*University of Alberta Students' Union*
# FINANCE COMMITTEE

**Monday, April 3, 2017**
**5:00PM**
**SUB 6-06**

## AGENDA (FC 2016-15)

**2016-15/1**      **INTRODUCTION**

**2016-15/1a**     **Call to Order**

**2016-15/1b**     **Approval of Agenda**

**2016-15/1c**     **Approval of Minutes**

**2016-15/1d**     **Chair's Business**

**2016-15/2**      **QUESTION/DISCUSSION PERIOD**

**2016-15/3**      **COMMITTEE BUSINESS**

**2016-15/3a**     Student Group Awards Allocation Proposal

Please see SC 16-15.01

**2016-15/3b**     Access Fund Fee Structure

Please see SC 16-15-02

**2016-15/3C**     PACHES moves that Finance Committee recommend the 2017/18 Students Union Budget to Students' Council for approval.

Please see SC 16-15.03

**2016-15/4**      **<u>INFORMATION ITEMS</u>**

**2016-15/5**      **<u>ADJOURNMENT</u>**

**2016-15/5a**      **Next Meeting**: April 17, 2017 @ 5PM in SUB 6-06

**Student Group Awards 2017 Allocation Proposal**

*Student Group of the Year - Proposed amount: $1000*
We want to provide Student Groups with valuable incentives to commit to the longevity and excellence within their organizations with the Student Group of the Year Award. Its rubric focuses on the overall quality of programming, growth opportunities, and support that club provides both to its internal membership and the campus community. Student Group of the Year is an award to recognize a club or clubs that have excelled in all the areas addressed by the other award categories, and beyond.

*Most Promising New Group - Proposed amount: $750*
This award focuses on acknowledging a budding student group that has had successes in recruitment of new members, and who has demonstrated intentional plans for the future development as the group grows. With so many student groups on campus, and new ones being recognized each year, this award means to incentivize students to grow their club from a strong foundation. While they have not yet had a chance to become the Student Group of the Year, we hope that by providing this kind of recognition to new clubs, we can motivate and support them in their formative period to ensure their sustainability.

*Best Event of the Year  - Proposed amount: $625*
This award highlights a student group for their success in running an event that ties together their organization's purpose, vision and goals to bring visibility and vitality to their club and the campus community at large. It also acknowledges student group events that are planned sustainably. There are thousands of student group events on and around campus each year, but the Best Event of the Year is recognized by an event hosted by a student group for the benefit of its members, other students and community members, and has positive, long-lasting benefits to its participants.

*Community Outreach - Proposed amount: $625*
This award recognizes a student group who has represented the University and the Students' Union in the surrounding community through events, volunteer hours, and awareness building in a variety of ways. They demonstrate how this outreach also impacts club members in a way that is relevant to the core values and intended learning outcomes of the club. Through this award we hope to give clubs additional support to continue with their educational and philanthropic work in the community.

**Access Fund Fee Collection Options for 17/18**
**Prepared by: Sirina Hamilton, Director of Student Life**

Issue
The Access Fund has seen increasing usage over the past 4 years. This is partly due to expected increasing applicant numbers, due to the inclusion of the Access Fund in the Supplementary Bursary programs and partly due other factors including the removal of the proration based on year of study making each student eligible for up to $3000, the increase in lifetime maximum from $6000 to $9000 and to the assessment criteria used by Student Financial Support.

2016 Grants: $1,063,852 (used reserve fund to cover difference between fees collected and funds disbursed)
2015 Grants: $708,265
2014 Grants: $500,217

For the May 2016-January 2017 period, the Access Fund has awarded $860,850 to 508 students. We have also had unprecedented and unexpected opt-outs of $21,750 from the Access Fund.  In an attempt not to access the reserve fund again this year, the decision was made to decrease the maximum amounts available to students as follows:

$3000 in May, July and September applicants
$1000 in November applicants
$500 for January and March applicants

It is important to note that currently the University increases institutional funding by a corresponding amount to ensure that a student's total yearly maximum from all bursary sources remains $8000.

Options
Given the trend of increasing applications and increasing demand on the Access Fund it is apparent that we will continually be lagging behind the increasing financial need of students on campus. It is important to consider the Students' Union philosophical stance towards providing bursaries and to consider a few options for moving forward. It is also important to note that much of the research shows that students do not consider funds to be significant below $1000.

**Option 1**: Continue as we have been by collecting a fee based on a rolling 3 year average, decreasing the maximum available bursary as funds are drawn down to a low of $500 per student. If the fund runs dry, not all eligible students will receive funds from the Access Fund.

**Option 2**: Continue as we have been by collecting a fee based on a rolling 3 year average, decrease the yearly maximum from $3000 to $1500 to increase the number of students we can fund. This will allow us to fund approximately 600 students. If applicant numbers are high, continue decreasing the maximum available bursary as funds are down to a low of $500 per student.

**Option 3**: Increase the fee by 10% over this year ($15.77 per term instead of $14.56 per term) which will allow us to fund approximately 480 students at $2000 or 640 students at $1500 once potential opt outs are taken into consideration. Consider increasing the fee

by 10% for 2018/2019 to $17.34 per term. If enrollment and opt-outs remain stable, we would be able to fund approximately 525 students at $2000 or 730 students at $1500.

