972	1,200	1,925
8322-300	Int. Advertising-Design Other	1,399	1,423	1,200	715	503	325	3,959
8331-000	External PR	4,935	4,783	3,663	4,047	3,564	3,548	2,840
8332-000	Internal PR	846	801	1,187	842	605	608	17,443
8333-000	Volunteer PR					604	608	473
Total Marketing, Advertising and Promotion		13,322	13,231	16,246	11,953	14,622	12,687	38,832
Printing and Duplicating								
8411-000	External Printing	322	98	(1,169)	131	162	150	6,150
8412-000	Internal Printing	478				18		0
8422-000	Internal Duplication	1,390	796	353	276	293	318	296
Total Printing and Duplicating		2,190	894	(816)	407	473	468	6,446
Operational Expenses								
8510-000	General Rentals	6,000	3,810	1,774	1,215	1,215	1,620	1,620
8515-000	Performer's Costs					5,275	6,175	28,827
8516-000	Production Costs	180		472	2,470	2,013	7,200	25,478
8541-000	Cash Over	(1,856)	(1,788)	(709)	(374)	(310)		0
8542-000	Cash Short	2,314	1,764	669	676	270		0
8543-100	Shrinkage-Beverage	14,357	16,156	14,784	13,784	13,171	13,603	13,724
8543-200	Shrinkage-Food	7,296	10,262	8,047	6,917	6,895	7,786	7,946
8543-300	Shrinkage-Other		148					0
8555-000	Bad Debt Expense		3,055		73			0
8615-300	Commission Expense-Other	1,831	553	1,699	2,084	2,086	2,100	2,250
Total Operational Expenses		30,122	33,960	26,736	26,845	30,615	38,484	79,845

**Proposed
Department 838
Powerplant**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Communications							
8650-000 Telephone Rentals	1,545	1,686	1,728	1,867	1,441	1,876	1,876
8652-000 Long Distance	71	2		1	82		0
8653-000 Fax	1			1	44		0
8654-000 Courier		1	5		5		0
8655-000 Postage	39	29	36	28	34	30	20
Total Communications	1,656	1,718	1,769	1,897	1,606	1,906	1,896
Legal and Professional							
8720-000 Legal Fees	125	172	61	38	1,008		0
8721-000 Professional Fees	530	530	795	1,066	795	795	795
Total Legal and Professional	655	702	856	1,104	1,803	795	795
Taxes and Licenses							
8741-000 Business Tax/Licences	6,779	6,637	6,749	7,260	8,181	7,492	7,892
Total Taxes and Licenses	6,779	6,637	6,749	7,260	8,181	7,492	7,892
Space Costs							
8840-100 Cleaning-Supplies	14,065	8,754	7,296	11,527	9,323	12,140	11,627
8840-200 Cleaning-Service	43,449	42,209	43,164	42,944	44,800	44,800	44,800
8841-000 External Rent	129,822	120,000	120,000	120,000	120,000	120,000	120,000
8850-000 Utilities Expense	38,708	56,105	49,579	56,612	60,322	54,941	55,000
Total Space Costs	226,044	227,068	220,039	231,083	234,445	231,881	231,427
Capital							
8870-100 Capital Expend <\$500-General	336	92	198	769	545	185	184
8870-200 Capital Expend <\$500-Bar	234	262	213	172	213	177	176
8870-300 Capital Expend <\$500-Kitchen	405	308	240	616	3,432	3,088	1,109
Total Capital	975	662	651	1,557	4,190	3,450	1,470
General Overheads							
8910-000 Travel	361	139	196	325	427	350	350
8920-000 Publications	302	127		538	1,223	1,218	1,257
8921-000 Associations	1,357	1,808	1,562	1,805	549	544	0
8930-000 Bank Service Charges	441	520	633	472	611	301	503
8931-000 Credit Card S/C	1,955	2,585	2,613	3,623	4,410	1,103	3,394
8935-000 Fund Raising			1,282				0
8980-000 Previous Yrs. Expense	3,598	8	710		125		0
Total General Overheads	8,014	5,187	6,996	6,763	7,345	3,516	5,504
TOTAL EXPENDITURES	735,453	732,263	745,654	717,498	745,394	738,440	868,147
NET PROFIT (LOSS)	98,223	50,872	(8,159)	(21,660)	(46,237)	(410)	20,373

**Proposed
Department 975
Access Fund**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							
6010-000 Student Fees	\$753,958	\$813,459	\$731,121	\$784,512	\$851,782	\$802,000	\$911,796
6019-000 Allocation-Fees	(7,576)	(7,990)	(5,603)	(2,871)	(1,175)	(5,000)	(5,000)
Total Student Fees Revenue	746,382	805,469	725,518	781,641	850,607	797,000	906,796
Interest Revenue							
6420-000 Interest	21,105		73,190	39,371	83,222	38,489	35,107
Total Revenue	767,487	805,469	798,708	821,012	933,829	835,489	941,903
Total Gross Profit	767,487	805,469	798,708	821,012	933,829	835,489	941,903
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	16,651	17,009	14,230	4,799	8,438	7,724	7,817
8111-000 Salaries			350	8,032	19,047	19,047	21,882
8112-100 Overtime-Hourly	1,107	7					0
8113-100 Vacation-Hourly	660	684	573	183	55		313
8114-100 Stat. Holiday-Hourly			419	156			328
Total Wages	18,418	17,700	15,572	13,170	27,540	26,771	30,339
<i>Government Deductions</i>							
8131-100 EI-Hourly	635	585	479	150	40	227	225
8131-200 EI-Salary				249	416	560	607
8132-100 CPP-Hourly	480	438	420	161	29	1,247	402
8132-200 CPP-Salary		14		271	539	943	1,083
Total Government Deductions	1,115	1,037	899	831	1,024	2,977	2,317
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary					(47)		0
8143-100 WCB-Hourly	30	63	58	37	19		25
8143-200 WCB-Salary	27			5	22		68
Total Employee Benefits	57	63	58	42	(6)	0	93
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	77	162	30			200	105
Total Employee Development	77	162	30	0	0	200	105
Total Staff Costs	19,667	18,962	16,559	14,043	28,558	29,948	32,855
Repairs and Maintenance							
8211-600 R & M-Facilities Other	1,230	13					0
8211-900 R & M-Other		26					0
Total Repairs and Maintenance	1,230	39	0	0	0	0	0
Supplies							
8230-100 Office Supplies-Computer		385					0
8230-200 Office Supplies-Other	214	153	137	192	5		0
Total Office Supplies	214	538	137	192	5	0	0
Total Supplies	214	538	137	192	5	0	0
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				1,025	1,386	1,425	3,079
8321-400 Ext. Advertising-Other		58					0
8322-100 Int. Advertising-Media	3,415	4,467	5,885	875	1,310	1,310	1,195
8322-300 Int. Advertising-Design Other	1,000	1,065	985	813	218	660	1,970
8331-000 External PR	7			28	25	150	0
8332-000 Internal PR	118	393	21		117	210	200
8333-000 Volunteer PR	30	30					0
Total Marketing, Advertising and Promotion	4,570	6,013	6,891	2,741	3,056	3,755	6,444
Printing and Duplicating							
8411-000 External Printing	139	356	262	641	150	600	1,300
8412-000 Internal Printing	1,050	837	715	382	307	140	1,200
8422-000 Internal Duplication	690	680	500	520	147	680	0
Total Printing and Duplicating	1,879	1,873	1,477	1,543	604	1,420	2,500

