# STUDENTS' COUNCIL LATE ADDITIONS

# Tuesday March 29 2011 Council Chambers 2-1 University Hall

# LATE ADDITIONS (SC 2010-25)

2010-25/1	SPEAKER'S BUSINESS
2010-25/2	PRESENTATIONS
2010-25/3	EXECUTIVE COMMITTEE REPORT
2010-25/4	BOARD AND COMMITTEE REPORTS
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2010-25/6	BOARD AND COMMITTEE BUSINESS
2010-25/6a	COX/ISKANDAR MOVE THAT, upon the recommendation of the Elections Review Committee, Students' Council adopt Bill # 23 in second reading, that Students' Council adopt a Single Transferable Vote Electoral Method based on the following principles:

- 1) Balloting shall be conducted by preferential balloting, in which each voter shall rank his/her choices for each position using natural numbers with one (1) representing the first choice, and increasing numbers representing less desirable choices.
- 2) Voters shall be entitled to mark as few as zero candidates for any given position or as many as all of them.
- 3) Once the total number of valid ballots is established for each race, the minimum number of votes required for a candidate to be elected is calculated. This minimum number of votes shall be determined by the sum of one plus the quotient of the total number valid ballots cast divided by the sum of the number of seats being contested plus one, with remainders being ignored.

$$n = 1 + \frac{Votes}{Seats + 1}$$
  
All ballots shall be

- 4) All ballots shall be counted and each ballot is allocated as a vote to the candidate who is indicated to be the voter's first preference.
- 5) If a candidate on the first count has a number of first preference votes exactly equal to the minimum number of votes needed to be elected, that candidate is declared elected.
- 6) If a candidate on the first count gains more than the minimum number of votes needed to be elected, the candidate is declared elected, and the

number of votes in excess of the number needed to be elected is recorded as a surplus. All of the elected candidate's ballots are then re-examined and assigned to candidates not yet elected according to the second preferences marked on the ballot at a fractional transfer value. The transfer value shall be determined by the quotient of the surplus votes cast for the elected candidate divided by the total number of votes received by the elected candidate.

- 7) If two or more candidates on the first count gain more than the minimum number of votes needed to be elected, all of those candidates shall be declared elected. The ballots of the candidate with the largest number of first preference votes will be re-examined first and assigned at a transfer value to candidates not yet elected according to the second preferences marked on the ballots, or the next available preference if the second preference candidate has already been elected. The ballots of the other candidate(s) will then be re-examined and their surpluses distributed in order according to the number of first preference votes each candidate received.
- 8) If a candidate reaches more than the minimum number of votes needed to be elected as the consequence of a transfer of votes from an elected candidate, the number of votes in excess of the number of votes needed to be elected will be transferred to other candidates. This transfer will be to the next available preference shown on all of this candidate's ballots. The transfer value for the candidate's first preference ballots is the quotient of the surplus votes cast for the elected candidate divided by the total number of votes received by the elected candidate, and the transfer value for each ballot previously received from one or more elected candidates is the quotient of the product of the surplus votes cast for the elected candidate multiplied by the transfer value of the ballots received by the previously elected candidate, all divided by the total number of votes received by the candidate.
- 9) In the event that no candidate has more than the minimum number of votes required to be elected, the candidate with the smallest number of votes is eliminated. All ballots cast for that candidate are transferred to candidates who have not been elected or eliminated according to the next available preference shown on the eliminated candidate's ballots. The eliminated candidate's first preference ballots are transferred to the next available preference at full value, while ballots received from previouslyelected or eliminated candidates are transferred at the transfer value at which the ballots were received.
- 10) The ballot-counting process as set out in principles 6-9 shall continue until such a point as all but one of the candidates to be elected have been elected, and only two candidate remain in the count. At this point, the candidate with the most votes is declared elected.
- 11) If, during the transfer of preferences, a ballot paper does not indicate an available preference, the ballot is put aside as exhausted. This can occur
  - a. the voter only indicated one, or a small number of preferences, or
  - b. all the preferred candidates have already been elected of eliminated.
- 12) Where two or more candidates have the same number of first preference votes at the end of the first count, and this number is more than the minimum number of votes necessary to be elected, the candidate whose surplus votes are re-distributed first will be decided in the following manner:
  - a. If the Chief Returning Officer is a Students' Union member eligible to vote in that race and has ranked one of the tied candidates as

- the first preference on the C.R.O's ballot, then that candidate's surplus votes shall be redistributed first.
- b. If the C.R.O is ineligible to vote in the race, or has not ranked one of the tied candidates as the first preference, then the candidate whose surplus votes are re-distributed first shall be determined by a random or quasi-random method selected by the C.R.O.
- 13) Where no candidate has a number of first preference votes equal to or greater than the number of votes necessary for election at the end of the first count, and two or more candidates have the same number of first preference votes, this number being the smallest number of first preference votes gained by any candidate, then the candidate who is eliminated first shall be decided in the following manner:
  - a. If the Chief Returning Officer is a Students' Union member eligible to vote in that race and has ranked one of the tied candidates as the first preference on the C.R.O's ballot, then the candidate who was not indicated as the first preference of the C.R.O shall be eliminated.
  - b. If the C.R.O is ineligible to vote in the race, has not ranked one of the tied candidates as the first preference, or in the event that more than one candidate remains tied following the provision of principle 14) a, then the candidate who is eliminated first shall be determined by a random or quasi-random method selected by the C.R.O.
- 14) If, at any stage of the count other than the first count, two candidates have the same number of votes, the candidate who is declared elected first, or who is not excluded will be:
  - a. the candidate with the larger number of votes in the first count in which a differential existed between the number of votes received by each candidate,
  - b. the candidate whose name is ranked highest on a ballot cast by the C.R.O, if the C.R.O is a Students' Union member eligible to vote in that race, and no differential in the number of votes has existed between the candidates at any preceding count, or
  - c. the candidate whose name is selected by a random or quasirandom method selected by the C.R.O, if the C.R.O is ineligible to vote in the race and no differential in the number of votes has existed between the candidates at any preceding count.

Please see document LA 10-25.01

### 2010-25/6b

**EASTHAM/TIGHE MOVE THAT** upon the recommendation of the Policy Committee, Students' Council approve Bill #28, that Students' Council adopt the political policy, Tuition, in second reading.

# Principles:

- 1.that the University of Alberta Students Union advocate for a tuition policy that:
- a) provides long-term, sustained base operating funding for our universities that will be protected from negative changes in our government's financial situation;
- b) protects tuition from increasing due to fluctuations in funding grants to the university from the government;
- c) ensures tuition levels are predictable;
- d) has as its primary indicator of affordability the ability of students to pay without having to accrue the burden of debt;

- e) provides for the fact that tuition is only one of the costs of pursuing a postsecondary education;
- f) ensures that no student will ever be denied the opportunity to pursue postsecondary education because of their inability to pay
- 2. that the University of Alberta Students' Union advocate that the Government of Alberta legislate a policy on tuition fees that:
- a) provides strict guidance to an institution's ability to set tuition, including annual and ultimate limits on the maximum amount of tuition fees that can be levied on students;
- b) requires post-secondary institutions to provide to the Board of Governors of the institution, the Auditor General of Alberta and the Minister of Advanced Education & Technology a detailed and verifiably transparent public plan on how additional tuition revenues will be spent
- 3. that the Students' Union shall not support the Board of Governors increasing tuition; and
- 4. this policy will expire April 20, 2014

Please see document LA 10-25.02

# 2010-25/60

**EASTHAM/TIGHE MOVE THAT** upon the recommendation of the Policy Committee, Students' Council approve Bill #51, that Students' Council adopt the political policy, Scholarships and Bursaries, in first reading based on the following principles:

- 1. that the Students' Union shall lobby the University of Alberta to increase the number and value of awards granted to continuing undergraduate students in order to be consistent with the number and value of entrance awards;
- 2. that the Students' Union shall lobby the University of Alberta and the Government of Alberta to increase the proportion of scholarships and bursaries that are awarded based on the students' financial need and/or involvement;
- 3. that the Students' Union lobby the University of Alberta to pursue a single point entry to the scholarship and bursaries application process; and
- 4. that this policy expire on April 30th, 2014.

Please see document LA 10-25.03

# 2010-25/6d

MURPHY/HUYNH MOVE THAT upon the recommendation of the Policy Committee, Students' Council approve Bill #27, that Students' Council adopt the Political Policy, Mandatory Non-Instructional Fees, in first reading based on the following principles:

- 1.that the Students' Union advocates that students maintain representation on any body directing the general affairs and mandate of a service which is funded by a student fee;
- 2. that the Students' Union advocate that any service funded by a fee exhibit full budgetary disclosure to undergraduate students; and
- 3. that the Students' Union lobby for a provincial regulation on Mandatory NonInstructional Fees such that:
- a. there is clear identification of which fees are non-instructional and thus outside the framework established in the Public Post-Secondary Institutions' Tuition Fees Regulation;

b. new fees are required to explicitly articulate the reason for the fee, the duration of the fee, and the year-to-year price inflator (e.g. Consumer Price Index) or increase schedule; and

c. proposed new fees and increases for existing fees beyond their established price inflator be approved by a referendum of the students to whom the proposed fee would apply.

4. that this policy expire on April 30th, 2014

Please see document LA 10-25.04

# 2010-25/60

MURPHY/HUYNH MOVE THAT upon the recommendation of the Policy Committee, Students' Council approve Bill #52, that Students' Council adopt the political policy, Student Loans, in first reading based on the following principles:

- 1. that the University of Alberta Students' Union advocate for a financial aid system that:
  - a.) includes a greater proportion of non-repayable assistance, including but not limited to grants and bursaries;
  - b.) is accessible to all Albertan students attending not-for-profit postsecondary institutions;
- c.) recognizes the complete overhead costs of education to the learner including, but not limited to: rent and utility costs, textbook costs, transportation costs, food, personal care, internet and computer costs;
  - d.) includes adjustments to all forms of financial assistance to reflect changes in market realities as they affect students;
  - e.) eases the growing burden of student debt to post-secondary graduates.
- 2. that this policy expire on April 30th, 2014

Please see document LA 10-25.05

# 2010-25/7

# **GENERAL ORDERS**

# 2010-25/7P

**EASTHAM/ISKANDAR MOVED TO** approve an omnibus motion of Bills #34, 35, 36, 37 and 38 in second reading based on the following principles:

Bill #34 - Associations represent and act on behalf of their constituents on faculty issues. A faculty issue shall be defined as any issue that specifically affects the constituents of that association. If an association intends on advocating to central university administration or any level of government, the Association shall notify the Vice President (Academic) prior to doing so. Reference: Section 3 &4

Bill #35 - The Council of Faculty Associations shall be an advisory body to the Vice President (Academic) and will foster collaboration and communication within and between the Students' Union and Associations (No reference)

Bill #36 - The Vice President (Academic) may derecognize a Faculty Association for gross violations of its Conditions of Probation Reference: Section 15 c

Bill #37 - An Association shall be recognized as having probationary status for violations that include; financial misrepresentation, constitutional violations, or

failure to adhere to basic standards of democratic accountability or administrative and financial transparency. Section 18 a

Bill #38 - An association with a membership of less that 1000 members may also be recognized as having probationary status if a representative petition of no less than fifteen percent of its members is ratified by Students' Council. Section 18 d

Please see document LA 10-25.06

**TURNER MOVES THAT** Students' Council appoint one member of Students' Council to the Recording Secretary Interview Panel.