**Option 4:** Any of option 1, 2 or 3, plus a recommendation to next year's Finance Committee to examine the fee structure to be more responsive to increasing student demand on campus.

When considering the options, it is important to consider the following philosophical questions:

1. Is it important for all eligible students who pay into the Access Fund to receive bursary funding from the Access Fund?
2. Is there a preference for providing higher bursaries to fewer students (targeted based on higher calculated financial need) or smaller bursaries to all eligible students (more universal)

| Dept | Department Name | 2017-18 Net | Varience from 2016-17 Budget | |
|---|---|---|---|---|
| | **UNIVERSITY OF ALBERTA STUDENTS' UNION** | | | **GENERAL INFO:** |
| | **2017/18 OPERATING, CAPITAL & NON-DEDICATED RESERVES BUDGET** | | | **- 1.12% CPI** |
| | | | | **- Salaried staff wage increase of 1.50% , Changed Exec Wages to recommended levels** |
| | | | | **- Increase GWL Costs** |
| 400 | General Administration | $2,939,952 | 431,245 | **due to Student Fees collected. Enrollment based on 2016-17 Actuals.** |
| | | | | **Reduced Investment Interest received as less investments held (-$30k)** |
| 402 | Office Administration | ($923,922) | (76,438) | **Wages increased by $41k** |
| 410 | Technical Support | ($180,315) | (180,315) | **Creation of new department** |
| | | | | **Would reduce some support costs from Dept 402, and removing two positions from Marketing** |
| 411 | Facilities & Operations | $381,334 | (52,074) | **Reduced rental income (-$24k) from the University** |
| | | $0 | 0 | **Staff Costs increased by $26k** |
| 425 | Research/Advocacy | ($239,376) | (9,318) | **Staff Costs** |
| 500 | President | ($46,968) | (3,967) | **Wage Increase** |
| | | | | **Increased Transportation Budget** |
| 501 | Executive Support | ($37,920) | (4,403) | **Reduced Legal Fees budget from $30k to $18k** |
| | | | | **$10k added for Student Group Marketing towards Businesses** |
| | | | | **$5k added for Elder & Oskapew Honorium** |
| | | | | **$5k added for French Translation** |
| 502 | Governance | ($121,393) | (9,655) | **Increased casual wages to better reflect actuals** |
| 509 | Elections & Referenda | ($41,616) | (614) | |
| 519 | Academic Affairs | ($54,057) | (10,265) | **Wage Increase** |
| | | | | **Added $5k for Book Smart Campaign** |
| | | | | **Added $1k for Faculty Association Dinners** |
| 520 | Operations & Finance | ($45,797) | (4,165) | **Wage Increase** |
| 521 | External Affairs | ($46,557) | (4,415) | **Wage Increase** |
| 523 | Student Life | ($48,167) | (5,065) | **Wage Increase** |
| | | | | **Added $600 for Piano Tuning** |
| 528 | CASA | ($67,100) | (4,775) | **Increased Transportation Costs and Associations Dues** |
| 530 | CAUS | ($57,400) | (2,950) | **Increased Association Dues** |
| | | $0 | 0 | Will lump all Services Explanations together as they shuffled money around: |
| 600 | Student Life Manager | ($88,530) | 85,052 | **Most of DoS grant now in Dept. 600 (increase of $60k in this dept.)** |
| 612 | Student Life - Involvement / Engagement | ($297,974) | (98,268) | **Additional $12k in casual wages included in Dept 612, plus an additional $45k salaried staff added** |
| 616 | Student Life - Operations | ($319,057) | (77,149) | **Addition of staff member that was brought on last year, but not budgetting for** |
| 624 | Student Life - Leadership & Recognition | ($149,673) | 31,340 | **Change in job titles / positions - in essence two more permanent positions, while reducing some casual wages** |
| | | $0 | 0 | |
| 640 | Marketing | ($209,348) | 79,066 | **Removed their $8.5k conference budget from last year** |
| | | | | **Removed Mkt Coordinator & Digital Media Coordinator Position for New Tech Positions** |
| 642 | SUtv | $55,760 | 33,909 | **Increased revenue, however it is to represent Internal Advertising clients** |
| | | | | **Staff savings costs (see 640)** |
| 644 | Handbook | $45,904 | 6,000 | **Increased External Advertising revenue** |
| | | $0 | 0 | |