**Proposed
Department 975
Access Fund**

	Past Year's Actuals				Current Year		Next Year
	2000	2001	2002	2003	2004	2004	2005
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Operational Expenses							
8510-000 General Rentals		20					0
8520-000 General Expense Allowance					3,456	3,456	3,456
8541-000 Cash Over					(6)		
8542-000 Cash Short				1			0
8555-000 Bad Debt Expense			15				0
8610-000 Grant Expense	100,795	352,643	591,703	743,255	636,450	837,000	1,000,000
Total Operational Expenses	100,795	352,663	591,718	743,256	639,900	840,456	1,003,456
Communications							
8650-000 Telephone Rentals	108	91	334	228	138		0
8652-000 Long Distance	31	29		10			0
8653-000 Fax	2	1					0
8654-000 Courier	12	8		19			0
8655-000 Postage	138	157	188	336	276	400	400
Total Communications	291	286	522	593	414	400	400
Legal and Professional							
8720-000 Legal Fees			50	100	100	150	200
8721-000 Professional Fees	415	1,165	265				0
Total Legal and Professional	415	1,165	315	100	100	150	200
General Overheads							
8910-000 Travel		12					0
8930-000 Bank Service Charges	358					150	150
Total General Overheads	358	12	0	0	0	150	150
TOTAL EXPENDITURES	129,419	381,700	630,669	775,518	672,637	876,279	1,046,005
NET PROFIT (LOSS)	638,068	423,769	168,039	45,494	261,192	(40,790)	(104,102)

Bill #5 – Awards Administration Amendment Motion

Principles

1. Existing legislation regarding awards is repealed, excepting those portions dealing with the management of the Student Involvement Endowment Fund.
2. A committee shall exist to oversee the annual dispersal of awards recognizing student involvement and excellent undergraduate teaching.
3. Specific Awards will be de-legislated and the power to create, amend and eliminate awards delegated to the Awards Committee.
4. Restrictions on Awards:
 - a. No award may exceed \$2,500 in value.
 - b. No award may be received by a member of the Awards Committee.
 - c. No monetary award may be received by a salaried employee of the Students' Union.
 - d. No person may receive more than one monetary award per year.
 - e. Only undergraduate students shall be eligible to receive awards disbursed by the Committee.
5. The composition of the Committee will be: VP Academic or designate as Chair
 - a. The Chair will appoint a secretary as a non-voting member of the Committee
 - b. 7 Undergraduate Students selected by Students' Council.
6. Quorum will be the Chair plus 4 other voting members of the Committee.
7. The committee shall make regulations governing the conduct of its affairs, including the procedures for the establishment of, advertisement of, application for, and disbursement of awards, the calling of its meetings and the conduct of business at its meetings. Copies of regulations and any changes must be reported to Students' Council for information
8. All award decisions must be reported to Council for information.

PROPOSED

Bylaw

A Bylaw Respecting Awards

1. There shall be an Awards Committee composed of
 - (a) the Vice-President (Academic) or designate, as chair;
 - (b) seven undergraduate students of the University of Alberta selected annually by Students' Council; and
 - (c) a secretary appointed by the chair, as a non-voting member.
2. The Awards Committee may establish, amend, eliminate, and award awards recognizing student involvement to be funded by the Student Involvement Endowment Fund and/or external sources, provided that
 - (a) not more than eight and one half percent of the balance of the Student Involvement Endowment Fund is awarded in any given year;
 - (b) no single award exceeds two thousand five hundred dollars;
 - (c) no award is awarded to a member of the Awards Committee;
 - (d) no monetary award is awarded to any person who is not an undergraduate student of the University of Alberta;
 - (e) no person receives more than one monetary award in a single year;
 - (f) no monetary award is awarded to a salaried employee of the Students' Union; and
 - (g) the Awards Committee awards all externally-funded awards delegated to it by the Executive Committee.
3. The Awards Committee may establish and award non-monetary awards to recognize outstanding undergraduate teaching at the University of Alberta.
4. The Awards Committee shall establish such rules and procedures as may be necessary for its proper functioning and the fulfillment of its mandate.
5. The Vice-President (Academic) shall report all rules, procedures, changes to awards, and award recipients to Students' Council.
6. Quorum of the Awards Committee is the chair and four additional voting members.

Bylaw 5400

A Bylaw Respecting the Nominating Committee of the Students' Union

- | | |
|-------------------------------|---|
| Short Title | 1. This Bylaw may be referred to as the "Nominating Committee Bylaw." |
| Definition | 2. In this bylaw: <ul style="list-style-type: none"> a. "Student-at-large" means any member of the Students' Union who is not a member of the Executive Committee, or Students' Council or is a paid employee of the Students' Union; b. "Council" means Students' Council; c. "Group" means Sub-committee. |
| Start-up | 3. <ul style="list-style-type: none"> a. Five (5) student-at-large members of the Nominating Committee will be recruited by the Student Activities Coordinator. b. Students' Council will, before 15 January in each year, select five (5) voting members of Students' Council to serve as members of the Nominating Committee. c. The President or their designate will be responsible for setting the committee dates and time for each committee meeting. |
| Mandate | 4. The Nominating Committee will be responsible for selecting candidates for paid term and student-at-large positions of the Students' Union, as outlined in this Bylaw, in a fair and unbiased manner. |
| Composition and Duties | 5. The Nominating Committee will be divided into five (5) autonomous groups, with duties as follows: |

June 22/04 (IRB)
 Mar 23/04
 Apr 8/03
 Oct 1/02
 June 18/02 (IRB)
 Jan 22/2002

**Group 1
Chief Returning
Officer**

- a. Nominating Committee Group 1 will be responsible for selecting a candidate for the following position:
 - i. Chief Returning Officer
- b. Nominating Committee 1 will consists of:
 - i. the outgoing President of the Students' Union as Chair,
 - ii. the incoming President of the Students' Union;
 - iii. one (1) student-at-large member;
 - iv. one (1) voting member of Students' Council; and,
 - v. the outgoing Chief Returning Officer.