2010-25/8 INFORMATION ITEMS

**2010-25/8f** Budget

Please see document LA 10-25.07

2010-25/8g Zach Fentiman, VP Operations and Finance- Report

Please see document LA 10-25.08

2010-25/8h Rory Tighe, VP Student Life- Report

Please see document LA 10-25.09

2010-25/8i Election Results

Please see document LA 10-25.10

2010-25/8j Bylaw Committee summary report to Council

Please see document LA 10-25.11

2010-25/8k 2010-2011 ECOS Redevelopment Proposal

Please see document LA 10-25.12

2010-25/8 James Eastham, VP Academic- Report

Please see document LA 10-25.13

- (1) Where a product or service has been provided to a candidate, side or slate for no consideration or for consideration that is less than the official list price of the service provider, that candidate, side or slate shall be considered to have incurred a campaign expense at the fair market value of that product or service, as determined by the C.R.O.
- (2) Where a candidate, side or slate receives a product or service for consideration that is greater than the fair market value, then that candidate, side or slate shall be considered to have incurred a campaign expense equal to the actual consideration.
- (3) The fair market value shall be determined by the C.R.O. using the price that any other candidate, side or slate would have to pay for a comparable product or service as a guideline.
- (4) Candidates, sides and slates shall have the right, but not the obligation, to receive an assessment of a product or service's fair market value in advance.
- (5) A candidate, side or slate wishing to receive a fair market value assessment in advance shall make a written request to the C.R.O, which shall include
  - a. a full and accurate description of the product or service;
  - b. the supplier of the service, along with contact information for the same; and
  - c. the candidate, side or slate's estimation of the product or service's fair market value, and a rationale for same.
- (6) Where a complete request under Section 56(5), has been submitted to the C.R.O., the C.R.O. shall respond with a decision within eight (8) working hours.

### 57. General Labour

For purposes of Section 55, general labour and any expertise had by a significant portion of the population, including, but not limited to, poster design, web page design, and web page programming, shall be considered to have a fair market value of zero.

# 58. Right to Vote

- (1) Each member shall be entitled to cast one (1) ballot, except the C.R.O. who shall be entitled to cast a ballot only under the circumstances set out in Sections 63(9) and 65(2) as outlined in Section 68(2).
- (2) Where a member is found to have a cast more than one (1) ballot, only one ballot shall be counted.
- (3) All votes cast shall be by secret ballot.

# 59. Voting Days

- (1) Voting shall be conducted at times determined and advertised by the C.R.O.
- (2) No voting, other than a maximum of one (1) advance poll, shall be conducted prior to the D.I.E. Board ruling on all appeals covered by Section 73.

# 60. Voting

- (1) The C.R.O. shall conduct balloting by any means that provide precise, accurate results, and may use multiple methods in any combination.
- (2) At each polling station, there shall be a notice to voters that candidates are elected individually to each position, which shall also explain the balloting procedures.
- (3) On each ballot, there shall be an explanation of the balloting procedures, which shall include, at minimum, the following
  - a. that "None of the Above" shall be considered a candidate;
  - b. that voters shall rank each candidate according to their preferences;
  - c. that a portion of the ballot shall be considered spoiled where any of the conditions set out in Section 361(43) are met; and
  - d. that voters shall be permitted to rank as many as all or as few as zero of the candidates for each position.

# 61. Limitations During Voting

- (1) During voting, candidates, <u>campaign managerside managers</u>, members of sides and volunteers shall not encourage members to vote or engage in any campaign activities.
- (2) During voting, candidates, <u>campaign managerside managers</u>, and registered members of sides shall not be within twenty (20) feet of any polling station except to vote themselves.

### 62. Ballots

- (1) For each ballot the rank order of candidates shall be rotated randomly.
- (2) For each position ballots shall list all candidates, followed by "none None of the above Above"
- (3) For the purposes of Section 60(3) (b) "None of the Above" shall be considered a candidate.
- (4) Where a referenda or plebiscite question(s) is/are on the ballot, the ballot shall list "yes" followed by "no" for each referendum or plebiscite question.
- (5) Where a voter's intention is clear, that voter's ballot shall be counted.

# 63. Balloting and Counting-Executive, Board of Governors and Councillor Elections

(1) Balloting shall be conducted by preferential balloting, in which each voter shall rank his/her choices preference for each position using natural numbers with one (1) representing the first preferencechoice, and increasing numbers representing less desirable choices.

- (1) A candidate shall require a majority of voters to indicate him/her as their first choice in order to be elected.
- (2) Voters shall be entitled to mark as few as zero candidates for any given position or as many as all of them.
- (3) A section of a voter's ballot shall be considered spoiled where
  - a. that voter has indicated the same number for more than one (1) candidate;
  - b. that voter has not included the number one (1) next to any candidate;
  - c. that voter has indicated more than one (1) number next to the same candidate;
  - d. that voter has used non-consecutive numbers; or
  - e. that voter has left all candidates in a race unranked.
- (4) Once the total number of valid-ballots is established for each race, the minimum quota of votes required for a candidate to be elected is calculated. This quota shall be determined by the sum of one plus the quotient of the total number of valid ballots cast for the race divided by the sum of the number of seats being contested plus one, with any remainders being ignored.
- (1) In the event that no candidate receives a majority of first place votes in a given race, the candidate with the fewest first place votes shall be eliminated.
- (5) All ballots shall be examined and, on the first count, each ballot shall be assigned as a vote to the candidate who is indicated to be the voter's first preference.
- (6) If a candidate on the first count has a number of votes ballots exactly equal to the quota established in Section 63(4), that candidate is declared elected.
- (7) If one candidate on the first count has a number of votesballots greater than the quota established in Section 63(4), the candidate is declared elected and the number of votesballots in excess of the quota is recorded as a surplus. All of the elected candidate's ballots are re-examined and assigned to candidates not yet elected according to the next available preference marked on the ballot at a fractional transfer value, as determined by the quotient of the surplus votesballots cast for the elected candidate divided by the total number of votesballots received by the elected candidate.
- (8) If two or more candidates on the first count have a number of votes ballots greater than the quota established in Section 63(4), all of these candidates shall be declared elected. The ballots of the candidate with the largest number of votes ballots will be reexamined first and assigned at a transfer value to candidates not yet elected according to the next available preference on the ballots. The ballots of the other elected candidates will then be re-examined, and the corresponding surplus votes ballots will be distributed to candidates not yet elected at a fractional transfer value as outlined in Section 63 (8), according to the next available preference on the ballots in a descending

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order corresponding to the number of votes ballots received by the elected candidate.

- (9) If at any point a candidate receives a number of votes ballots greater than the quota established in Section 63(4) as a result of a transfer of votes ballots from an elected candidate, the candidate is declared elected, and the number of votes ballots in excess of the quota is recorded as a surplus. All of the elected candidate's ballots are re-examined and assigned to candidates not yet elected or eliminated according to the next available preference marked on the ballot at a fractional transfer value depending on the nature of the ballot. the
  - a. For ballots received by the elected candidate on the first count, the fractional transfer value is as set out in Section 63(8), and;
  - b. for ballots received as a the result of a transfer of votes ballots from previouslyelected candidates, the transfer value shall be the product of the surplus
    votes ballots cast for the elected candidate multiplied by the transfer value of the
    ballots as received by the previously-elected candidate, all divided by the total
    number of votes ballots received by the elected candidate.
- (10) In the event that no remaining candidates have received a number of votes ballots greater than the quota established in Section 63(4), the candidate with the fewest number of votes is eliminated. All ballots cast for the eliminated candidate are reexamined and assigned to candidates not yet elected or eliminated according to the next available preference marked on the ballot at the full value as received by the eliminated candidate.
- (11) The ballot-counting process as outlined in Section 63(4)-(10) shall continue until all but one of the candidates to be elected have been elected, and only two candidates remain in the count. At this point the candidate with the highest number of votes ballots shall be declared elected.
- (12) If, during the transfer of ballots, a ballot indicates remaining preferences that only include candidates who have been already elected or eliminated, the ballot is put aside as exhausted.
- (13) <u>In the event that two or more candidates have the same number of votes</u>ballots on the first count, and this number is greater than the quota established in Section 63 (4), the candidate whose surplus votes ballots are re-distributed first shall be decided by:
  - a. If the C.R.O. is a Students' Union member eligible to vote in that race and has ranked one of the tied candidates as the first preference on a ballot prepared in advance by the C.R.O., then that candidate's surplus votes ballots shall be redistributed first, or
  - b. If the C.R.O. is ineligible to vote in that race or has not ranked one of the tied candidates as the first preference, or in the event that more than one candidate remains tied following the casting of a vote as prescribed in Section 63(13)(a), then the candidate whose surplus votes ballots are re-distributed first shall be determined by a random or quasi-random method selected by the C.R.O.

- (14) In the event that no candidate has a number of votes ballots on the first count greater than the quota established in Section 63(4) and two or more candidates have the same number of votes ballots, this number being the smallest number of votes ballots received by any candidate, then the candidate who is eliminated shall be decided by:
  - a. If there are only two candidates who are tied and the C.R.O. is a Students' Union member eligible to vote in that race and has ranked one of the tied candidates as the first preference on a ballot prepared in advance by the C.R.O., than the tied candidate who was not indicated as such shall be eliminated, or
  - b. If the C.R.O. is ineligible to vote in that race or has not ranked one of the tied candidates as the first preference, or in the event that more than one candidate remains tied following the casting of a vote as prescribed in Section 63(14)(a), then the candidate who is eliminated shall be determined by a random or quasirandom method selected by the C.R.O.
- (15) If, at any stage of the count other than the first count, two or more candidates have the same number of votes ballots, that number being either greater than the quota established in Section 63(4) or the lowest number of votes ballots provided that no other candidates have a number greater than the quota, the candidate who is declared elected first, or who is not excluded, shall be:
  - a. The candidate with the larger number of votes ballots on the first count in which a differential existed between the number of votes ballots received by each candidate, or
  - b. The candidate whose name is ranked highest on a ballot prepared in advance by the C.R.O, if the C.R.O. is a Students' Union member eligible to vote in that race and no differential in the number of votes ballots has existed between the candidates at any preceding count, or
  - The candidate whose name is selected by a random or quasi-random method selected by the C.R.O., if the C.R.O is ineligible to vote in the in the race and no differential in the number of votes ballots has existed between the candidates at any preceding count.
- (1) Any voter who has indicated an eliminated candidate with a number shall have the candidate marked with the next highest number following the number by which the eliminated candidate has been indicated take the place of the eliminated candidate, and so on, in such a way that all candidates indicated by that voter as less desirable than the eliminated candidate are registered as being one (1) step more desirable that than originally indicated.
- (1) Where a ballot is left with no first place vote for a given race, the section of that ballot in question shall be considered spoiled.
- (1) Where all remaining candidates have an equal number of first place votes, or where the remaining candidate with the fewest first place votes is tied with another remaining candidate, the candidate that had the fewest first place votes on the first count in which a differential existed shall be eliminated.

- (1) Where all remaining candidates have an equal number of first places votes, or where the remaining candidate with the fewest first place votes is tied with another remaining candidate, and where this tie has existed on every count, and the C.R.O is a Students' Union member eligible to vote in that race, then the C.R.O. shall cast a ballot.
- (1) Where all remaining candidates have an equal number of first places votes, or where the remaining candidate with the fewest first place votes is tied with another remaining candidate, and where this tie has existed on every count, and the C.R.O is a not a Students' Union member eligible to vote in that race, then the candidate to be eliminated shall be selected from those candidates with the fewest first place votes by a random or quasi-random method selected by the C.R.O.
- (1) The process set out in Section 63 shall continue for each position until such a time as a candidate receives a majority of first place votes for that position at which point that candidate shall be declared the victorious and removed from the ballot, and the process repeated with the remaining candidates not yet declared victorious.