| | | | | |
|---|---|---|---:|---|
| 712 | SUB Programming | | $7,323 | 3,139 | **P&V 10% revenue cut of meeting room and bar bookings and additional misc. rent bookings.** |
| | | | | | **Added an Event Promotions Assistant Position ($38k); Split amongst 700s deparment** |
| | | | | | |
| | | | | | |
| 713 | Alternative Programming/SUKCP | | ($153,038) | (14,135) | **Reduced revenue from Campus Cup & Antifreeze by (-$8k)** |
| | | | | | **Increased revenue budget from AFA Grant & Web Developer ($4k)** |
| | | | | | **Salary shuffle and increased conference budget of $16k** |
| | | | | | |
| 714 | WOW | | ($135,547) | (14,565) | **Budgeted to get $22k (from $12k) from the University to cover Quad Tents** |
| | | | | | **$16k increase in alcohol sales (which is $4k less than what we actually received in 2016)** |
| | | | | | **Salary shuffle of $10k, plus increase in Temporary Help by $10k** |
| | | | | | **Productions / Performance increase of $17k** |
| | | | | | |
| 715 | Orientation / Programming | | ($140,732) | (16,823) | **Salary shuffle of $7k increase** |
| | | | | | **Food supply increased by $6k** |
| | | | | | **Volunteer PR increased by $5k** |
| | | | | | |
| 750 | Dinwoodie Lounge | | $12,586 | 276 | |
| | | | | | |
| 755 | Myer Horowitz | | $125,010 | 38,789 | **Wage shuffle of $25k increase** |
| | | | | | **Revenue increase of $73k** |
| | | | | | |
| | | | | | Businesses: |
| | | | | | **- budgeting $25k for Business Promotional Coordinator; spread throughout with larger focus on Bars** |
| | | | | | **- $12k budgeted for conferences** |
| | | | | | |
| 800 | SUBmart | | $25,570 | 5,953 | **Food margin increase of $16k** |
| | | | | | **Consignment decrease of (-$14k)** |
| | | | | | **Merchandise to increase by $33k** |
| | | | | | **Wage shuffle with Post Office; increasing allocation to SUBmart by 5% (80 to 85%) plus Vera as Salaried staff now** |
| | | | | | |
| 815 | Print Centre | | $289,817 | 36,380 | |
| | | | | | **Increased revenue of $95k** |
| | | | | | **Increased staff costs of $23k** |
| | | | | | **Internal rent costs of $24k** |
| | | | | | **Increased supplies, marketing, & discount expenses** |
| | | | | | |
| 825 | Post Office | | $4,888 | (11,157) | **Revenue decreased by $11k** |
| | | | | | **Increased casual wages cost $5k** |
| | | | | | **Reduced rental expenses and bank service charges** |
| | | | | | |
| 832 | RATT | | $18,781 | 14,523 | **Revenue increased by $62k** |
| | | | | | **Manager's salary shift of 40% increased to 60%** |
| | | | | | **Reduced casual wages (-$3k)** |
| | | | | | **Supplies increased by $6k** |
| | | | | | **Marketing increased by $3k** |
| | | | | | |
| 833 | Under Grind | | $9,763 | 8,702 | **Reduced Revenue budget by $5k** |
| | | | | | **Reduced casual wage costs by $6k** |
| | | | | | **Reduced Supply costs by $6k** |
| | | | | | |
| 835 | L'Express | | $36,760 | 7,756 | **Revenues decreased by $16k** |
| | | | | | **Casual wages were increased as less of it was transferred to catering (33% to 30%), but at the same time, reduced the amount of hours allocated** |
| | | | | | **Wages decreased by $23k** |
| | | | | | |
| 836 | Catering | | $15,024 | 12,471 | **Revenue increased by $9k** |
| | | | | | **Reduced wage transferred from L"Express from 33% to 30%** |
| | | | | | |
| 837 | Daily Grind | | $197,756 | 41,561 | **Revenue increased by $68k** |
| | | | | | **Staff costs increased by $13k** |
| | | | | | **Supplies increased by $16k** |
| | | | | | |
| 841 | Powerplant (Deweys) | | $56 | (732) | |
| | | | | | **Manager's salary shift of 60% decreased to 40%** |
| | | | | | **Wage costs reduced by $4k, after Business coordinator and Conference costs factored in** |

| | | | | | |
|---|---|---|---|---|---|
| | | ***Operating Before Capital and Sponsorship*** | **$761,797** | **234,913** | |
| | | | | 0 | |
| 910 | Capital Reserve | | ($503,509) | (218,897) | **See attached capital breakdown** |
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| | | | | | |
| | | | | | |
| 920 | Building Expansion Reserve | | ($267,207) | (13,872) | **Repayment schedule** |
| | | | | | **Reduced Coke-cola funding; as $50k duplicated in Project Reserve** |
| 921 | Tenant Reserve | | $11,064 | 0 | |
| | | ***Total Operating & Capital*** | **$2,145** | **2,144** | |
| | | | | 0 | |
| 900 | Sponsorship Fund | | $48,757 | 15,541 | **Increased Sponsorship revenue by $25k** |
| | | | | | **Increased Commission & staff costs expense by $10k** |
| | | ***Total Operating,Capital & Sponsorship*** | **$50,902** | **17,685** | |
| | | | | 0 | |
| 911 | Contingency Reserve | | ($30,000) | 0 | |
| 912 | Project Reserve | | $5,000 | 0 | |
| 913 | Underperformance Reserve | | ($25,000) | (25,000) | |
| | | | | 0 | |
| | | ***Total Op., Capital, Spons. & Non Dedicated Reserve*** | **$902** | **(7,315)** | |
| | | | | 0 | |
| 940 | Golden Bear & Legacy Fund | | $0 | 0 | |
| 941 | Campus Recreation | | | | |
| 945 | Student Involvement Endowment Fund | | $58,500 | 58,500 | **Budgetted addition to SIEF in response to lower than average investment performance** |
| 950 | The Landing | | | 0 | |
| 960 | WUSC | | $7,311 | 5,126 | |
| 970 | Eugene Brody | | $0 | 0 | |
| 975 | Access Fund | | $0 | 0 | |
| 976 | Studentcare | | $0 | 0 | |
| | | | | 0 | |
| | | ***Total Op., Capital & Reserves*** | **$66,712** | **56,311** | |