**Group 2
Vice-President
Academic Boards &
Committees**

- a. Nominating Committee Group 2 will be responsible for selecting student-at-large members for the following:
 - i. Academic Affairs Board;
 - ii. Awards Selection Committee; and,
 - iii. University Standing Committees, as required.
- b. Nominating Committee Group 2 will consist of:
 - i. the outgoing Vice-President Academic of the, as Chair;
 - ii. the incoming Vice-President Academic of the Students' Union;
 - iii. one (1) student-at-large member; and,
 - iv. one (1) voting member of Students' Council.

**Group 3
Vice-President
External Boards &
Committees**

- a. Nominating Committee Group 3 will be responsible for selecting student-at-large members for the following:
 - i. External Affairs Board;
 - ii. Eugene Brody Funding Committee; and,
 - iii. University of Alberta Senate.
- b. Nominating Committee Group 3 will consist of:
 - i. the outgoing Vice-President External of the Students' Union, as Chair;
 - ii. the incoming Vice-President External of the Students' Union;
 - iii. one (1) student-at-large member; and,
 - iv. one (1) voting member of Students' Council.

June 22/04 (IRB)
Mar 23/04
Apr 8/03
Oct 1/02
June 18/02 (IRB)
Jan 22/2002

**Group 4
Vice-President
Operations &
Finance Boards &
Committees**

- a. Nominating Committee Group 4 will be responsible for selecting student-at-large members for the following:
 - i. Financial Affairs Board;
 - ii. Golden Bear and Panda Legacy Fund Committee;
 - iii. Campus Recreation Enhancement Fund Committee;
 - iv. Access Fund Board.
- b. Nominating Committee Group 4 will consist of:
 - i. the outgoing Vice-President Operations & Finance of the Students' Union, as Chair;
 - ii. the incoming Vice-President Operations & Finance of the Students' Union;
 - iii. one (1) student-at-large member; and,
 - iv. one (1) voting member of Students' Council.

**Group 5
Vice-President
Student Life
Boards &
Committees**

- a. Nominating Committee Group 5 will be responsible for selecting student-at-large members for the following:
 - i. Student Life Board;
 - ii. Student Groups Committee;
- b. Nominating Committee Group 5 will consist of:
 - i. the outgoing Vice-President Student Life of the Students' Union, as Chair;
 - i. the incoming Vice-President Student Life of the Students' Union;
 - iii. one (1) student-at-large member; and,
 - iv. one (1) voting member of Students' Council.

Chair

6.
 - a. The chair shall be stipulated in each group and will vote only in the event of a tie vote.
 - b. Should the Chair be absent, their designee will be Chair, and in the absence of a designee, a member of the Board will be elected as Chair at that meeting.

June 22/04 (IRB)
Mar 23/04
Apr 8/03
Oct 1/02
June 18/02 (IRB)
Jan 22/2002

- Conflict of Interest** 7. a. Members of Nominating Committee will remove themselves from any selection Group for which they perceive a Conflict of Interest in which their impartiality may be affected.
- Conduct of Business** 8. a. Quorum shall be a majority of the voting members of each Nominating Committee.
- b. An orientation seminar will be held for all members of Nominating Committee prior to 15 March each year, which will include training in interviewing and short-listing skills.
- c. Nominating Committee will make every effort, prior to commencement of the interview process, to consult with the current and/or the appropriate outgoing Vice-President concerning the position requirements. This will ensure the position requirements are met.
- d. The Nominating Committee will advertise fully in two (2) consecutive issues of the Official Student Newspaper not less than one (1) week before the application deadline all positions available for students participation in the Students' Union.
- e. The Nominating Committee will shortlist and select candidates only from the applications received.
- f. Nominating Committee Groups "1" will meet at least one (1) week prior to Nominating Committee Groups 2-5. Unsuccessful applicants for positions considered in Groups 1 will be entitled to apply for positions contested in Groups 2-5.
- g. The President or their designate will make every effort to notify applicants of the scheduled interview times, including the availability of the interviewing schedule with the Receptionist in the Executive Offices at least one (1) week prior to the commencement of interviews.
- h. The recommendations of the Nominating Committee will be based on the following criteria:
- i. qualifications of applicants;
 - ii. interest and enthusiasm;
 - iii. degree of involvement of applicants in student government to ensure widespread involvement of all interested students.
- i. The candidates selected by the nominating committee will be forwarded to Students' Council for ratification.

June 22/04 (IRB)
 Mar 23/04
 Apr 8/03
 Oct 1/02
 June 18/02 (IRB)
 Jan 22/2002

PROPOSED

Bylaw 6150

A Bylaw Respecting the Awards Selection Committee of the Students' Union

- Short Title** 1. — This Bylaw may be referred to as the "Awards Selection Committee Bylaw".
- Start-up** 2. — a. . A Committee known as the Awards Selection Committee will be appointed by the Students' Council before June 30 of each year.
- b. — The incoming Chair will announce the date of the first meeting and establish the dates of subsequent meetings.
- Mandate** 3. — The Awards Selection Committee will:
- a. . Select the recipients of the Students' Union Involvement Awards as set out in Bylaw 9100.
- b. — Select the recipients of the Students' Union Awards for Excellence
- c. — Select the recipients of the Recognizing Talented Teaching Award
- d. — Select the recipients of the Students' Union Award for Leadership in Undergraduate Teaching (SALUTE)
4. — Members of the Committee cannot:
- a. . nominate or write letters of reference for Involvement Awards applicants and Awards for Excellence applicants;
- b. — receive an award.
- Composition** 5. — The Committee will be composed of:
- a. . The Vice-President Academic,;
- b. — Academic Affairs Coordinator;
- c. — One (1) Student Councillor, as selected by Students' Council.
- d. — If no member of Students' Council can be obtained after two (2) attempts to fill the required councillor position, the Nominating Committee may after June 30 of each year appoint student-at-large to fill the vacant positions on the Awards Selection Committee.
- e. . Four (4) students-at-large