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- (1) The process set out in Section 63 shall continue for each position until such time as all the candidates are preferentially declared victorious.
- (16) Candidates shall be allocated seats as specified in Bylaw 100.
- (17) Where "None of the Above" is declared victorious, no further candidates shall be declared victorious.
- (18) Where a joke candidate is declared victorious, the seat to which that joke candidate has been elected shall be considered vacant.

# 64. Requirements to Receive a Deposit

- (1) Where a candidate receives, on the first count, a number of first place votes totaling at least five percent (5%) of the total votes cast for his/her position, that candidate's deposit shall be refunded.
- (2) Where a candidate withdraws from contention more than forty-eight (48) hours after the nomination deadline, that candidate's deposit shall not be refunded.
- (3) Where a candidate has been disqualified from running for office, that candidate's deposit shall not be refunded.

# 65. Balloting and Counting-Plebiscites and Referenda

- (1) The side that receives the greater number of votes shall be declared victorious.
- (2) Where both sides receive an equal number of votes, and only if both sides receive an equal number of votes shall the C.R.O shall east a ballot and the C.R.O. is a member, then the C.R.O. shall east a ballot.

(3) Where both sides receive an equal number of votes, and only if both sides receive an equal number of votes and the C.R.O. is not a member then the result of the election shall be determined by a random or quasi-random method of selected by the C.R.O.

# 66. Secure Handling of Ballots

The C.R.O. shall provide for the secure handling of ballots, and shall ensure that at all times ballots are either under the direct supervision of the C.R.O. or in a secure location.

# 67. Right to a Scruitineer

- (1) Each candidate and side shall be permitted to have one (1) person, designated in writing by the candidate or <u>campaign managerside manager</u>, acting as scrutineer and being present at the counting of ballots.
- (2) Notwithstanding Section 67(1), the scrutineer may not be a candidate or <del>campaign</del> manager side manager

# 68. Requirements of the C.R.O

- (1) The C.R.O. or at least one (1) D.R.O. shall
  - a. supervise the counting of ballots;
  - b. post final results within twenty four (24) working hours of all complaints and appeals being resolved;
  - c. notify the Speaker of Students' Council and the President of the Students' Union of the final results in writing
    - i.Additionally for General Faculties Council Elections, notify the Vice President (Academic) of the Students' Union and the Secretary of the General Faculties Council of the final results in writing;
  - d. post unofficial results at any time, including during counting;
  - e. advertise final results in the first available edition of the student newspaper after the posting of final results as set out in Section 6468(1) (b); and
  - f. store the ballots in a secure location for at least two (2) weeks after the last recount has been completed.
- (2) The C.R.O. shall prepare a paper ballot at the before the close of voting, as if their capacity as C.R.—O. did not restrict their voting privileges. The C.R.O. shall place this ballot in a sealed and signed envelop and give it to the Deputy Returning Officers D.R.O. before any results from the election are available to the C.R.O.. The envelope shall be opened only if the C.R.O.'s vote is required to break a tie as outlined in Section 63(13-15) and Section 65(2). At this point, a D.R.O. shall open the envelope and oversee the C.R.O. implement the tie-breaking mechanism as outlined in Section 63(13-15). If this procedure is not followed, the C.R.O.'s ballot will be considered spoiled.

### 69. Recounts

- (1) A request for a recount shall be granted by the C.R.O. where
  - a. the request is in writing and signed by a member;

- b. the request is submitted to the C.R.O. within forty-eight (48) hours of the posting of Election results as set out in Section 68(1) (b); and
- c. the difference between the votes of the victor and those of the second place candidate or side on the final count is less than two percent (2%) of the total votes cast.
- (2) The C.R.O. may initiate a recount independently for any reason.
- (3) The C.R.O. shall post the results of any recount within twenty-four (24) working hours of the recount being completed.

# 70. Complaints

- (1) The C.R.O. shall prepare and provide a complaint form which shall require complaints to indicate
  - a. their names and student identification numbers:
  - b. the specific bylaw and section, rule, or regulation that has allegedly been contravened;
  - c. the specific individual or group that is alleged to be in contravention;
  - d. the specific facts which constitute the alleged contravention; and
  - e. the evidence for these facts.
- (2) Where a complaint is received within twelve (12) working hours of the alleged contravention, and where the original complaint form is provided to the C.R.O., the C.R.O. shall rule on that complaint.
- (3) The C.R.O. shall provide a copy of the complaint form, with the complainant's student identification number blacked out, to each respondent.
- (4) Where a complaint is received and is found to be complete as set out in Section 70(1), the C.R.O. shall rule on the complaint within twelve (12) working hours of receiving the complaint.
- (5) The C.R.O. shall post all of his/her rulings, including
  - a. a summary of the complaint;
  - b. a list of parties to the complaint;
  - c. where the C.R.O. fails to possess jurisdiction as set out in Section 7270(65) (c), a summary of the reasons for this finding;
  - d. a listing of all bylaws, rules, and regulations that apply;
  - e. a finding regarding the facts:
  - f. a ruling regarding the alleged contravention;
  - g. the penalty assigned, if any;
  - h. the time the ruling was posted; and
  - i. the time limit for appeal.

### 71. Penalties Available

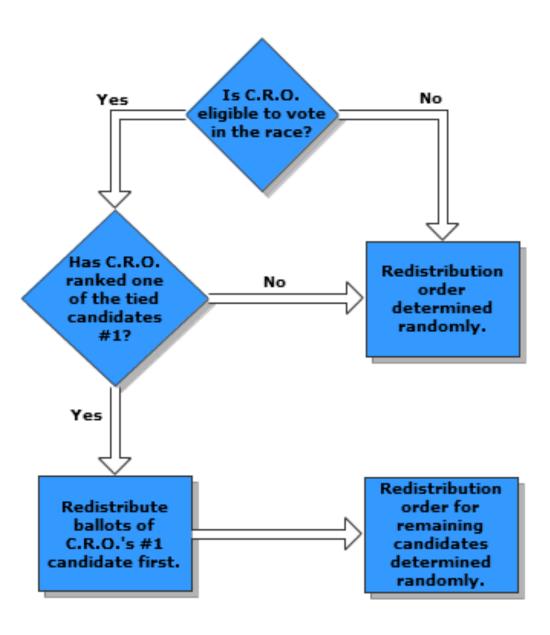
- (1) Where a candidate, <u>campaign managerside manager</u> or volunteer has contravened a bylaw, rule, or regulation, regardless of the cause or the intent of the parties involved, and that contravention has provided an unfair advantage to a candidate, the C.R.O. shall assign a penalty that
  - a. fully counter-balances any advantage gained; and
  - b. where the contravention was intentional, penalizes the candidate or campaign manger who was or whose volunteer was guilty of the contravention.
- (2) Penalties available to the C.R.O. shall include
  - a. a fine, to be counted against the candidate's campaign expenses;
  - b. the confiscation or destruction of campaign materials;
  - c. limits, restrictions, and prohibitions on any type of campaign activities for any period of time up to the commencement of voting; and
  - d. disqualification of the candidate or campaign managerside manager.
- (3) The C.R.O. shall draft a schedule of fines and penalties as an appendix to the rules and regulations concerning this bylaw.

# 72. Disqualification

- (1) A candidate or slate shall be disqualified where he/she/it is guilty of a contravention that
  - a. cannot be counter-balanced by a lesser penalty;
  - b. is malicious or substantially prejudicial to another candidate or slate; or
  - c. involves tampering with ballots, voting procedures, or counting procedures.
- (2) (2) Where a slate is disqualified, all candidates running as a part of that slate shall also be disqualified.
- (3) Where the advantage gained by the "yes" side of a referendum or plebiscite due to a contravention cannot be fully counterbalanced by the penalties available to the C.R.O. as set out in Section 71, the C.R.O. shall cancel the referendum or plebiscite.
- (4) Where the advantage gained by the "no" side of a referendum of plebiscite due to a contravention cannot be fully counterbalanced by the penalties available to the C.R.O. as set out in Section 71, the C.R.O. shall counterbalance the advantage to the maximum extent possible, and may recommend to the D.I.E. Board that further disciplinary action be taken against the members guilty of the contravention under the Judiciary of the Students' Union Bylaw.
- (5) Where a side's side manager is disqualified, that side shall select a new side manager.
- (6) The C.R.O. shall be empowered to investigate and rule upon every contravention of this bylaw or any other bylaw, rule, or regulation related to the election, plebiscite or referenda.