**UNIVERSITY OF ALBERTA STUDENTS' UNION**
**2017/18 OPERATING, CAPITAL & NON-DEDICATED RESERVES BUDGET**

| Dept # | Department Name | Revenue | Expenditures | Net | Cost Apportionments | Expenses After Cost Apportionments | Net Profit(Loss) After Cost Apportionments |
|---|---|---|---|---|---|---|---|
| 400 | General Administration | $3,059,895 | $119,943 | $2,939,952 | (89,342) | 30,601 | $3,029,294 |
| 402 | Office Administration | $0 | $923,922 | ($923,922) | (616,003) | 307,919 | ($307,919) |
| 410 | Technical Support | $7,000 | $187,315 | ($180,315) | 2,526 | 189,841 | ($182,841) |
| 411 | Facilities & Operations | $1,904,433 | $1,523,099 | $381,334 | 172,200 | 1,695,298 | $209,135 |
| | | | | | | | |
| 425 | Research/Advocacy | | $239,376 | ($239,376) | 16,198 | 255,575 | ($255,575) |
| 500 | President | | $46,968 | ($46,968) | 6,973 | 53,941 | ($53,941) |
| 501 | Executive Support | $60,000 | $97,920 | ($37,920) | 20,571 | 118,491 | ($58,491) |
| 502 | Governance | | $121,393 | ($121,393) | 17,468 | 138,861 | ($138,861) |
| 509 | Elections & Referenda | $1,000 | $42,616 | ($41,616) | 957 | 43,572 | ($42,572) |
| 519 | Academic Affairs | | $54,057 | ($54,057) | 7,784 | 61,841 | ($61,841) |
| 520 | Operations & Finance | | $45,797 | ($45,797) | 6,385 | 52,182 | ($52,182) |
| 521 | External Affairs | | $46,557 | ($46,557) | 6,917 | 53,474 | ($53,474) |
| 523 | Student Life | | $48,167 | ($48,167) | 7,377 | 55,544 | ($55,544) |
| 528 | CASA | | $67,100 | ($67,100) | 3,165 | 70,265 | ($70,265) |
| 530 | CAUS | | $57,400 | ($57,400) | 2,708 | 60,108 | ($60,108) |
| | | | | | | | |
| 600 | Student Life Manager | $125,000 | $213,530 | ($88,530) | 16,743 | 230,273 | ($105,273) |
| 612 | Student Life - Involvement / Engagement | $27,551 | $325,525 | ($297,974) | 18,386 | 343,911 | ($316,360) |
| 616 | Student Life - Operations | $179,160 | $498,217 | ($319,057) | 36,838 | 535,055 | ($355,895) |
| 624 | Student Life - Leadership & Recognition | $36,000 | $185,673 | ($149,673) | 27,932 | 213,605 | ($177,605) |
| | | | | | | | |
| 640 | Marketing | $0 | $209,348 | ($209,348) | (119,809) | 89,539 | ($89,539) |
| 642 | SUtv | $60,000 | $4,240 | $55,760 | 2,762 | 7,002 | $52,998 |
| 644 | Handbook | $95,000 | $49,096 | $45,904 | 5,535 | 54,631 | $40,369 |
| | | | | | | | |
| 712 | SUB Programming | $27,870 | $20,547 | $7,323 | 2,949 | 23,495 | $4,375 |
| 713 | Alternative Programming/SUKCP | 100,420 | 253,458 | ($153,038) | 21,948 | 275,406 | ($174,986) |
| 714 | WOW | 167,500 | 303,047 | ($135,547) | 19,151 | 322,199 | ($154,699) |
| 715 | Orientation / Programming | 82,000 | 222,732 | ($140,732) | 19,226 | 241,958 | ($159,958) |
| 765 | Antifreeze | | | $0 | | | |