May 7/01
April 03/01
April 4/2000
Feb 1/2000
April 30/97
Aug. 20/96

PROPOSED

6150 (2)

- Chair** ~~6. a. The Chair of the Awards Selection Committee will be the Academic Affairs Coordinator.~~
 ~~b. The Vice-President Academic shall serve as the Secretary of the Committee.~~
 ~~c. Should the Chair be absent, their designee will be Chair and in the absence of a designee, a member of the Committee will be elected as Chair at that meeting.~~
- Quorum** ~~7. a. Quorum of any meeting of the Committee will be three (3) voting members and the Chair.~~
- Conduct of Business** ~~8. a. The Chair, Vice-President Academic, or at least half of the voting members may call a meeting. At least thirty-six (36) hours notice will be given to all members.~~
 ~~b. Committee minutes and recommendations will be made available to any interested parties upon request.~~
 ~~c. Committee Policy decisions will not come into effect until the day after they have been reported to Students' Council.~~
 ~~d. The Academic Affairs Coordinator reserves the right to remove, and subsequently replace, any member of the Committee who fails to meet the attendance requirements as established by the Academic Affairs Coordinator.~~

May 7/01
April 03/01
April 4/2000
Feb 1/2000
April 30/97
Aug 20/96

Bylaw 9100

A Bylaw Respecting the Involvement Recognition Awards of the Students' Union

- | | |
|---|---|
| Awards | 1.— The Students' Union will present awards to students who have made outstanding contributions to student life and/or have attained high academic achievements. |
| Finances | 2.— These awards will be funded by an account entitled the "Student Involvement Endowment Fund", corporate sponsorship, and the Students' Union. |
| Student Involvement Endowment Fund | <p>a.—The purpose of the Student Involvement Endowment Fund is to provide a permanent means of funding the Students' Union Involvement Recognition Awards as detailed in this Bylaw.</p> <p>b.—The principal of the Student Involvement Endowment Fund will be increased each year by means of a Fifty (\$0.50) Cent per student per term levy on Students' Union fees, and by means of corporate or personal donations.</p> <p>c.—Up to eight and one-half (8.5%) percent of the value of the Endowment account will be directed annually to the budget category designated to cover the costs of the Students' Union Involvement Recognition Awards. Interest generated over and above the eight and one-half (8.5%)percent will be reinvested in the Endowment account.</p> <p>d.—In the instance where the eight and one-half (8.5%) percent payout from the fund is greater than that needed to cover the existing awards listed in this Bylaw, the surplus will be reinvested in the Endowment account.</p> |
| Procedure | <p>3.—a.—Awards will be described and advertised in at least four (4) editions of the Official Student Newspaper, with the final advertisement appearing no less than one (1) week before the application deadline.</p> <p>b.—The Awards Selection Committee will receive nominations of and applications from persons worthy of awards from all available sources.</p> |

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- c. ~~The deadline for application for any Students' Union award(s) will be the first Monday in February.~~
- d. ~~The Awards Selection Committee will select persons who are worthy of receiving awards from the list of those nominated and will submit the names of those selected to Students' Council for ratification no later than the last Friday in February, of each year.~~
- e. ~~Names of the selected award recipients will be advertised in at least two (2) issues of the Official Student Newspaper.~~

Eligibility

- 4. ~~a. No person who is a member of the Executive Committee, or who is currently under employment contract with the Students' Union will be eligible to receive a Students' Union Involvement Award under this Bylaw during their term of office. The Gold Key Recognition Award will be administered as per Section 13 of this Bylaw.~~
- ~~b. To qualify for an award, with the exception of the Gold Key Recognition Award, the applicant must be a member of the Students' Union as defined in Article I, Section 2 of the Constitution.~~
- ~~c. With the exception of the Students' Union Award for Excellence and the Gold Key Recognition Award, a student may apply for a maximum of three student involvement awards but need only to submit one application package. The Awards Selection Committee reserves the ability to consider an applicant for awards they have not applied for. A separate application package must be submitted for the Students' Union Award for Excellence and the Gold Key Recognition Award.~~
- ~~d. A student will be entitled to receive only one (1) Students' Union Involvement Award for the year in which they applied. A student is ineligible to receive an award previously received, unless otherwise stipulated in the award description.~~

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- e. ~~Each applicant/nominee, except for Gold Key Recognition Award nominees, will be required to submit:

 - i. ~~two (2) letters of recommendation with the application;~~
 - ii. ~~a personal essay, of no more than three hundred (300) words if applying for a Students' Union Involvement Award or of no more than five hundred (500) words if applying for the Students' Union Award for Excellence, explaining why they qualify for a student involvement award; the essay included in the Students' Union Award for Excellence application package will be specific to the criteria of that award;~~
 - iii. ~~a two (2) page resume, and,~~
 - iv. ~~a current transcript where indicated as necessary~~~~
- f. ~~Members of the Awards Selection Committee cannot nominate or write letters of reference for Student Involvement Award applicants. Members of the committee are also ineligible to receive an award.~~

Form of Awards

- 5. ~~a. With the exception of the corporate sponsorship awards, an award made by the Students' Union may take any form decided upon by the Awards Selection Committee.~~
 - b. ~~i. In each year, the Students' Union will present two (2) awards in each category, with the exception of the Students' Union Award for Excellence, The Java Jive Merchants Ltd. Award, and the Gold Key Recognition Award.~~

Presentation

- 6. ~~The presentation of all awards will be administered by the Awards Selection Committee prior to the end of the winter term of each academic year.~~

**Anne Louise
Mundell
Humanitarian
Award**

- 7. ~~Established to perpetuate the memory of Anne Louise (MacLeod) Mundell, a student at the University of Alberta from 1915 to 1919. Her activities at the University of Alberta included the Dramatic Society, the Literary Society, the Soldiers' Comfort Club, and the Wauneita Society.~~

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- a. ~~To qualify for this award, a student must:

 - i. ~~be involved in charity/volunteer work; and,~~
 - ii. ~~be an active member of a club contributing to the development of the arts and culture on campus.~~~~
- b. ~~The Anne Louise Mundell Humanitarian Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