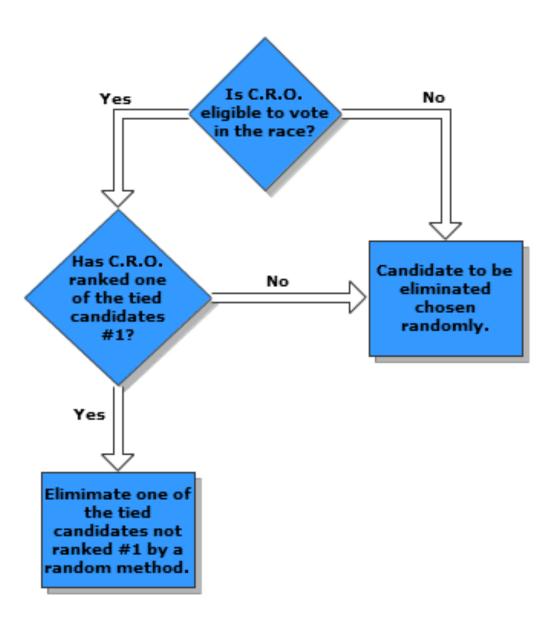
# Section 63(13) Explained

Condition: Two or more candidates are tied on first count, both are above quota



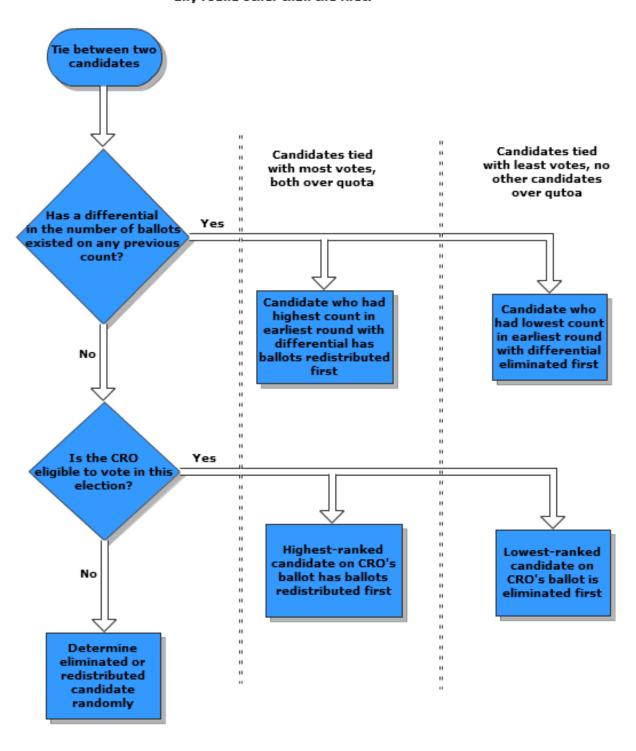
# Section 63(14) Explained

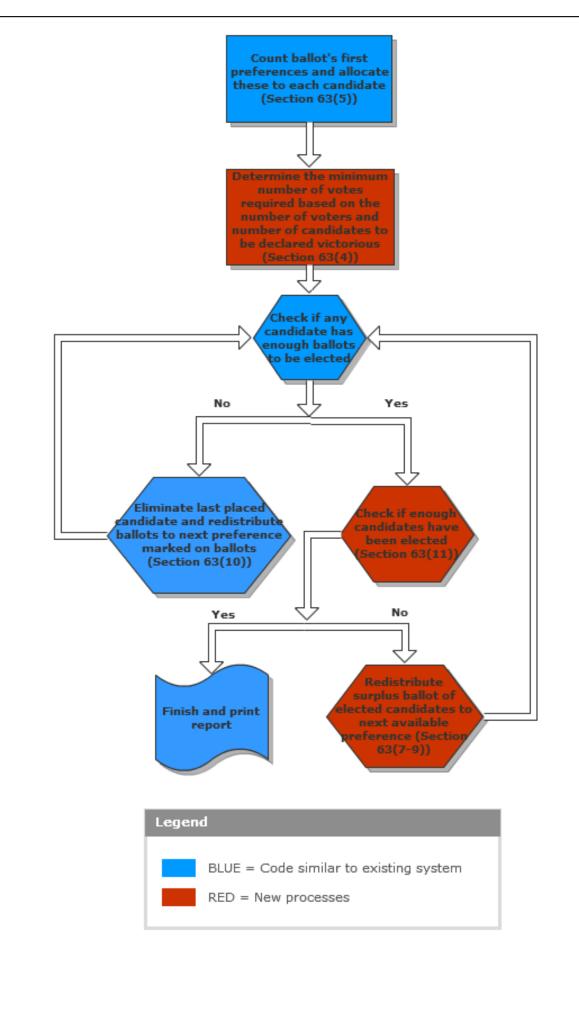
Condition: Two or more candidates are tied for last on first count, no candidates are above quota.



# Section 63(15) Explained

Condition: Two or more candidates are tied on any round other than the first.





# Students' Union Political Policies

# Introduction

Political policy is a directive from Students' Council to the Executive Committee that sets the direction of the Students' Union's advocacy efforts.

Members of the Executive Committee are responsible for creating and following implementation plans for political policies and must report their progress to the Policy Committee.

# **Alterations**

Political policies may be created, amended, suspended, or retired by Students' Council. Generally, alterations to political policy are drafted by the Policy Committee and approved by Students' Council. Editorial changes to political policy are made by the Policy Committee. Political policies expire after a period of years at which point, Students' Council has the option to renew the political policy.

Responsibility for the effective administration of the political policy document, and all associated processes, shall rest with the Chair of the Policy Committee. The Administrative Assistant to Students' Council, under the guidance and direction of the Chair of the Policy Committee, shall be responsible for ensuring that:

- a) an up-to-date policy document is made publicly available and easily accessible by both members and employees of the Students' Union;
- b) outdated versions of the political policy document are appropriately archived; and
- c) the political policy document is formatted in a consistent and presentable manner.

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# XV. TUITION

WHEREAS the Government of Alberta has shown an increased awareness of the importance of post-secondary education in our province;

WHEREAS the Government of Alberta has the duty to fund the cost of a postsecondary education system that has the capacity for all eligible individuals to participate given the increased importance of an educated populace and the growing demands of an emerging knowledge economy;

WHEREAS the current tuition levels and costs of obtaining a post-secondary education are contrary to the values of a public post-secondary education system;

WHEREAS it is essential that the Government of Alberta craft a policy recognizing the need to alleviate the financial burdens borne by Alberta's students in accessing the post-secondary education system;

BE IT RESOLVED THAT the Students' Union advocate for a tuition policy that:

- a. Provides long-term, sustained base operating funding for our universities that will be protected from negative changes in our government's financial situation;
- b. Protects tuition from increasing due to fluctuations in funding grants to the university from the government;
- c. Ensures tuition levels are predictable;
- d. Has as its primary indicator of affordability the ability of students to pay without having to accrue the burden of debt;
- e. Provides for the fact that tuition is only one of the costs of pursuing a post- secondary education; and
- f. Ensures that no student will ever be denied the opportunity to pursue post- secondary education because of their inability to pay;

BE IT FURTHER RESOLVED THAT the Students' Union advocate that the Government of Alberta legislate a policy on tuition fees that:

- a. Provides strict guidance to an institution's ability to set tuition, including annual and ultimate limits on the maximum amount of tuition fees that can be levied on students;
- Requires post-secondary institutions to provide to the Board of Governors of the institution, the Auditor General of Alberta and the Minister of Advanced; and
- c. Education & Technology a detailed and verifiably transparent public plan on how additional tuition revenues will be spent; and

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BE IT FURTHER RESOLVED THAT the Students' Union will not support the Board of Governors of the University of Alberta increasing tuition.

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# THE STUDENTS' UNION OF THE UNIVERSITY OF ALBERTA

# POLITICAL POLICY STATEMENT

Policy Number: 13 Effective Date: April 1, 2008 Page 1 of 1

Expiration Date: April 30, 2010

Responsibility for Policy: University/External Policy Committee
Subject Matter - Category: POLITICAL POLICY (GENERAL)

- Specific: Scholarships and Bursaries

- Topic:

WHEREAS the cost of a university education has increased;

WHEREAS this cost increase poses a great disincentive to accessing a university education, as well as a considerable barrier to finishing a degree;

WHEREAS scholarships and bursaries are an integral part of the student finance system, without which motivated and outstanding individuals could not afford a university education;

WHEREAS the University of Alberta should not only aim to attract talented students, but demonstrate a commitment to realizing the full potential of current undergraduate students;

WHEREAS financial need can be detrimental to academic and extracurricular student achievement by diverting student focus and effort to employment;

BE IT RESOLVED THAT the Students' Union shall lobby the University of Alberta to increase the number and value of awards granted to continuing undergraduate students in order to be consistent with the number and value of entrance awards;

BE IT FURTHER RESOLVED THAT the Students' Union shall lobby the University of Alberta and the Government of Alberta to increase the proportion of scholarships and bursaries that are awarded based on the students' financial need and/or involvement;

BE IT FURTHER RESOLVED THAT The Students' Union shall lobby the University of Alberta to ensure that scholarships and bursaries are distributed in a more equitable manner among students in all faculties.

# VIII. INTERNATIONAL STUDENTS

WHEREAS international student differential represents a serious threat to affordability and accessibility;

WHEREAS international students should not bear the burden of institutions' financial deficits;

WHEREAS the University of Alberta clearly recognizes the importance of international students;

WHEREAS the government of Alberta no longer requires educational institutions to charge international student differential fees;

WHEREAS the *A Learning Alberta* review of Alberta's post-secondary education system recommends Alberta "develop and implement an international education strategy";

WHEREAS international student differential decreases the geographic diversity of our international students;

WHEREAS a diverse student body and institutional internationalization is a fundamental feature of a high-quality university education;

WHEREAS international students act as ambassadors while in Alberta;

WHEREAS international students may work in Canada for up to three years after completion of their program and may also apply for landed immigrant status;

BE IT RESOLVED THAT the that the Students' Union shall support accessible post-secondary education for international students at the University of Alberta; and

BE IT FUTHER RESOLVED THAT the Students' Union shall advocate to the University to provide international students with the support and services needed to help them achieve success in the pursuit of a quality undergraduate experience.

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# IX. MANDATORY NON-INSTRUCTIONAL FEES

WHEREAS services for students are a major resource to create positive undergraduate experiences;

WHEREAS students bear a substantial portion of the costs of these services through mandatory non-instructional fees;

WHEREAS mandatory non-instructional fees present significant costs additional to the essential costs of education;

WHEREAS it is in the best interest of students to have ongoing input regarding services designed to benefit them;

WHEREAS a referendum of a body of students is the best method of determining the value to students of a non-instructional service and thus the only acceptable means of gaining consent for the levying of mandatory non-instructional fees;

WHEREAS mandatory non-instructional fee increases are not regulated by any provincial statutes;

WHEREAS the University is a public institution and is therefore committed to high standards of service, administrative effectiveness, and good governance in the responsible management of its financial resources;

WHEREAS a rise in fees in concert with the Consumer Price Index is necessary to sustain services on a year-to-year basis;

WHEREAS the continued affordability of public post-secondary education in Alberta is jeopardised by the exploitation of unregulated mandatory non-instructional fees.

BE IT RESOLVED THAT hat the Students' Union advocates that students maintain representation on any body directing the general affairs and mandate of a service which is funded by a student fee;

BE IT RESOLVED THAT the Students' Union advocate that any service funded by a fee exhibit full budgetary disclosure to undergraduate students;

BE IT RESOLVED THAT the Students' Union lobby for a provincial regulation on mandatory non-instructional fees such that:

a. there is clear identification of which fees are non-instructional and

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# THE STUDENTS' UNION OF THE UNIVERSITY OF ALBERTA POLITICAL POLICY STATEMENT

Policy Number: 7 Effective Date: November 28, 2006 Page 1 of 2

Expiration Date: April 30, 2010

Responsibility for Policy: External Policy Committee

Subject Matter - Category: POLITICAL POLICY (GENERAL)

- Specific: Student Loans

- Topic:

WHEREAS education must be viewed as a public good due to the benefits it brings to the tax system and social structure;

WHEREAS there exists an opportunity cost for those individuals who choose to pursue an education and be away from a job;

WHEREAS in order for education to be viewed as affordable and accessible the costs of living and the costs of education must be addressed as separate burdens;

WHEREAS the current student loan system affects students disproportionately by penalizing those who work to pay their way, the diverse costs of living must be recognized;

WHEREAS the debt load of students has increased dramatically over the past ten years, with the rising cost of tuition eating away the living allowance.

BE IT RESOLVED THAT the University of Alberta Students' Union advocate for a financial aid system that:

- a.) includes a greater proportion of non-repayable assistance, including but not limited to grants and bursaries;
- b.) is accessible to all Albertan students attending not-for-profit post-secondary institutions and addresses the real financial need:
- c.) recognizes the complete overhead costs of education to the learner including, but not limited to: rent and utility costs, textbook costs, transportation costs, food, personal care, internet and computer costs;
- d.) includes adjustments to all forms of financial assistance to reflect changes in market realities as they affect students;

BE IT RESOLVED THAT the University of Alberta Students' Union advocate to make immediate changes to the student loan system to include:

- a.) the complete exemption of part-time earnings;
- b.) the enhancement of scholarship exemptions and spousal working exemptions;
- c.) the removal of the parental contribution requirement;
- d.) to improve the remission program to become more transparent, consistent and accessible;
- e.) to lower interest rates on the Alberta portion of all new and outstanding student loans;

Policy History: Reference/Vote Create 2006-12 f.) the removal of accommodation requirements.

# **Bylaw 8100**

# A Bylaw Respecting Faculty Associations and Campus Associations

# **Short Title**

1. This Bylaw may be referred to as the "Faculty Association and Campus Association Bylaw".

### **Definitions**

- 2. For the purposes of this Bylaw:
  - a. "faculty" shall refer to any entity defined by the University of Alberta General Faculties Council as a faculty and in which undergraduate students are registered;
  - b. "campus" shall refer to Augustana Campus and/or Campus Saint-Jean, as the context requires;
  - c. "constituency" shall refer to "faculty" and/or "campus" as the context requires;
  - d. "Faculty Association" shall be any student group, based upon enrollment in a "faculty", that is recognized as such under this bylaw;
  - e. "Campus Association" shall be any student group, based on enrollement on a "campus", that is recognized as such under this bylaw;
  - f. "Association" shall refer to "Faculty Association" and/or "Campus Association" as the context requires;
  - g. "Council of Faculty Associations", shall refer to the council outlined as such under this bylaw;
  - h. "Departmental Association" shall be any student group, based upon enrollment in a department, that is recognized as such under this bylaw and the appropriate legislation of an "Association";
  - i. "Program Association" shall be any student group, based on enrollment in a program, that is recognized as such under this bylaw and the appropriate legislation of an "Association"; and
  - j. "Affiliated Association" shall be any student group, not based upon enrollment, that is recognized as such under this bylaw and the appropriate legislation of an "Association".
  - k. "Faculty Issue" shall be any issue that specifically affects the constituents of an Association.