| | | | | | | | |
| 750 | Dinwoodie Lounge | 120,334 | 107,748 | $12,586 | 16,932 | 124,680 | ($4,345) |
| 755 | Myer Horowitz | 546,471 | 421,461 | $125,010 | 62,023 | 483,484 | $62,987 |
| | | | | | | | |
| 800 | SUBmart | 677,813 | 652,242 | $25,570 | 46,320 | 698,562 | ($20,749) |
| 815 | Print Centre | 982,318 | 692,501 | $289,817 | 44,207 | 736,708 | $245,610 |
| 825 | Post Office | 351,016 | 346,128 | $4,888 | 8,518 | 354,646 | ($3,630) |
| 832 | RATT | 639,410 | 620,630 | $18,781 | 36,953 | 657,583 | ($18,172) |
| 833 | Under Grind | 79,200 | 69,437 | $9,763 | (1,436) | 68,001 | $11,199 |
| 835 | L'Express | 718,000 | 681,240 | $36,760 | 45,791 | 727,030 | ($9,030) |
| 836 | Catering | 410,000 | 394,976 | $15,024 | 23,522 | 418,498 | ($8,498) |
| 837 | Daily Grind | 749,000 | 551,244 | $197,756 | 48,238 | 599,482 | $149,518 |
| 841 | Powerplant (Deweys) | 478,300 | 478,244 | $56 | 31,997 | 510,241 | ($31,942) |
| | *Operating Before Capital and Sponsorship* | **$11,684,691** | **$10,922,894** | **$761,796** | **($19,393)** | | **$781,190** |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 910 | Capital Reserve | $0 | $503,509 | ($503,509) | | | 503,509 | ($503,509) |
| 920 | Building Expansion Reserve | $652,103 | $919,311 | ($267,207) | | $0 | 919,311 | ($267,207) |
| 921 | Tenant Reserve | $11,064 | | $11,064 | | | | $11,064 |
| | **Total Operating & Capital** | **$12,347,858** | **$12,345,714** | **$2,144** | | **($19,393)** | | **$21,537** |
| | | | | | | | | |
| 900 | Sponsorship Fund | $155,000 | $106,243 | $48,757 | | $19,393 | 125,636 | $29,364 |
| | **Total Operating,Capital & Sponsorship** | **$12,502,858** | **$12,451,957** | **$50,901** | | **($0)** | | **$50,901** |
| | | | | | | | | |
| 911 | Contingency Reserve | | $30,000 | ($30,000) | | | | ($30,000) |
| 912 | Project Reserve | $50,000 | $45,000 | $5,000 | | | | $5,000 |
| 913 | Underperformance Reserve | | $25,000 | ($25,000) | | | | ($25,000) |
| | | | | | | | | |
| | **Total Op., Capital, Spons. & Non Dedicated Reserve** | **$12,552,858** | **$12,551,957** | **$901** | | | | **$901** |
| | | | | | | | | |
| 940 | Golden Bear & Legacy Fund | $251,519 | $251,519 | $0 | | | | |
| 941 | Campus Recreation | $296,577 | $296,577 | $0 | | | | |
| 945 | Student Involvement Endowment Fund | $184,000 | $125,500 | $58,500 | | | | |
| 950 | The Landing | $89,211 | $89,211 | $0 | | | | |
| 960 | WUSC | $29,241 | $21,930 | $7,311 | | | | |
| 975 | Access Fund | $941,027 | $941,027 | $0 | | | | |
| 976 | Studentcare | $0 | $0 | $0 | | | | |
| | | | | | | | | |
| | **Total Op., Capital & Reserves** | **$14,344,433** | **$14,277,721** | **$66,712** | | | | |