**Cristal Mar
Memorial Award**

- 8. ~~Established to remember and celebrate Cristal's contributions to the University of Alberta until she passed away in 1995. While working towards her acceptance into the Faculty of Pharmacy, Cristal balanced significant contributions to the university community with academic excellence. She was an active member of Safewalk and played a key role in the inaugural 1995 National Campus Safety Conference.~~
 - a. ~~To qualify for this award, a student must:

 - i. ~~be a full time student who has contributed to the greater campus community and demonstrates compassion towards fellow students.~~~~
 - b. ~~Priority will be given to students involved in a campus safety organization.~~
 - c. ~~The Cristal Mar Memorial Award consist of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates and an engraved plaque.~~

**Dean Mortensen
Award**

- 9. ~~Established to perpetuate the memory of Dean Mortensen, a first year Science student at the University of Alberta, and resident of St. Joseph's College who tragically disappeared on January 23, 1992 and has not since been found. Dean Mortensen contributed to student life in many ways, namely through his dedication and commitment to St. Joseph's College and the St. Joseph's Rangers.~~

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- a. ~~To qualify for this award, a student must:

 - i. ~~show strong participation in the University's campus recreation and intramural programs;~~
 - ii. ~~demonstrate strong leadership skills and a dedication to others; and,~~
 - iii. ~~contribute towards a safer and more secure campus atmosphere at the University of Alberta.~~~~

- b. ~~The Dean Mortensen Award consist of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates and an engraved plaque.~~

**Dr. Randy Gregg
Athletics Award**

10. ~~Dr. Randy Gregg was a student at the University of Alberta from 1972 to 1980, receiving a Bachelor of Science and a Doctor of Medicine degree. He was a key player on the Golden Bears Hockey team and, as captain in 1979, led the team to National Championship. Randy Gregg represented Canada as a member of the hockey team in the 1980 Winter Olympic Games, and went on to join the Edmonton Oilers in 1983.~~

- a. ~~To qualify for this award, a student must:

 - i. ~~be involved in athletics;~~
 - ii. ~~demonstrate strong leadership skills; and,~~
 - iii. ~~contribute to student life at the University of Alberta.~~~~

- b. ~~The Randy Gregg Athletics Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

**Eugene L. Brody
Award**

11. ~~Established to perpetuate the memory of Eugene L. Brody, B.A., B.Sc., a student at the University of Alberta for twenty-three years who had cerebral palsy and was able to make outstanding contributions in extra-curricular activities. Eugene Brody's contributions were made with a strong personal philosophy, "To have a full life, one has to struggle every step of the way."~~

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- a. ~~To qualify for this Award, a student must:~~
 - i. ~~have a satisfactory Grade Point Average within the academic year in which the award is presented (however, academic standing will be a consideration in determining the winner); and,~~
 - ii. ~~have made a valuable contribution in extra-curricular campus activities.~~
- b. ~~The Eugene L. Brody Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

**Gold Key
Recognition Award**

- 12. ~~Established by Students' Union President Tevie Miller in 1950 to recognize the best on campus for their outstanding work in extra curricular activities. This honor was bestowed upon those people who had contributed greatly to making the University of Alberta a better place.~~

~~The Gold Key Society lapsed in 1970 and was revived in 1990 to recognize the large number of individuals responsible for "Building a Better Campus Community", and is open to all members of the University community, with the exception of the Students' Union Executive Committee.~~

- a. ~~The Gold Key Selection Committee will have the discretion to award up to twenty-five (25) Gold Key Recognition Awards to recognize outstanding work in student government; volunteer activities; student organizations; student services; and, community service.~~

**Hilda Wilson
Memorial Volunteer
Recognition Award**

- 13. ~~Established to recognize qualities of congeniality and humanitarian dedication. At age 57, Hilda Wilson entered the Faculty of Law after two years in the Faculty of Arts at the University of Alberta. Unsurpassed in her dedication to her fellow students, Hilda's enthusiasm and energetic confidence as a volunteer endeared her to many.~~

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- a. ~~To qualify for this award, a student must:

 - i. ~~be a volunteer member of a Students' Union, University of Alberta or community service organization; and,~~
 - ii. ~~demonstrate a sincere dedication to others.~~~~

- b. ~~The Hilda Wilson Memorial Volunteer Recognition Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

**Hooper-Munroe
Academic Award**

- 14. ~~Named for Major R.C.W. Hooper, the past Dean of Men, and Miss Isobel Munroe, the past Dean of Women, the Hooper-Munroe Academic Award is intended to reward students who achieve academic excellence in the Spring and Summer Term.~~
 - a. ~~To qualify for this award, a student must:

 - i. ~~have earned a minimum of 9 credits during the Spring and/or Summer Term in the year in which the student applies;~~
 - ii. ~~have a minimum 7.5 Grade Point Average and possess the highest Grade Point Average over the Spring and Summer Term of all those who apply; and,~~
 - iii. ~~have not previously received this award.~~~~

 - b. ~~In the event that a distinction cannot be drawn on the basis of Grade Point Average, involvement in extra-curricular activities in the University and/or community will be considered.~~

 - c. ~~The Hooper-Munroe Academic Award consists of two four hundred (\$400.00) Dollar monetary prizes and the recipient's name engraved on the trophy. One (1) prize will be awarded to a male recipient and one (1) prize will be awarded to a female recipient.~~

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**Lorne Calhoun
Memorial Award**

- 15.—Established to perpetuate the memory of Lorne Calhoun, B.A., a student at the University of Alberta from 1946 until his death in 1951, Lorne Calhoun was active in debating (President of the Debating Society, founder of Debating Union, twice a member of the McGoun Cup Interservice team), national and international organizations (member of International Relations Club, Chairman of Alberta Committee of International Student Services, executive member of Political Science Club, Speaker of Parliamentary Forum), and miscellaneous organizations (*The Gateway*, History Club, Men's Economics Club, Philosophical Society, Arts and Science Club, University religious groups, chess and athletics).
- a.—To qualify for this award, the candidate must:
- i. — have been an active member in a University of Alberta club and/or Faculty Association;
 - ii. — not have previously received this award.
- b.—The Lorne Calhoun Memorial Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.

**Maimie Shaw
Simpson Book Prize**

- 16.—Established to honour Miss Maimie Shaw Simpson, first Dean of Women at the University of Alberta.
- a.—To qualify for this award, the candidate must:
- i. — have made an outstanding contribution to campus life through hard work and leadership;
 - ii. — preference will be given to those who have made an outstanding contribution to the advancement of women on this campus.
- b.—The Maimie Shaw Simpson Book Prize consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore gift certificates, an engraved plaque and the recipient's name engraved on the trophy.