### **Roles and Mandate**

- 3. The mandate of an Association is to act on behalf of and for its constituency analogously to the manner in which the Students' Union acts on behalf of and for the undergraduate students of the University of Alberta. The Association is to conduct itself in a manner that is transparent, open, democratic, credible, accountable, and fiscally prudent. The roles of an Association are to:
  - a. Act as the official representative of its membership on faculty issues.; a. Act as an advocate on issues relating to its constituency;
  - e.b. Provide services which are beneficial to its membership; and
  - d.c. Foster student engagement and a sense of community within its constituency.
- 4. Associations who wish to represent their students the central University

  Administration, or any level of government must first inform the Students' Union Vice President (Academic).
- 5. The mandate of the Council of Faculty Associations shall be an advisory body to the Vice President (Academic) on faculty related issues and will; be to
  - a. Foster communication and collaboration between Associations; and

- b. pProvide a channel of communication with the Students' Union foster communication and collaboration among the Associations and between the Associations and the Students' Union.
- 6. The voting composition of the Council of Faculty Associations shall be one representative from each of the Associations and the Students' Union. The nonvoting composition of the Council of Faculty Associations shall determined by the Council of Faculty Associations. The Vice President (Academic) shall be the Chair of the Council of Faculty Associations.

# Membership

- 5.7. The base membership of a Faculty Association shall be defined as all undergraduate students enrolled in the faculty represented by the Faculty Association. The base membership of a Campus Association shall be defined as all undergraduate students enrolled in a faculty located on the campus represented by the Campus Association.
- 8. The membership of an Association may be defined by criteria agreed upon by the Association and Students' Council. Where no such agreement is in place the membership of an Association shall be equal to the base membership of the Association.
  - a. Tout étudiant inscrit à au moins un cours de la Faculté Saint-Jean est considéré member de l'A.U.F.S.J. (All students enrolled in at least on course at the Faculté Saint-Jean are considered members of the AUFSJ.).
- 7.9. An Association may create membership categories based on reasonable criteria such as program of study, year of study or level of fees paid.
- <u>\$-10.</u> The members of an Association have the following rights:
  - a. To resign one's membership by notifying the Association;
  - b. To reinstate one's membership by notifying the Association:
  - c. For one to be afforded the same voting power as any other member of the Association at a General Meeting, in a referendum or plebiscite, and in an election for its officers:
  - d. For one to be afforded the same voting power as any other member of a membership category of the Association in an election for a representative of that membership category; and
  - e. For one to be afforded the same access to services and events as any other member in the same membership category of the Association.

### **Delegation**

- <u>9.11.</u> All determinations by the Students' Union required by this bylaw shall be made by the Vice President (Academic) in consultation with the <u>Director Manager</u> of Student Group Services and the following:
  - a. The Chief Returning Officer on all matters pertaining to Association elections, plebiscites and referenda;
  - b. The Chair of Audit Committee on all matters pertaining to Association finances; and
  - c. The Dean of Students and the Dean of all affected faculties on all matters pertaining to Association recognition, probation or derecognition.
- 10.12. The Students' Union Vice President (Academic) shall maintain a schedule of Campus Associations and Faculty Associations.
- 41.13. An Association shall be responsible for the oversight of all Departmental Associations, Program Associations, and Affiliated Associations within its

constituency. The Association shall exercise this oversight in a manner that conforms to the basic principles of the relationship between the Students' Union and the Associations. Specifically:

- a. The Association shall have the authority to recognize, derecognize or place on probation the aforementioned groups;
- b. The Association shall maintain consistent lines of communication with the aforementioned groups, both individually and collectively; and
- c. The Association's decisions pertaining to the aforementioned groups may be appealed to the Students' Union.
- d. The Students' Union reserves for itself the power to impose mandatory fees on the student body or any subsection thereof.
- 42.14. An Association shall maintain a schedule of its Departmental Associations, Program Associations and Affiliated Associations, if such exist, which shall be provided to its membership and/or the Students' Union upon request.

# Recognition

- The Students' Union shall annually determine which student groups are recognized as Campus Associations and Faculty Associations under this bylaw, on the basis of the following principles:
  - a. A Campus Association shall represent exactly one campus, and a campus shall be represented by one Campus Association;
  - b. A Faculty Association shall represent exactly one faculty, and a faculty shall be represented by one Faculty Association;
  - c. An Association shall not be registered as a student group under the Bylaw Respecting Student Groups until the following conditions, additional to the conditions required to register as a Student Group, are satisfied:
    - I. A document confirming the legitimate selection of the Association's officers and providing their contact information is submitted to the Students' Union;
    - II. A document confirming the Association is in compliance with General Faculties Council Policies regarding Faculty Councils, Departmental Councils, Dean Selection & Review Committees, and Chair Selection & Review Committees is submitted to the Students' Union; and
    - III. The financial reporting requirements outlined in the Bylaw Regarding Faculty Association Finances are met.
  - d. A previously recognized Association shall be presumed to continue being an Association.

# **Derecognition**

- <u>14.16.</u> The Students' Union shall derecognize an Association, thus leaving an unrepresented constituency, upon the Association's no longer being a student group.
- <u>15.17.</u> The Students' Union may derecognize an Association, thus leaving an unrepresented constituency if:
  - a. The Association applies for derecognition; or
  - b. A majority of the students which the Association represents petition for derecognition; or-
  - c. An Association is found to be in gross violation of its Conditions of Probation.
- <u>16.18.</u> During the period of an unrepresented constituency the Students' Union shall assume responsibility of the affairs of the constituency. After two calendar weeks and

- before two calendar months of the existence of an unrepresented constituency the Students' Union shall recognize a new Association.
- <u>17.19.</u> The Students' Union may derecognize an Association if another student group applies for recognition as the Association representing the constituency, if and only if that student group is then recognized as the Association, having probationary status, representing the constituency.

### **Probation**

- 18.20. The Students' Union may recognize an Association as having probationary status if:
  - a. Multiple or significant issues, including but not limiting the generality of the foregoing: financial misrepresentation, constitutional violations, alleged violations of the Code of Student Behaviour, or failure to adhere to basic standards of democratic accountability or administrative and financial transparency, arise out of the annual recognition process, not withstanding Section 143.d of this bylaw:
  - b. The Association applies for probation; or
  - c. In a constituency of at least one thousand (1000) base members, fifteen percent or more of the members which the Association represents petition for probation.
  - d. In a constituency of less than one thousand (1000) members, fifteen percent or more of the members petition for probation, subject to ratification by Students Council on the following conditions;
    - I. That the petition is deemed representative of the membership, and not a niche interest,
- 19.21. The Students' Union and the Association, having probationary status, shall agree to and sign Conditions of Probation, which shall govern the Association while it retains its probationary status.
- After three calendar months and before one calendar year of an Association being recognized as having probationary status, the Students' Union shall either;
  - a. Recognize the Association as no longer having probationary status; or
  - b. Derecognize the Association, thus leaving an unrepresented constituency.
  - c. Extend the probationary period for up to six months

# Legislation

- An Association shall have legislation, consistent with the requirements of Students' Union bylaws, specifying, at minimum:
  - a. The official name of the Association;
  - b. The mandate of the Association:
  - c. The membership, membership categories, and rights of members of the Association;
  - d. The procedure for adoption, amendment, and rescission of its legislation;
  - e. The procedure for adoption, amendment, and rescission of its policies and/or procedures;
  - f. The mechanism for calling a General Meeting;
  - g. The powers and responsibilities of each of its officers;
  - h. The powers and responsibilities of each of its boards, committees and/or councils;
  - i. The rights, privileges and responsibilities, individually and collectively, of its Departmental Associations, Program Associations, and Affiliated Associations;
  - j. The manner of selection of its officers and the manner of removal of its officers;
  - k. The manner in which elections, if applicable, are to be conducted; and

UNIVERSITY OF ALBERTA STUDENTS' UNION
2011 (12 OPERATING CARITAL & MON DEDICATED DECENVES DIDOFT
2011/12 OPERATING, CAPITAL & NON-DEDICATED RESERVES BUDGET

Dept #	Department Name	Revenue	Expenditures	Net
400	General Administration	\$2,315,415	\$438,214	\$1,877,202
402	Office Administration	\$26,216	\$684,104	(\$657,888
411	Facilities & Operations	\$1,516,197	\$1,152,006	\$364,191
425	Pagagraph / Advisagray		¢202 022	(\$203,923
500	Research/Advocacy President		\$203,923 \$40,848	(\$40,848
501	Executive Support	\$60,000	\$135,238	(\$75,238
502	Governance	\$00,000	\$69,311	(\$69,311
505	Students' Council		\$73,765	(\$73,765
509	Elections & Referenda	\$1,500	\$62,094	(\$60,594
518	Awards Night			\$0
519	Academic Affairs		\$41,493	(\$41,493
520	Operations & Finance		\$38,410	(\$38,410
521	External Affairs		\$42,286	(\$42,286
523	Student Life		\$42,244	(\$42,244
528	CASA		\$51,550	(\$51,550
530	CAUS		\$46,465	(\$46,465
600	Services Manager	\$54,871	\$196,867	(\$141,996
605	SFAIC	\$32,726	\$198,438	(\$165,712
610	Ombudservice	402,120	\$48,123	(\$48,123
611	Centre for Student Development	\$227,593	\$290,366	(\$62,773
612	Student Distress Centre	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$51,939	(\$51,939
616	Information Services	\$121,997	\$303,214	(\$181,217
624	Student Group Services	\$133,501	\$191,463	(\$57,962
646	Safewalk		\$45,768	(\$45,768
655	ECOS	\$27,650	\$60,806	(\$33,156
640	Marketing	\$48,000	\$252,765	(\$204,765
644	Handbook	\$97,000	\$79,533	\$17,467
740	OUD D	400.504	400.004	***
712	SUB Programming	\$23,504	\$23,321	\$183
713 714	Alternative Programming/SUKCP WOW	\$155,500 \$112,000	\$174,860 \$171,413	(\$19,360)
760	External Entertainment	\$112,000	\$171,413	(\$59,413) \$0
765	Antifreeze	\$25,000	\$40,274	(\$15,274)
703	Andreeze	\$23,000	\$40,274	(\$13,274)
750	Dinwoodie Lounge	\$101,550	\$109,168	(\$7,618)
755	Myer Horowitz	\$283,900	\$249,600	\$34,300
800	SUBMart	\$616,691	\$558,276	\$58,415
810	SUBTitles	\$225,006	\$163,891	\$61,115
815	SUBprint	\$740,705	\$555,906	\$184,799
825	Post Office	\$481,174	\$448,788	\$32,386
832	RATT	\$792,566	\$697,370	\$95,195
834	Juicy	\$189,893	\$168,244	\$21,649
835	L'Express	\$807,092	\$754,680	\$52,412
836	Catering	\$300,769	\$179,978	\$120,791
837	Cram Dunk	\$360,528	\$307,414	\$53,114
841	Powerplant (Deweys)	\$335,300	\$335,299	\$0
	Operating Before Capital and Sponsorship	\$10,213,844	\$9,779,714	<b>\$</b> 43 <b>4,</b> 130
910	Capital Reserve - <i>Inputted</i>	\$0	\$404,129	(\$404,129
910	Total Operating & Capital		\$404,123	400.000
	Total Operating & Capital			\$30,001
900	Sponsorship Fund	\$115,000	\$115,000	(\$0
300	Total Operating, Capital & Sponsorship	Ψ113,000	Ψ113,000	\$30,000
	Total operating,capital & opensorsing			Ψ30,000
911	Contingency Reserve		\$30,000	(\$30,000
912	Project Reserve	\$50,000	\$50,000	\$0
913	Underperformance Reserve	400,000	400,000	\$0
				**
	Total Op., Capital, Spons. & Non Dedicated Reserve	\$10,378,844	\$10,378,843	\$0
921	Tenant Reserve	\$11,064		\$11,064
	Golden Bear & Legacy Fund	\$218,985	\$218,985	\$0
	Campus Recreation	\$246,843	\$246,843	\$0
	Student Involvement Endowment Fund	\$0	\$0	\$0
	WUSC	\$25,294	\$25,294	\$0
	Studentcare	\$155,674	\$0	\$155,674
975	Access Fund	\$916,347	\$916,295	\$52
313				
313	Total Op., Capital & Reserves			\$166,791