# Students' Union Capital Projections by Department

| DEPT. # | | 2008/09 Budget $ | 2009/10 Budget $ | 2010/11 Budget $ | 2011/12 Budget | 2012/13 Budget | 2013/14 Budget | 2014/15 Budget | 2015/16 Budget | 2016/17 Budget | 2017/18 Budget |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 401 | SUB BUILDING RENOVATIONS | | | | | | | | | | |
| 402 | OFFICE ADMINISTRATION | 6,000.00 | 1,250.00 | 3,050.00 | 500.00 | | | | | | |
| 411 | FACILITIES & OPERATIONS | 15,950.00 | 25,600.00 | 28,750.00 | 40,050.00 | 30,250.00 | 35,450.00 | 18,000.00 | 13,600.00 | 26,100.00 | 41,808.00 |
| 425 | ADVOCACY | | | | | | | | | | |
| 600 | SERVICES MANAGER | | | | | | | | | | |
| 605 | STUDENT FINANCIAL AID | | 600.00 | | 1,500.00 | | | | | | |
| 610 | OMBUDSERVICE | | | 700.00 | | | | | | | |
| 611 | STUDENTS' ORIENTATION SERVICES | | | | | | | | | | |
| 611 | CENTRE FOR STUDENT DEVELOPMENT | 3,100.00 | 1,400.00 | 700.00 | | | | | | | |
| 612 | STUDENT DISTRESS CENTRE | | | | | | | | | | |
| 616 | INFORMATION SERVICES | | | 1,400.00 | | | 600.00 | | | | |
| 624 | STUDENT GROUPS | | | 700.00 | | 700.00 | | | | | |
| 625 | VOLUNTEER SERVICES | | | | | | | | | | |
| 630 | TICKETMASTER | | | | | | | | | | |
| 640 | MARKETING/MEDIA | 1,840.00 | 1,500.00 | | | | | | | 1,250.00 | 2,078.00 |
| 644 | HANDBOOK | | | | | | | | | | |
| 646 | SAFEWALK | | 1,200.00 | 1,000.00 | 2,150.00 | 1,000.00 | 2,000.00 | | | | |
| 650 | CAMPUS FOOD BANK | | | | | | | | | | |
| 655 | ECOS | | | 2,500.00 | | | | | | | |
| 712 | SUB PROGRAMMING | | | | | | | | | 3,500.00 | 20,000.00 |
| 713 | ALTERNATIVE PROGRAMMING | | | | | | | | 7,800.00 | | 14,480.00 |
| 714 | WEEK OF WELCOME | | | | | | | | 8,000.00 | | |
| 750 | DINWOODIE LOUNGE | | | | | | | | | 30,592.00 | 21,585.00 |
| 755 | MYER HOROWITZ THEATRE | 21,700.00 | 30,000.00 | 30,000.00 | 40,000.00 | | 5,000.00 | | 18,650.00 | | |
| 760 | EXTERNAL ENTERTAINMENT | | | | | | | | | | |
| 805 | COPY CENTER | | | | | | | | | | |
| 765 | ANTIFREEZE | | | | | | | | | | |
| 800 | SUBMART | 27,000.00 | 1,800.00 | | | 15,000.00 | 8,000.00 | | 29,000.00 | 8,400.00 | |
| 810 | SUBTITLES | 58,000.00 | 17,700.00 | 7,500.00 | 5,000.00 | | | | | | |
| 815 | PRINT CENTRE | 9,870.00 | 29,900.00 | 6,900.00 | 73,309.00 | 19,815.00 | 11,420.00 | | 4,500.00 | 32,995.00 | 55,821.00 |
| 821 | SUB GAMES/EMPTY POCKET | | | | | | | | | | |
| 825 | POSTAL OUTLET | | 11,500.00 | 31,000.00 | | | | | | | |
| 830 | BEAR'S DEN | | | | | | | | | | |
| 832 | ROOM AT THE TOP | 5,999.00 | 41,460.00 | | 9,550.00 | 125,000.00 | | | | 16,800.00 | |
| 833 | UNDERGRIND | | | | | | | | | 702.00 | |
| 834 | JUICY | | | 15,875.00 | | | | | | | |
| 835 | L'EXPRESS | 144,000.00 | 4,122.00 | | 800.00 | | | | | 17,696.00 | |
| 836 | L'EXPRESS CATERING | 7,500.00 | | 7,900.00 | 4,270.00 | 6,500.00 | | | | | |
| 837 | CRAM DUNK | | | 1,400.00 | 2,800.00 | | | | | 8,277.00 | |
| 841 | POWER PLANT | 25,000.00 | | | | 8,300.00 | | | | 2,300.00 | 4,737.00 |
| | Computing and Networking | | | | | | | | | | |
| | Hardware and Software Renewal | 67,642.00 | 70,000.00 | 70,000.00 | 50,000.00 | 70,000.00 | 70,000.00 | 71,000.00 | 110,000.00 | 130,000.00 | 85,000.00 |
| | Communications/InfoLink/Online Projects | 15,000.00 | 15,000.00 | 15,000.00 | 50,000.00 | 15,000.00 | 15,000.00 | 50,317.00 | | | 55,000.00 |
| | PSE Renovations ($50k PSE/$75k CFB) | | 35,000.00 | 35,000.00 | 125,000.00 | | | | | | |
| | **Total** | 408,601.00 | 283,910.00 | 263,497.00 | 404,129.00 | 292,365.00 | 147,470.00 | 139,317.00 | 191,550.00 | 278,612.00 | 300,509.00 |
| Additional | RATT/Dewey's DÉCOR | | | 5,000.00 | | | 5,000.00 | | | | |
| | VIDEO DISPLAYS / KIOSKS | | | 49,000.00 | | | | | | | |
| | RATT FURNITURE | | | | | | | | | | 75,000.00 |
| | DEWEY'S FURNITURE | | | | | | | | | | 15,000.00 |
| | CAPITAL FUNDRAISING | | | | | | | | | | 40,000.00 |
| | RENOVATION AMORTIZATION (Reserve) | | | | | | | | | | 70,000.00 |
| | FURNITURE POOL | | | | | | | | | 6,000.00 | 3,000.00 |
| | | 408,601.00 | 283,910.00 | 317,497.00 | 404,129.00 | 292,365.00 | 152,470.00 | 139,317.00 | 191,550.00 | 284,612.00 | 503,509.00 |