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**Students' Union
Award For
Excellence**

17. ~~Each year, the Students' Union will award a student with a gold medal for excellence in curricular and extra-curricular activities while at the University of Alberta. The student will also be awarded one thousand five hundred (\$1500.00) Dollars by the Students' Union.~~
- a. ~~Selection will be made on the basis of faculty and student submissions of applications to the Awards Selection Committee.~~
- b. ~~To qualify for this award, candidates must:~~
- i. ~~be in their graduating year;~~
 - ii. ~~have attained a minimum Grade Point Average of 7.5 in 60 credits taken within the previous two (2) years;~~
 - iii. ~~be involved in extra-curricular activities in the University and/or community; and,~~
 - iv. ~~demonstrate an ability to work well with students, staff, and the general public.~~
- c. ~~The Committee's decision will be announced at the Students' Council meeting immediately following the selection of the winner and will also be published in the Official Student Newspaper. The Vice-President Academic will publish a press release announcing the winner.~~
- d. ~~The Students' Union Award For Excellence consists of a one thousand five hundred (\$1500.00) Dollar monetary prize, a medallion and the recipient's name engraved on the trophy.~~

**Tevie Miller
Involvement Award**

18. ~~Established to recognize the outstanding commitment and dedication of the Honorable Associate Chief Justice Tevie H. Miller. Justice Miller was a Students' Union President. Subsequent to convocation, Justice Miller continued his involvement as President of the Alumni Association, and in 1980 was elected as a member of the University Senate. In 1986, Tevie Miller was elected Chancellor of the University of Alberta.~~
- a. ~~To qualify for this award, a student must:~~
- i. ~~be an active member of a club or association at the University of Alberta; and,~~
 - ii. ~~demonstrate strong leadership skills.~~

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- b. ~~The candidate may not receive a salary or honorarium from the said club or association.~~
- c. ~~The Tevie Miller Involvement Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

Tom Lancaster Award

19. ~~Established to perpetuate the memory of Tom Lancaster, General Manager for the Students' Union from 1989-1991. Tom Lancaster brought stability and warmth to the Students' Union through his concern and care for students.~~

- a. ~~To qualify for this award, a student must:

 - i. ~~have made an outstanding contribution to student life on campus through dedication and strong commitment to others; and,~~
 - i. ~~show active involvement and leadership in the Students' Union through volunteer work, or participation within a Students' Union Club or Service.~~~~

b. ~~The Tom Lancaster Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore certificates and a plaque.~~

Walter A. Dinwoodie Award

20. ~~Established to perpetuate the memory of Walter A. Dinwoodie, Permanent Business Manager of the Students' Union from 1949-1962.~~

a. ~~To qualify for this award, the candidate must have made an outstanding contribution to student life through active volunteer work for a public service club registered with the Students' Union and/or a Students' Union service.~~

b. ~~Persons who receive a salary, honorarium, or any other monetary remuneration for their work in the above organizations will not be eligible to receive this award.~~

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- e. — ~~This award may be granted annually to an undergraduate student in a full-time program leading to an undergraduate degree.~~
- d. — ~~The Walter A. Dinwoodie Award consists of two seven hundred and fifty (\$750.00) Dollar monetary prizes, two one hundred and fifty (\$150.00) Dollar bookstore certificates, an engraved plaque and the recipient's name engraved on the trophy.~~

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STUDENTS' COUNCIL

Votes and Proceedings

Tuesday June 29, 2004 – 6:00 p.m.
Council Chambers 2-1 University Hall

VOTES AND PROCEEDINGS (SC 2004-05)

2004-05/1

CALL TO ORDER

The Speaker called the meeting to order at 6:00 p.m.

2004-05/3

SPEAKER'S BUSINESS

The Speaker orders that Reports be made a Special Order.

2004-05/4

APPROVAL OF THE ORDERS OF THE DAY

SMITH/NICOL MOVED TO approve the Orders of the Day.

KOTOVYCH/KNISELY MOVED TO make item 12d a Special Order.

CARRIED

LAW/YUSUF MOVED TO make item 12b a Special Order.

CARRIED

KNISELY/SMITH MOVED TO strike item 12i from the Orders of the Day.

CARRIED

McLAUGHLIN/BLATZ MOVED TO make item 12a a Special Order.

CARRIED

Main Motion: CARRIED

2004-05/12d

MOTION BY KOTOVYCH/BAZIN, RESOLVED THAT Students' Council appoint one (1) Councilor to serve on the Student Groups Committee for the duration of the 2004-2005 year.

Nominations for the Student Groups Committee:

SMITH nominates WICENTOWICH: WICENTOWICH declines.

BAZIN nominates YUSUF: YUSUF declines.

TAYLOR (VPSL) nominates DEBENHAM: DEBENHAM accepts.

Councilor Acclaimed:

Councilor Debenham

2004-05/12b

MOTION BY LEWIS/BAZIN, RESOLVED THAT Students' Council nominate one Councilor to serve on the First Alberta Campus Radio Association Board of Directors.

Nominations for the First Alberta Campus Radio Association Board of Directors:

SMITH nominates KNISELY: KNISELY accepts.

McLAUGHLIN nominates JOHNSON: JOHNSON accepts.

TAYLOR nominates SMITH: SMITH declines.

Councilor Elected:

Councilor Johnson

2004-05/12a

MOTION BY McLAUGHLIN/BAZIN, ORDERED THAT Students' Council direct the Chief Returning Officer to hold a by-election for all vacant undergraduate student seats on General Faculties Council as at September 8, to be held in concurrence with the Fall 2004 Students' Council by-election.

Main Motion: CARRIED unanimous

2004-05/8

EXECUTIVE COMMITTEE REPORT

Speaker declares the Executive Committee report approved.

2004-05/9

BOARD AND COMMITTEE REPORTS

2004-05/9b

MOTION BY ABBOUD/KNISLEY, RESOLVED THAT Students' Council, upon the recommendation of the Eugene L. Brody Funding Committee, grant Shinerama 2004 \$1500.00 from the Eugene L. Brody Fund.

Main Motion: CARRIED

2004-05/10

OLD BUSINESS

2004-05/10a

MOTION BY KNISELY/KEHOE, ORDERED THAT the Tribune Selection Committee nominate as many persons qualified to serve as tribunes on the Discipline, Interpretation and Enforcement Board as may be required for the Board to achieve quorum and report its nominations to Council not later than June 28, 2004.