Cost Apportionments	Expenses After Cost Apportionments	Net Profit(Loss)  After Cost  Apportionments
Apportionments	Apportionments	Apportionments
(27451)		\$1,904,652
(325687)		(\$332,201)
(84300)		\$448,491
14106	218028	(\$218,028)
19836	60684	(\$60,684)
38190	173428	(\$113,428)
6418	75728	(\$75,728)
9452	83217	(\$83,217)
7191	69285	(\$67,785)
0	0	
5568	47060	(\$47,060)
5171	43581	(\$43,581)
5621	47907	(\$47,907)
5569	47812	(\$47,812)
1759	53309	(\$53,309)
2102	48567	(\$48,567)
18576	215443	(\$160,572)
6470	204908	(\$172,182)
3707	51830	(\$51,830)
18256	308621	(\$81,028)
4434	56373	(\$56,373)
17919	321133	(\$199,136)
24500	215963	(\$82,462)
5864	51632	(\$51,632)
6475	67281	(\$39,631)
(17268)	235498	(\$187,498)
3231	82765	\$14,235
416	23736	(\$232)
7185	182045	(\$26,545)
3929	175341	(\$63,341)
1465	41740	(\$16,740)
19344	128513	(\$26,963)
51585	301185	(\$17,285)
40413	598689	\$18,002
42812	206702	\$18,304
29593	585499	\$155,206
10326	459114	\$22,060
51966	749336	\$43,230
12547	180791	\$9,102
58194	812874	(\$5,782)
13907	193884	\$106,885
15199	322614	\$37,915
11585	346884	(\$11,585)
\$146,172		\$287,958
(146172)		(\$257,957)
\$0		\$30,000
40	ļ	Ψ30,000

<sup>\*\*</sup>will adjust at year-end to balance this account\*

ount**	
	\$30,000
	(\$30,000)
	\$0
	\$0
	\$0



# Office of the VICE PRESIDENT (OPERATIONS & FINANCE)

March 28, 2011

To: Students' Council Re: Report to Council

# **Budget**

Myself, Peter Ta, and Marc Dumouchel, along with other SU managers, have prepared the budget and submitted it through the appropriate governance routes which has culminated in its presentation to you today. I look forward to this motion at council, and hope if you have any questions you will please submit them to me as soon as you can.

# **Budget and Finance Committee**

The Budget and Finance Committee met Thursday, March 24 at 7:00p to recommend the final draft of the budget to Students' Council. This completes BFC's workload for the year, unless the budget is referred back for further consideration.

### **Grant Allocation Committee**

The Grant Allocation Committee met Tuesday, March 22 at 5:00p to recommend the final draft of the Access Fund budget to Students' Council. This will likely be GAC's last meeting for the year, unless the Access Fund budget is referred back for further consideration.

# **PAW Centre**

We're still working on the final agreement for council's ratification. It is currently undergoing a process of legal review—this may inevitably be delayed until the next year's council, however.

# GFC FDC and GFC FDC SLS

Both of these groups met last week. The subcommittee is continuing to prepare a learning spaces development principles document, however this will be passed on to the next delegate of the VPA. At the next meeting, I will be participating in a design charette process for the Katz Building. In GFC FDC proper, we approved the PAW Centre Schematic Design Report.

# Campus Food Bank

Met with representatives from the Campus Food Bank last week (Wednesday, March 23) to discuss the financing of the CFB-SFAIC renovation. All things look well so far, more updates to come later.

# Socially Responsible Investment Policy

I have been working with a group of students who are particularly keen on having the SU implement a Socially Responsible Investment policy for our investment portfolios. This is something I am taking into consideration and will hopefully have something implemented before the end of April.

### SU Awards

At the time of writing, this event has not yet concluded (Monday, March 28) but I'm sure it went fantastically. Kudos to the SFAIC team for pulling it off!

Yours, Zach



Students' Union Elections Office Phone: (780) 492-7102 Email: cro@su.ualberta.ca			
To:	Mr. Steven Dollansky		
	Speaker, Students' Council		
	Mr. Nick Dehod		
	President, Students' Union		
From:	Ms. Alena Manera		
_	Chief Returning Officer		
Subject:	2011 Students' Union Vice President (Student		
Cabject.	Life) Re-Election Results		
Date:	March 28, 2011		

In accordance with Students' Union Election Bylaws, I am pleased to announce the results of the March 2011 Students' Union Students' Council & General Faculties Council Elections.

The Students' Union Vice President (Student Life) for the 2011-12 academic year is:

# Colten Yamagishi

Attached to this report please find the detailed breakdown of voter results and voter turnout statistics. Please note that the CRO intends to submit a full report about the SU elections process.

Congratulations to both Colten and David for their work in both the Executive elections and the VPSL re-election!



Students' Union Elections Office Phone: (780) 492-7102 Email: cro@su.ualberta.ca				
То:	<ul> <li>Mr. Steven Dollansky         Speaker, Students' Council</li> <li>Mr. Nick Dehod         President, Students' Union</li> </ul>			
From:	<ul> <li>Ms. Alena Manera</li> <li>Chief Returning Officer</li> </ul>			
Subject:	2011 Students' Union Students' Council and GFC Election Results			
Date:	March 28, 2011			

In accordance with Students' Union Election Bylaws, I am pleased to announce the results of the March 2011 Students' Union Students' Council & General Faculties Council Elections.

The Students' Union Students' Councillors for the 2011–12 academic year are as follows:

# Faculty of Agricultural, Life & Environmental Sciences

Andrew Fehr

# **Faculty of Arts**

- Petros Kusmu
- Navneet Khinda
- Adam Woods
- Aditya Rao
- Chaka Zinyemba
- Kelsey Mills

# **Faculty of Business**

- Colten Yamagishi
- Samaar Haider

# **Faculty of Education**

- Vanessa Johnson
- Brit Luimes
- Mallory McMurtrie

# University of Alberta Students' Union Elections SU Students' Council & GFC Results



# Faculty of Engineering

- Aaron Eslinger
- Lyndon Crone
- Saadiq Sumar
- Adam Gulyas

# Faculty of Law

Scott Nicol

# **Faculty of Medicine & Dentistry**

Rebecca Gould

# Faculty of Native Studies

Jake Archie

# **Faculty of Nursing**

• Eric Bellinger

# **Faculty of Open Studies**

Joshua Le

# Faculty of Physical Education & Recreation

Susan Amer

# Faculté Saint-Jean

Kinnar Power

# **Faculty of Science**

- Kim Ferguson
- Amelie Roberto Charron
- Avinash Karuvelil
- Peter West
- Arun Thomas
- Su Su Liang
- Brett MacGillivary

# University of Alberta Students' Union Elections SU Students' Council & GFC Results



The General Faculties Councillors for the 2011–12 academic year are as follows:

# Faculty of Arts

- Petros Kusmu
- Ann Gordon
- Jessica Macumber
- Gabriel Tremblay
- Emily Fung
- Nikolas Kalantzis
- Zafir Kanji

# **Faculty of Business**

- Harry Chandler
- Christina Wolinski
- Colten Yamagishi

## Faculty of Education

- Brit Luimes
- Donovan Lovely

# **Faculty of Engineering**

- Saadiq Sumar
- Heidi Johnson
- Tyler Heal
- Christopher Rogers
- Lyndon Crone

## Faculty of Law

Scott Nicol

# **Faculty of Physical Education**

Susan Amer

## Faculté Saint-Jean

Spencer Dunn

# **Faculty of Science**

- Kim Ferguson
- Su Su Liang
- Stephanie D Agostini

# University of Alberta Students' Union Elections SU Students' Council & GFC Results



- Michael Parkes
- Jeffry Kochikuzhyi
- Victor Foroutanpay
- Nicholas Monfries
- Thomas L Abbe

Attached to this report please find the detailed breakdown of voter results and voter turnout statistics. Please note that the CRO intends to submit a full report about the SU elections process.

Congratulations to all candidates for their hard work!

# 

March 10, 2011 21:8:11

## 

Processing votes for race: President

Candidates in this race: Dr. Horrible, Rory Tighe, None of the Above -

President

#### Beginning round 1

There were 4364 votes cast this round.

Number of votes required to declare a winner this round: 2183

Dr. Horrible received: 800 first place votes. 18% Rory Tighe received: 2996 first place votes. 69%

None of the Above - President received: 568 first place votes. 13%

The winner is Rory Tighe

# 

Processing votes for race: Vice-President Academic

Candidates in this race: Emerson Csorba, None of the Above - VPA

# Beginning round 1

There were 4279 votes cast this round.

Number of votes required to declare a winner this round: 2140

Emerson Csorba received: 3344 first place votes. 78%

None of the Above - VPA received: 935 first place votes. 22%

The winner is Emerson Csorba

## 

Processing votes for race: Vice-President External

Candidates in this race: Farid Iskandar, Godzilla, None of the Above - VPEx

# Beginning round 1

There were 4285 votes cast this round.

Number of votes required to declare a winner this round: 2143

Farid Iskandar received: 2448 first place votes. 57%

Godzilla received: 1209 first place votes. 28%

None of the Above - VPEx received: 628 first place votes. 15%

The winner is Farid Iskandar

# 

Processing votes for race: Vice-President Operations and Finance Candidates in this race: Andy Cheema, None of the Above - VPOps

# Beginning round 1

There were 4268 votes cast this round.

Number of votes required to declare a winner this round: 2135

Andy Cheema received: 3424 first place votes. 80%

None of the Above - VPOps received: 844 first place votes. 20%

The winner is Andy Cheema

# 

Processing votes for race: Vice-President Student Life THIS RACE HAS BEEN REMOVED FROM COUNTING

# 

Processing votes for race: Undergraduate Board of Governors Representative Candidates in this race: Raphael Lepage Fortin, None of the Above - BOG

#### Beginning round 1

There were 4252 votes cast this round.