# UNIVERSITY OF ALBERTA STUDENTS' UNION
## 2017/18 BUDGET ANALYSIS - with Cost Apportionments

| Name | 2017-18 Rev | 2017-18 Exp | 2017-18 Net | Bud17/Bud16 Var | 2016-17 Rev | 2016-17 Exp | 2016-17 Net | Bud17/Bud16 Var | 2015-16 Rev | 2015-16 Exp | 2015-16 Net | Bud17/Bud16 Var | 2014-15 Rev | 2014-15 Exp | 2014-15 Net | Bud17/Bud15 Var | 2013-14 Rev | 2013-14 Exp | 2013-14 Net | Bud17/Bud14 Var | 2012-13 Rev | 2012-13 Exp | 2012-13 Net | Bud17/Bud13 Var | 2010-11 Rev | 2010-11 Exp | 2010-11 Net | Bud16/Bud11 Var |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Administration** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| General Administration | #ERROR! | #ERROR! | #ERROR! | | 2,630,728 | 31,368 | 2,599,360 | #ERROR! | 2,440,086 | 20,972 | 2,419,114 | #ERROR! | 2,433,433 | 19,313 | 2,414,120 | #ERROR! | 2,589,481 | 410,112 | 2,179,369 | #ERROR! | 2,453,784 | 330,979 | 2,122,804 | #ERROR! | 2,318,748 | 455,964 | 1,862,784 | #ERROR! |
| Office Administration | #ERROR! | #ERROR! | #ERROR! | | 1,200 | 290,683 | (289,483) | #ERROR! | 1,200 | 308,248 | (307,048) | #ERROR! | 22,930 | 302,959 | (280,029) | #ERROR! | 22,930 | 309,465 | (286,535) | #ERROR! | 33,337 | 322,085 | (288,749) | #ERROR! | 22,330 | 358,718 | (336,388) | #ERROR! |
| Technical Support | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Facilities & Operations | #ERROR! | #ERROR! | #ERROR! | | 1,929,534 | 1,664,515 | 265,019 | #ERROR! | 1,663,731 | 1,037,093 | 626,638 | #ERROR! | 1,579,123 | 1,104,050 | 475,073 | #ERROR! | 1,538,848 | 1,073,379 | 465,469 | #ERROR! | 1,521,816 | 1,034,518 | 487,298 | #ERROR! | 1,513,030 | 1,045,888 | 467,142 | #ERROR! |
| **Total Administration** | #ERROR! | #ERROR! | #ERROR! | | 4,561,462 | 1,986,566 | 2,574,896 | #ERROR! | 4,105,017 | 1,366,313 | 2,738,704 | #ERROR! | 4,035,486 | 1,426,323 | 2,609,163 | #ERROR! | 4,151,259 | 1,792,956 | 2,358,303 | #ERROR! | 4,008,936 | 1,687,583 | 2,321,353 | #ERROR! | 3,854,108 | 1,860,570 | 1,993,538 | #ERROR! |
| **Political/Governance** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Research/Advocacy | #ERROR! | #ERROR! | #ERROR! | | | 250,158 | (250,158) | #ERROR! | | 293,327 | (293,327) | #ERROR! | | 277,007 | (277,007) | #ERROR! | | 240,672 | (240,672) | #ERROR! | | 238,873 | (238,873) | #ERROR! | | 251,709 | (251,709) | #ERROR! |
| President | #ERROR! | #ERROR! | #ERROR! | | | 49,539 | (49,539) | #ERROR! | | 60,693 | (60,693) | #ERROR! | | 59,997 | (59,997) | #ERROR! | | 58,582 | (58,582) | #ERROR! | | 58,318 | (58,318) | #ERROR! | | 53,847 | (53,847) | #ERROR! |
| Exec. Support | #ERROR! | #ERROR! | #ERROR! | | 60,000 | 114,040 | (54,040) | #ERROR! | 60,000 | 123,864 | (63,864) | #ERROR! | 60,000 | 121,756 | (61,756) | #ERROR! | 60,000 | 151,746 | (91,746) | #ERROR! | 60,000 | 223,001 | (163,001) | #ERROR! | 60,000 | 202,010 | (142,010) | #ERROR! |
| Governance | #ERROR! | #ERROR! | #ERROR! | | | 127,947 | (127,947) | #ERROR! | | 136,048 | (136,048) | #ERROR! | | 105,901 | (105,901) | #ERROR! | | 109,690 | (109,690) | #ERROR! | | 104,845 | (104,845) | #ERROR! | | | | #ERROR! |
| Students' Council | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | | | | #ERROR! | | 80,208 | (80,208) | #ERROR! | | 86,583 | (86,583) | #ERROR! | | 82,657 | (82,657) | #ERROR! | | 80,002 | (80,002) | #ERROR! |
| Elections & Referenda | #ERROR! | #ERROR! | #ERROR! | | 1,000 | 43,681 | (42,681) | #ERROR! | 1,000 | 48,368 | (47,368) | #ERROR! | 1,050 | 53,698 | (52,648) | #ERROR! | 1,050 | 55,980 | (54,930) | #ERROR! | 1,050 | 60,611 | (59,561) | #ERROR! | 1,500 | 64,608 | (63,108) | #ERROR! |
| Academic Affairs | #ERROR! | #ERROR! | #ERROR! | | | 50,212 | (50,212) | #ERROR! | | 50,101 | (50,101) | #ERROR! | | 50,885 | (50,885) | #ERROR! | | 49,521 | (49,521) | #ERROR! | | 47,873 | (47,873) | #ERROR! | | 89,081 | (89,081) | #ERROR! |
| Operations and Finance | #ERROR! | #ERROR! | #ERROR! | | | 47,463 | (47,463) | #ERROR! | | 46,787 | (46,787) | #ERROR! | | 45,289 | (45,289) | #ERROR! | | 45,394 | (45,394) | #ERROR! | | 45,764 | (45,764) | #ERROR! | | 34,425 | (34,425) | #ERROR! |