KNISELY/KIRKHAM MOVED TO amend the "June 28, 2004" date to read "July 13, 2004".

Amendment: CARRIED

DEBENHAM/LARTER MOVED the previous question.

CARRIED**Main Motion: CARRIED 18/2**

2004-05/11

LEGISLATION

2004-05/11a

Bill #4 – Attendance Enforcement Amendment Motion (sponsor; PANDYA)
Part 1 (second reading)

1. The existing sanctions respecting councilors in violation of attendance provisions are rescinded.

SMITH/NICOL MOVED THAT Bill #4 be read for a second time.**SMITH/KNISELY MOVED TO** strike section 21 of Bylaw 100 in its entirety and strike from section 23 the words “to fulfill the attendance requirement set out in section 11 of this Bylaw”.**BLATZ/KIRKHAM MOVED** the previous question.**DEFEATED****LARTER/DEBENHAM MOVED** the previous question.**CARRIED****Amendment: CARRIED 14/13****KNISLEY/LEWIS MOVED THAT** Bill #4 be amended to take effect immediately upon passage.**Amendment: CARRIED****DEBENHAM/LARTER MOVED** the previous question.**CARRIED****Main Motion: CARRIED 17/11**

2004-05/11b

Bill #5 – Awards Administration Amendment Motion (sponsor; McLAUGHLIN)
Principles (first reading)

1. Existing legislation regarding awards is repealed.
2. Specific Awards will be de-legislated and the power to create, amend and eliminate awards delegated to the Awards Committee.
3. The Awards Committee must have written record of the names, criteria, and value of the awards it disburses, application procedures, procedures for disbursement,
4. Restrictions on Awards:
 - a. No award may exceed \$2,500 in value.
 - b. No award may be received by a member of the Awards Committee.
 - c. No monetary award may be received by a salaried employee of the Students' Union.
 - d. No person may receive more than one monetary award per year.
 - e. Only undergraduate students shall be eligible to receive awards disbursed by the Committee.

5. The composition of the Committee will be:
 - a. VP Academic or designate as Chair
 - b. The Chair will appoint a secretary as a non-voting member of the Committee
 - c. 7 Undergraduate Students selected by Students' Council.
6. Quorum will be the Chair plus 4 other voting members of the Committee.
7. Committee members may not write letters of reference for applicants for awards disbursed by the Committee.
8. Vacancies on the Committee will be filled by Students' Council.
9. The Committee shall make and be governed by rules and orders for regulating the awards to be disbursed and the procedure of advertisement, application, and disbursement of awards that are not provided for by this bylaw, but which are necessary to ensure the proper working of this bylaw and the ability of the Committee to fulfill its mandate. Copies of all rules and orders, and any changes, must be reported to Council for information.
10. All award decisions must be reported to Council for information.
11. Fund for the awards will be provided for in the budget.

McLAUGHLIN/KOWANAMI MOVED THAT a new section 2 be added which will read "A committee shall exist to oversee the annual dispersal of awards recognizing student involvement and excellent undergraduate teaching". Section 3 shall be struck and section 9 is struck and replaced with the words "the committee shall make regulations governing the conduct of its affairs, including the procedures for the establishment of, advertisement of, application for, and disbursement of awards, the calling of its meetings and the conduct of business at its meetings. Copies of regulations and any changes must be reported to Students' Council for information".

Amendment: CARRIED

SMITH/BAZIN MOVED TO add to the end of item 1 "excepting those portions dealing with the management of the Student Involvement Endowment Fund" and simultaneously striking section 11.

Amendment: CARRIED

KOWANAMI/BAZIN MOVED TO strike from new principle 3 "amend and eliminate".

Amendment: DEFEATED

SMITH MOVED TO strike old section 8 "vacancies on the committee will be filled by Students' Council".

FRIENDLY

SMITH/KNISELY MOVED TO strike original section 7.

FRIENDLY

Main Motion: CARRIED

Revised Main Motion:

1. Existing legislation regarding awards is repealed, excepting those portions dealing with the management of the Student Involvement Endowment Fund.

2. A committee shall exist to oversee the annual dispersal of awards recognizing student involvement and excellent undergraduate teaching.
3. Specific Awards will be de-legislated and the power to create, amend and eliminate awards delegated to the Awards Committee.
4. Restrictions on Awards:
 - f. No award may exceed \$2,500 in value.
 - g. No award may be received by a member of the Awards Committee.
 - h. No monetary award may be received by a salaried employee of the Students' Union.
 - i. No person may receive more than one monetary award per year.
 - j. Only undergraduate students shall be eligible to receive awards disbursed by the Committee.
5. The composition of the Committee will be:
 - d. VP Academic or designate as Chair
 - e. The Chair will appoint a secretary as a non-voting member of the Committee
 - f. 7 Undergraduate Students selected by Students' Council.
6. Quorum will be the Chair plus 4 other voting members of the Committee.
7. The committee shall make regulations governing the conduct of its affairs, including the procedures for the establishment of, advertisement of, application for, and disbursement of awards, the calling of its meetings and the conduct of business at its meetings. Copies of regulations and any changes must be reported to Students' Council for information
8. All award decisions must be reported to Council for information.

2004-05/11C

Bill #6 - Student Groups and Student Groups Committee Update Motion (Sponsor; TAYLOR(VPSL))

Principles (notice of motion/first reading)

1. Existing Legislation Regarding Student Groups and the Student Groups Committee is repealed.
2. The Student Groups Committee will no longer play an administrative role and will be limited to granting.
3. The Composition of the Committee will be:
 - a. The Director of Student Groups as Chair
 - b. The Vice-President Operations & Finance
 - c. Three Councilors from Students' Council
 - d. Four students'-at-large
4. The Committee shall set out all regulations regarding the granting of Student Groups Grants.
5. No grant shall exceed \$1500.00
6. All the existing powers granted to the Student Groups Committee with the exception of granting will be transferred to the Director of Student Groups.
7. Club administrative privileges will be removed from by-law.
8. Membership requirements for a student group will:
 - a. Must meet all requirements of U of A Student Groups; and
 - b. A minimum of 1/2 of the members must be SU members; and
 - c. A minimum of 2/3 of the members must be SU members and/or alumni
 - d. 2/3 of the Executive Committee must be SU members
9. The application process shall be the same as that required by the University
10. Student Group status expires April 30th of each year and must be renewed on an annual basis.
11. Student Groups Must report to the Director of Student Groups if required.
12. The Director of Student Groups may suspend Student Group privileges for cause.
13. Decisions of the Director of Student Groups may be appealed to the Vice-President Student Life.