Number of votes required to declare a winner this round: 2127 Raphael Lepage Fortin received: 3152 first place votes. 74% None of the Above - BOG received: 1100 first place votes. 26%

The winner is Raphael Lepage Fortin

# 

Processing votes for referendum: Fall Reading Week Plebiscite

Total ballots: 4582

Spoiled or Unmarked ballots: 24 1%

Yes votes: 2499 55% No votes: 2059 45%

# 

Processing votes for referendum: Faculty Association Membership Fee (FAMF)

Total ballots: 4582

Spoiled or Unmarked ballots: 3789 83%

Yes votes: 590 13% No votes: 203 4%



Students' Union Elections Office Phone: (780) 492-7102 Email: cro@su.ualberta.ca		
To:		
	Speaker, Students' Council	
	Mr. Nick Dehod	
	President, Students' Union	
From:	Ms. Alena Manera	
_	Chief Returning Officer	
Subject:	2011 Students' Union Executive and Board of	
Cabjeet.	Governors Election Results	
Date:	March 28, 2011	

In accordance with Students' Union Election Bylaws, I am pleased to announce the results of the March 2011 Students' Union Executive and Board of Governors Representative Election.

The Students' Union Executive for the 2011–12 academic year is as follows:

President: Rory Tighe

Vice President Academic: Emerson Csorba Vice President External: Farid Iskander

Vice President Operations and Finance: Andy Cheema

Undergraduate Board of Governors Representative: Raphael LaFortune

The referendum results from the election were as follows:

# Fall Reading Week: Passed

Attached to this report please find the detailed breakdown of voter results and voter turnout statistics. Please note that the CRO intends to submit a full report about the SU elections process.

Congratulations to all candidates and sides for their hard work!



# BYLAW SUMMARY REPORT TO COUNCIL

Date: March. 23, 2011 Time: 6:11 pm 2010 – 2011 MEETING #16

Motions			
1	KAAI moved that the March. 9, 2011 minutes be approved as amended.	CARRIED	
1.		4/0/0	
2	COX moved that Michael Ross' STV Bylaw 2000 be approved.	CARRIED	
2.		6/0/0	
3.	EASTHAM omnibus moved that the changes to Bylaw 8000 be approved.	CARRIED	
٥.	Tr	5/0/0	
4.	ISKANDAR moved that all editorial amendments to Bylaw 2000 be approved.	CARRIED	
	151111.15711 Inc. to a that an earlor is a merianicins to Byun 2000 be approved.	5/0/0	



# 2010-11 ECOS REDEVELOPMENT PROPOSAL

Drafted by: Ian Moore, ECOS Director

Edited by: Rory Tighe, Vice President (Student Life) and Johanna Comartin, Assistant Manager – Student Services

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## A. PREAMBLE

The 2010-11 ECOS Redevelopment Proposal was born out of close consideration of ECOS's history, its initial purpose, the factors influencing its development since 2003, the outcomes of the 2006-07 ECOS Redevelopment Task Force, the creation of the Office of Sustainability in 2009, the process and outcomes of the Deliberation on Campus Sustainability (DoCS), the operations and structures of other North American student sustainability offices, the 2010-11 SU Services Review, and the experiences of ECOS's staff and volunteers. Most importantly, the proposed redevelopment is not intended to create a wholly new service. Rather, its intent is to address the number of needs and trends revealed by the aforementioned factors: the general shift across society towards a more holistic definition of sustainability, the significant increase in sustainability-based student groups on campus, the need to differentiate the Students' Union's sustainability office from these sustainability-based student groups and the Office of Sustainability, the lack of structural continuity in the service from year to year, and the need to address the systemic issues causing the staff, volunteer, and client experience to not be as positive as possible. Incidentally, as all of these needs and trends have a certain degree of temporal fluidity to them, a system of adaptive management must be put in place for all decision-making stakeholders. As such, this document should be incorporated into all stakeholders' transition processes in order to provide incoming staff and volunteers with a consistent basis from which to fulfill their respective roles and responsibilities. Moreover, a version of this document should consistently be updated by the service's staff in order to maintain its utility and integration with the remainder of the service's operational documents and the SU's strategic plan, bylaws, and policies.

## **B. STAKEHOLDER INVOLVEMENT**

The process of creating this document was supervised by Johanna Comartin, Assistant Manager – Student Services; Ian Moore, ECOS Director; and Rory Tighe, Vice President (Student Life). Under their supervision, the following stakeholders' input and feedback was received and utilized:

- ECOS's Associate Directors (Brent Buechler and Julia Frohlich) through biweekly redevelopment meetings with the ECOS Director and Assistant Manager – Student Services.
- ECOS's Project Managers (Melanie Alexander, Joelyn Kozar, Carol Ly, Louise Veillard, and Sarah Zelman) in monthly meetings with the ECOS Director and both ECOS Associate Directors.
- ECOS's general volunteers through one-on-one meetings, email correspondence, and ECOS's last Green Session (30 volunteers in attendance) on March 23, 2011.
- The Office of Sustainability's Director (Trina Innes) through a redevelopment-oriented questionnaire.
- The Office of Sustainability's Program Leads for Outreach & Engagement (Emily Dietrich and Lisa Dockman) through a redevelopment-oriented questionnaire and a

- meeting with the ECOS Director, Assistant Manager Student Services, and Vice President (Student Life).
- Self-identified student sustainability leaders (49 in total) through a plenary session on the SU's sustainability initiatives at the Campus Sustainability Summit on January 21-22, 2011.
- General campus community members (12 in total) through a redevelopment-oriented town hall on February 8, 2011 during ECOS Awareness Week.
- All SU Services staff through an email sent with the redevelopment proposal on March 25, 2011.

## C. RATIONALE FOR REDEVELOPMENT

1. The Students' Union's (SU) sustainability office should reflect the SU's most recent sustainability initiatives.

Over the past two years, the SU has defined sustainability in four different, but similar ways:

- a. **SU Strategic Plan** "We value ensuring the ability to serve generations to come by being socially, environmentally, and economically responsible."
- b. **SU Sustainability Assessment** "The process of meeting students' needs while living within the limits of available physical, natural and social resources in ways that allow the living systems in which humans are embedded to thrive in perpetuity."
- c. **Sustainability Political Policy** While this policy does not define sustainability explicitly, its name change from "Environmental Planning Political Policy" to "Sustainability Political Policy" reflects a general move towards a triple bottom line approach.
- d. **SU Social Responsibility Committee** This committee was created to "[ensure] the organization is a leader in its economic, ecological, and social performance, recognizing the interrelatedness of the three components."

Significantly, ECOS was involved in the deliberations surrounding three out of four of these initiatives despite its name, strategic plan, and operations (at least superficially) emphasizing only environmental sustainability. Consequently, it makes sense for ECOS's name, strategic plan, and operations to harmonize with the triple bottom line approach ECOS is consistently asked by the SU to define and support.

2. The SU's sustainability office's name and strategic plan should reflect its actual operations.

Despite an emphasis on environmental sustainability in its name, strategic plan, and the surface aspects of its operations (e.g. project names), the three pillars of sustainability have been an integral component to ECOS' operations for many years. For example, during the 2009-10 school year, the ECOS Director sat on the SU Social Responsibility Committee;

during the 2010-11 school year, the ECOS Director sat on the editing committee for the SU Sustainability Assessment; all of ECOS's Green Sessions for the past two years have sought to address each pillar of sustainability in a balanced manner; Living Green and Green Rez workshops have been redeveloped to address the innately three-pillared needs of students; and ECOS constantly receives collaboration inquiries from organizations that represent all three pillars of sustainability. This inconsistency causes confusion for incoming staff and volunteers as to what their positions actually entail, as well as an unreasonable number of decisions being made at the discretion of the Director.

In order to address the above, changing ECOS's name and strategic plan would occur simultaneously as the utilization of a modified version of the Office of Sustainability's project framework for all of the service's current projects (described below). Ultimately, incorporating all three pillars of sustainability in the manner suggested by this proposal would not only improve the SU's relationship with the Office of Sustainability and sustainability-related student groups, but would provide a structure to ECOS's operations that would make the ECOS experience more rewarding for all staff and volunteers.

3. The SU's sustainability office should be structured so as to reflect the reality that it is the only SU service that addresses both internal SU operations and student engagement.

As it currently stands, a number of systemic issues inhibit ECOS from operating to its full capacity. In particular, sustainability within the SU is largely embodied, at most within ECOS and at the very least, the ECOS Director position. This creates a dependency within the SU in that all sustainability initiatives directly or indirectly originate from ECOS. As the SU is an organization with approximately 200 staff, over 1000 volunteers, and a \$10 million budget, this is both inefficient and unacceptable. As this dependency is partially a result of the fact that ECOS's name, mandate, and operations do not integrate well with the remainder of the SU's departments, change is necessary. By integrating the SU's sustainability office's approach to sustainability with that of the rest of the SU (described above), staff and volunteers within other departments will feel more empowered to initiate change on their own. In other words, the SU's sustainability office's resources should mostly be used to support and communicate other departments' initiatives, not to develop and initiate them.

Incidentally, with the upcoming implementation of the SU Sustainability Assessment, ECOS's role within internal SU operations should be moved to another area of the SU that has access to more resources for implementing change.

4. In order to maintain its trailblazer status amongst its North American peers, the SU's sustainability office should reflect current trends in campus sustainability.

Very few of ECOS's peer organizations produce the same degree of results with their projects and programs that ECOS does. Moreover, very few peer organizations practice a balanced approach to all three pillars of sustainability (while many of them define

sustainability in this manner, most place all of their emphasis on 'green' initiatives). Not only would changing ECOS's name, strategic plan, and operations to reflect the triple bottom line approach in a more explicit and structured manner reconfirm the Students' Union as a leader in campus sustainability, it would also create a space for the Office of Sustainability to follow suit (a need communicated by students who attended the Campus Sustainability Summit and with precedent in the original creation of ECOS). Moreover, by including concepts such as equity and justice in the new strategic plan, the SU's sustainability office would actively operate to be more accessible to a wider range of students, a need demonstrated by the faculty gaps in ECOS's current volunteer base (98/143 of ECOS's current volunteers come from Agriculture, Life and Environmental Sciences, Science, and Engineering), as well as the fact that ECOS's volunteers have been disproportionately female for many years.

Changing ECOS's name, strategic plan, and operations to explicitly reflect the triple bottom line approach also allows other departments within the SU to naturally make the connections between their operations and the three pillars of sustainability, thereby addressing the systemic issue of internal identification with sustainability mentioned above. This will allow the SU to move forward as an organization, rather than department-by-department.

5. The SU's sustainability office's name, strategic plan, and operations should reflect the 2009 creation of the Office of Sustainability.

ECOS is no longer the primary campus organization responsible for "[strengthening] the environmental networks of students, faculty, and administration" (from ECOS's current strategic plan). Instead, ECOS now works collaboratively with the Office of Sustainability's Outreach and Engagement strand to provide bias-balanced opportunities for student engagement and peer-based support for new and existing student initiatives. ECOS also acts as an accessible conduit between students, the Students' Union Executive Committee, and the Office of Sustainability. Furthermore, the initial creation of ECOS was meant to push the University to create their own sustainability office; now that this has been done, the SU's sustainability office should work to fill the gaps not being addressed by the Office of Sustainability. These gaps are addressed by the new name, strategic plan, and operations proposed in this document.

# D. CURRENT NAME AND STRATEGIC PLAN

- 1. Name: Environmental Coordination Office of Students (ECOS)
- 2. Strategic Plan

MISSION:

The Environmental Coordination Office of Students (ECOS) strives to increase student environmental awareness and leadership, to educate and involve the community and to strengthen the environmental networks of University students, faculty and administration.