Notice of Motion Provided

2004-05/11d

Bill #7 – House Committee Motion (sponsor; PANDYA/KEHOE)

Principles (notice of motion/first reading)

A. Mandate

1. Relieve Council from having to consider routine, day to day housekeeping motions.
2. Work with the Speaker to develop and manage Council's budget.
3. Provide oversight of SU employees who report directly to Council.
4. Reduce the number of vacant seats on Council.
5. Review the structure and operations of Council and its committees (not the organization as a whole) and make recommendations as to how they can be improved.
6. Work with Councilors to develop Council goals and oversee their implementation.

B. Duties

1. Approve the agenda for each meeting (Mandate #1)
2. Approval of any record of council happenings (including in camera minutes) (Mandate #1)
3. Approval of money motions between \$1000 - \$5000. (Mandate #1)
4. Overview of staff: (Mandate #3)
 - a. Speaker
 - i. Including budgeting (outreach) (Mandate #2)
 - b. Chief Returning Officer
 - c. Ombudspersons (excluding administration)
6. Recruitment of students' to fill seats through the election process. (Mandate #4)
7. Review of Standing Orders and recommendation of changes to Council. (Mandate #5)
8. Review and recommend changes to legislation regarding Students' Council. (Mandate #5)
9. Gather goals from Councilors and aid in the development of an implementation strategy. (Mandate #6)

C. Composition

1. Six Councilors, elected by council
2. One Executive Officer, elected by council
3. Speaker, Chair, non-voting
4. All members of Students' Council as ex-officio voting members

D. Quorum

One half of the voting, permanent members.

Notice of Motion Provided

KNISELY/KEHOE MOVED TO collapse notice of motion.

DEFEATED

2004-05/12

NEW BUSINESS

2004-05/12c

MOTION BY BLATZ/ABBOUD, ORDERED THAT Students' Council appoint one member of Students' Council to sit on the Selection Sub-committee to choose the speaker for the Visiting Lectureship. Please note this committee will meet on Thursday July 7 from 1:30-3:30 pm.

Nominations for the Selection Sub-committee for the Visiting Lectureship:

SMITH nominates SHARMA: SHARMA accepts – withdrawn.

ABBOUD nominates SAMUEL: SAMUEL declines.

TAYLOR (VPSL) nominates KEHOE: KEHOE accepts – withdrawn.

BAZIN nominates KIRKHAM: KIRKHAM declines.

LETTNER nominates JOHNSON: JOHNSON accepts.

BAZIN MOVED TO amend “July 7” to read “July 8”.

FRIENDLY

Councilor Acclaimed:

Councilor Johnson

2004-05/12e

MOTION BY PANDYA/NICOL, RESOLVED THAT:

1. Students' Council strike an ad-hoc committee of four Students' Councilors, one of whom will serve as Chair, and three Students-at-Large to act as the Students' Council Newsletter Committee (SCNC);
2. Quorum will consist of three members;
3. SCNC will oversee the publication, content, frequency of publication and distribution of the Students' Council Newsletter;
4. Final drafts of any Council Newsletter must be approved by a simple majority vote in Council before distribution.

KNISELY/NICOL MOVED TO add item 5 “The Speaker shall not authorize more than \$1000.00 shall be used in connection with this motion.”

FRIENDLY

TAYLOR(VPSL)/LEWIS MOVED TO strike from principle 1 “Students’ Councilors” and replace it with “members of Students’ Council” and that the words “3 students-at-large” be struck.

LETTNER/CLOVECHUK MOVED TO amend the amendment by strike the words “3 students-at-large” and replacing them with “1 student-at-large”.

Amendment to the Amendment: CARRIED

DEBENHAM/LARTER MOVED the previous question.

DEFEATED

DEBENHAM/KIRKHAM MOVED the previous question.

CARRIED

Amendment: CARRIED unanimous

BAZIN/KIRKHAM MOVED TO add new item 5 to read “The Speaker will not authorize more than \$40.00 per member of Students’ Council that wishes to fund the Students’ Council Newsletter”.

FRIENDLY

LEWIS/LARTER MOVED TO add to the end of item 5 “not to exceed \$1000.00”

Amendment: WITHDRAWN

KIRKHAM/DEBENHAM MOVED the previous question.

CARRIED

Main Motion: DEFEATED 1/23

KIRKHAM/LARTER MOVED TO adjourn.

CARRIED – meeting adjourned at 9:48 p.m.

ATTENDANCE (SC 2004-05)

Faculty/Position	Name	Present/Absent	Vote 1 05/11a	Vote 2 05/12e
President	Jordan Blatz	√	X	X
VP Academic	Lisa McLaughlin	√	X	X
VP External	Alex Abboud	√	X	X
VP Finance	Alvin Law	√	√	X
VP Student Life	Duncan Taylor	√	√	X
BoG Undergrad Rep.	Roman Kotovych	√	X	X
Agriculture, Forestry and Home Economics	Leah Bennett	X		
Arts	Catrin Bergoff	X		
Arts	Gabrielle Donnelly	X		
Arts	Aaron Johnson	√	√	
Arts	Adam Knisely	√	X	X
Arts	Tamara Larter	√	√	X
Arts	Chris Laver	X		
Arts	Cameron Lewis	√	√	X
Arts	Anand Sharma	√	√	
Business	Chelsea Baron	X	X	
Business	Steve Smith	√	√	X

Business	Nandini Somayaji	√	X	X
Education	Sean Clovechok	√	√	
Education	Trevor Panas	X		
Engineering	Josh Bazin	√	X	X
Engineering	Graham Lettner	√		X
Engineering	Jamaal Montasser	PROXY	X	X
Engineering	Gary Wicentowich	√	√	X
Law	Tara Thompson	√	X	X
Medicine and Oral Health Sciences	Brock Debenham	√	√	X
Native Studies (School of)	Matthew Wildcat	√	√	
Pharmacy	Erica Skopac	X		
Science	Justin Kehoe	√	X	X
Science	Stephen Kirkham	√	√	X
Science	Darren Lau	√		X
Science	Scott Nicol	√	√	X
Science	Shawna Pandya	√	√	√
Science	Chris Samuel	√	√	X
Science	Kelli Taylor	√	√	X
Science	Omer Yusuf	√	√	X
General Manager	Bill Smith	X		
Speaker	Gregory Harlow	√		