As a result of the 2006 ECOS Development Task Force, we have adopted the following Mission Statement:

ECOS, the Environmental Coordination Office of Students, is the Students' Union's sustainability office. We maintain a vision that it is possible to create a world characterized by ecological integrity and environmental and social accountability. ECOS works to involve students in a multi-lateral approach to campus sustainability.

- We **educate** and involve the campus community regarding the ecological, social and economic aspects of sustainability.
- We **research and recommend** environmental and social policies to the Students' Union Executive, which strive to make the Students' Union a model of sustainability.
- We provide **resources** to the campus community which will network and assist community members to be leaders in sustainability.

#### E. PROPOSED NAME AND STRATEGIC PLAN

- 1. Name: Centre for Student Sustainability (CSS)
- 2. Strategic Plan

#### MISSION:

The Centre for Student Sustainability (CSS) is a service of the Students' Union (SU) that provides peer-to-peer learning and support for undergraduate students to incorporate sustainability into all aspects of their university experience. This includes providing sustainability-based services to the entire campus community, as well as opportunities to facilitate change on a larger scale. CSS defines sustainability as a process that balances economic, social, and environmental responsibility in a just and equitable manner. To achieve its mission, CSS operates under three pillars:

- **Student Engagement** CSS provides employment and volunteer opportunities that allow students to become involved in the provision of sustainability-based services, as well as larger scale cultural change. Specifically, CSS personnel help all departments within the SU advance and communicate the sustainability of their operations.
- **Services** We operate a number of projects that provide campus community members with tangible and easy ways to live more sustainably. Each project is operated by volunteers who tailor CSS's services to the needs of our clients.
- **Collaboration** Through a strong working relationship with the Office of Sustainability, we work to make it easier for students to launch sustainability-related initiatives, as

well as improve the sustainability of current efforts. We do this by actively seeking to collaborate with the University of Alberta's various support organizations, as well as providing student and community initiatives with in-kind support and greater access to the Students' Union's resources.

#### VALUES:

- **Bias-balance** We value providing an environment that allows as many diverse perspectives as possible to be communicated and supported in an inclusive and impartial manner.
- **Collaboration** We value encouraging and supporting sustainability-related initiatives that make it easier for students to work with staff and faculty.
- **Community** We value using the process of sustainability to improve the ties between students, staff, and faculty in a manner that supports the goals of both the Students' Union and the University of Alberta.
- **Consensus decision-making** We value utilizing a horizontal model of decision-making in all possible long-term and operational decisions.
- **Forward thinking** We value actively seeking to engage undergraduate students who do not traditionally identify with the sustainability movement on campus.
- **Personal and professional development** We value providing clients, volunteers, and staff with as many opportunities as possible to gain personal and professional skills that help facilitate a fulfilling university experience.

## F. IMPLICATIONS FOR THE SERVICE'S OPERATIONS

The most significant implications of this proposal for the service's operations are (1) the removal of this service as the primary body responsible for the SU's sustainability and sustainability initiatives, and (2) the changes to the service's operational pillars:

## 1. Student Engagement

More intentional emphasis will be placed on providing staff, volunteers, and clients with experiences that contribute to their knowledge of sustainability, facilitate a balanced university experience, and create opportunities for personal and professional growth. Unlike previous years, all staff and senior volunteers under the purview of the Director will be provided with regular facilitated goal setting that will aid CSS in providing experiences that help these individuals achieve their personal goals more effectively. At the same time, this will also help increase the sense of community amongst volunteers. Regular qualitative assessment of the volunteer and staff experiences will also be used in order to ensure CSS can provide experiences that are as or more rewarding than any other opportunity on campus.

Significantly, the service's role within Students' Union sustainability as a whole will now be primarily supportive. ECOS's staff and volunteers will support the implementation of the SU Sustainability Assessment, but will not lead it. Indeed, this will help stimulate more

buy-in from other departments within the SU, while also providing CSS's volunteers with an unprecedented ability to be involved with the SU's sustainability-based decision-making. This also has the potential to increase these students' engagement with other parts of the SU, thereby creating another source of potential future leaders for the organization.

#### 2. Services

Absolutely no new projects will be created for the 2011-12 school year. Instead, the next school year will be used to implement the abovementioned modified project framework for each existing project (Bike Library, Campus Gardens, Educational Presentations, Green Box Research Centre, Green Sessions, InfoLink E-Waste Recycling, and Reusable Dish Program). The project frameworks, to be structured and completed with outgoing and incoming staff and volunteer input, will ensure CSS's projects are not running solely for the sake of running, are transparent, have names and goals that reflect CSS's strategic plan, are efficient, and have long-term plans that aim to improve the sustainability of the whole University. Project frameworks will be in place by August 2011.

#### 3. Collaboration

In the past, ECOS's collaborative efforts have largely been determined on an ad hoc basis at the Director's discretion. This has resulted in an already overextended service being exhausted even more. As such, a clear structure for CSS's staff and volunteers to follow will be implemented before the Fall 2011 semester. This structure would come with the creation of the proposed Sustainability Support Network (SSN), as well as a structure for extra-SSN collaborative initiatives based on the gaps remaining after its creation. Although the terms of the SSN have yet to be determined, it has nonetheless been acknowledged as one of the initiatives that will be incorporated into the official collaboration agreement between the SU's sustainability office and the University's Office of Sustainability. Incidentally, it is important to note that the SSN will be incorporated into the aforementioned collaboration agreement regardless of the decision surrounding this redevelopment proposal. What would change if this proposal were accepted, however, is the definition of sustainability adopted by the SSN, and therefore the extent of its reach.

The following description was developed by ECOS following preliminary discussions with the Office of Sustainability surrounding the SSN:

"The Sustainability Support Network (SSN), a proposed collaborative initiative of the Environmental Coordination Office of Students (ECOS) and the Office of Sustainability, would act as a place for organizations that provide support to sustainability-related initiatives on campus to collaborate and streamline their services. In all of its operations, SSN would define sustainability in its broadest sense to include all aspects of social, environmental, and economic sustainability. At the same time, it would act as a resource portal for individuals and groups looking to create or improve sustainability-related initiatives on campus. In particular, it would: (1) provide a one-stop-shop for individuals and groups looking for resources (financial, skills, and otherwise) to achieve their sustainability-related initiatives; (2) connect individuals and groups with similar past and

ongoing initiatives; (3) provide support (marketing and otherwise) for all sustainability-related initiatives on campus; and (4) provide individuals and groups with guidance towards the University of Alberta's sustainability-related needs."

Incidentally, it is crucial to emphasize that the motivation behind the SSN is to improve the efficiency of current support mechanisms, not to create an entirely new entity. No new resources, other than perhaps marketing, will be needed for the creation of the SSN. These resources could potentially come from the Office of Sustainability.

# G. CRITERIA FOR NEW PROJECTS

While the operations and long-term goals of the service's current projects will be outlined comprehensively by a modified version of the Office of Sustainability's project framework, criteria for adopting new projects is also necessary to ensure the long-term stability of the proposed structure of CSS. Incidentally, the below criteria have been updated and modified from those found in the 2006-07 ECOS Redevelopment Task Force.

All of the following criteria must be met before CSS can adopt a new project under the new Services pillar:

- The project can be justified by CSS's name and strategic plan.
- The project is located on North Campus.
- The project can be operated primarily by volunteers.
- The project benefits students, as well as staff and faculty whenever possible.
- The project does not contravene Students' Union or University policy (bylaws, Code of Student Behaviour, etc.).
- A project plan, using the modified project framework to be developed during the summer of 2011, is presented to or created by CSS personnel.
- The project is vetted through the Assistant Manager Student Services, and in cases where the scale, expenses, logistics, and/or impact of the project are significant, the Vice President (Student Life) as well. The latter will be determined at the discretion of the Assistant Manager Student Services.
- Long-term funding (greater than one school year) can be secured through the Students'
  Union, Office of Sustainability, and/or other source(s) for the project's human and
  operational costs.
- One or more of CSS' current projects have been institutionalized by the University or Students' Union, transferred to another campus organization, or shut down altogether, or additional long-term staff and other funding can be secured.

Compliance with these criteria will be monitored by the Assistant Manager – Student Services.

In contrast to the 2006-07 ECOS Redevelopment Task Force, all multi-stakeholder projects will be operated through the SSN. As the SSN will involve the Office of Sustainability and its significant resource base, adoption of multi-stakeholder projects will be guided by the

terms laid out by the CSS/Office of Sustainability collaboration agreement and by the SSN framework.

## H. NEXT STEPS

The changes and initiatives proposed in this redevelopment proposal are only part of the necessary redevelopment of the Students' Union's sustainability office. Additional initiatives, while still in line with the above proposed name and strategic plan, include:

- **April 2011** Negotiation of the renewed CSS/Office of Sustainability collaboration agreement (to include the SSN).
- April 2011 Hiring of CSS's staff and senior volunteers.
- **April 2011** Modification of the Office of Sustainability's project framework for use with CSS's projects.
- April-May 2011 Further dialogue regarding the implementation of the SU Sustainability Assessment.
- April-June 2011 Rebranding of CSS's marketing materials, website, and social media sites.
- April-August 2011 Changing the operations of three of ECOS's projects Green Box Research Centre, InfoLink E-Waste Recycling, and Reusable Dish Program – in order for them to be operated out of CSS's redesigned volunteer room (SUB 0-30S).
- **May-July 2011** Creation of a new volunteer contract that places increased emphasis on personal and professional development, in addition to the provision of services.
- May-August 2011 Completion of comprehensive project frameworks for each of CSS's seven projects (using feedback from outgoing and incoming staff and volunteers).
- **May-August 2011** Negotiation of a partnership agreement with Edmonton Bicycle Commuters (EBC) in anticipation of the Bike Library's move to the CCIS Headhouse.
- **September 2011** Bike Library moves to the CCIS Headhouse.

Other initiatives that fit within the overall direction of this redevelopment proposal will occur at the discretion of the incoming CSS Director.



Hello Council,

It's been a busy two weeks in the Academic Portfolio. Here is a summary of what's been going on.

#### Academic Plan

The big news is that the 2011-2015 Academic Plan was passed by GFC last Monday. This represents the culmination of two years of hard work by all the people involved. There is quite a lot in the plan that will be beneficial for students, including; a commitment to improve advising, improving mentorship and professional development for teaching staff, reviewing grading practices at the U of A, working towards an affordable university experience, and a recognition of the need for childcare and affordable housing.

However, the two biggest parts of the Plan are graduate attributes and curriculum reform and undergraduate research. While there is still uncertainty on how to proceed with graduate attributes, Dr Lorne Babiuk announced that the university had set aside \$200 000 for the creation of an "Undergraduate Research Initiative" which will hopefully be up and running by the fall. It will be run similarly to CSL, with Dr Connie Varnhagen as the first Academic Director. Dr Babiuk noted that his office was hoping to secure funding from the government for over four hundred paid research internships worth ~\$8000 each.

#### **Awards**

The other big news in the Academic world is in awards. Last night, the SU held its annual awards night. The event was a massive success, and represented the final step in transitioning the program to the Student Financial Aid and Information Centre, they have done an absolutely amazing job. Also, a big thanks to all the councilors who attended, it was great to see so many of you out there.

Last week, I met with members of the Office of Student Awards regarding the Students' Union's ability to administer an award from a donor. There is the potential to add 40, \$500 awards over three years to out awards program. SFIAC and the Registrar are working out the details.

#### **Transition**

The last big thing that has been taking up my time is transition the VPA-Elect, Emerson Csorba. We have been meeting twice weekly to discuss current issues in the Academic portfolio, and have also begun meeting with various people in the University.