| External Affairs | #ERROR! | #ERROR! | #ERROR! | | | 48,597 | (48,597) | #ERROR! | | 48,587 | (48,587) | #ERROR! | | 48,539 | (48,539) | #ERROR! | | 47,507 | (47,507) | #ERROR! | | 46,492 | (46,492) | #ERROR! | | 38,652 | (38,652) | #ERROR! |
| Student Life | #ERROR! | #ERROR! | #ERROR! | | | 49,986 | (49,986) | #ERROR! | | 50,304 | (50,304) | #ERROR! | | 53,790 | (53,790) | #ERROR! | | 49,423 | (49,423) | #ERROR! | | 49,737 | (49,737) | #ERROR! | | 42,041 | (42,041) | #ERROR! |
| CASA | #ERROR! | #ERROR! | #ERROR! | | | 65,227 | (65,227) | #ERROR! | | 65,355 | (65,355) | #ERROR! | | 67,337 | (67,337) | #ERROR! | | 73,350 | (73,350) | #ERROR! | | 70,381 | (70,381) | #ERROR! | | 58,529 | (58,529) | #ERROR! |
| CAUS | #ERROR! | #ERROR! | #ERROR! | | | 56,986 | (56,986) | #ERROR! | | 54,507 | (54,507) | #ERROR! | | 55,488 | (55,488) | #ERROR! | | 58,295 | (58,295) | #ERROR! | | 53,677 | (53,677) | #ERROR! | | 50,701 | (50,701) | #ERROR! |
| **Total Political** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 61,000 | 903,836 | (842,836) | #ERROR! | 61,000 | 977,941 | (916,941) | #ERROR! | 61,050 | 1,019,895 | (958,845) | #ERROR! | 61,050 | 1,026,753 | (965,703) | #ERROR! | 61,050 | 1,082,230 | (1,021,180) | #ERROR! | 61,500 | 965,605 | (904,105) | #ERROR! |
| **Services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Student Life Manager | #ERROR! | #ERROR! | #ERROR! | | 61,190 | 250,495 | (189,305) | #ERROR! | 64,000 | 252,792 | (188,792) | #ERROR! | 75,541 | 282,185 | (206,644) | #ERROR! | 71,409 | 256,974 | (185,565) | #ERROR! | 63,334 | 232,822 | (169,488) | #ERROR! | 45,150 | 159,179 | (114,029) | #ERROR! |
| Student Life - Involvement | #ERROR! | #ERROR! | #ERROR! | | 27,551 | 241,597 | (214,046) | #ERROR! | 132,844 | 607,840 | (474,996) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Student Life - Operations | #ERROR! | #ERROR! | #ERROR! | | 173,643 | 442,532 | (268,889) | #ERROR! | 149,943 | 471,062 | (321,119) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Student Life - Leadership | #ERROR! | #ERROR! | #ERROR! | | 122,000 | 322,330 | (200,330) | #ERROR! | 144,000 | 312,147 | (168,147) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| SFAIC | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | | | | #ERROR! | | (2,385) | 2,385 | #ERROR! | 63,530 | 220,343 | (156,813) | #ERROR! | 65,362 | 219,057 | (153,695) | #ERROR! | 3,600 | 136,631 | (133,031) | #ERROR! |
| Ombudservice | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | 51,732 | (51,732) | #ERROR! | | 52,982 | (52,982) | #ERROR! | | 53,312 | (53,312) | #ERROR! | | 56,215 | (56,215) | #ERROR! |
| Centre for Student Development | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 207,725 | 311,966 | (104,241) | #ERROR! | 198,138 | 302,856 | (104,717) | #ERROR! | 234,569 | 326,223 | (91,654) | #ERROR! | 249,775 | 330,706 | (80,931) | #ERROR! |
| Peer Support Centre | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | 78,502 | (78,502) | #ERROR! | | 68,846 | (68,846) | #ERROR! | | 67,603 | (67,603) | #ERROR! | | 55,960 | (55,960) | #ERROR! |
| InfoLink | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 78,534 | 363,607 | (285,073) | #ERROR! | 89,851 | 340,832 | (250,982) | #ERROR! | 112,013 | 337,798 | (225,785) | #ERROR! | 119,607 | 310,413 | (190,806) | #ERROR! |
| Student Group Services | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 187,373 | 340,232 | (152,859) | #ERROR! | 180,820 | 297,878 | (117,057) | #ERROR! | 133,358 | 242,411 | (109,053) | #ERROR! | 131,995 | 231,829 | (99,834) | #ERROR! |
| Safewalk | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | 52,164 | (52,164) | #ERROR! | | 53,715 | (53,715) | #ERROR! | | 51,921 | (51,921) | #ERROR! | | 60,146 | (60,146) | #ERROR! |
| Sustain SU | #ERROR! | #ERROR! | #ERROR! | | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 28,000 | 87,041 | (59,041) | #ERROR! | 21,500 | 81,483 | (59,983) | #ERROR! | 28,000 | 70,006 | (42,006) | #ERROR! | 28,375 | 80,837 | (52,462) | #ERROR! |
| **Total Services** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 490,787 | 1,643,841 | (1,153,054) | #ERROR! | 577,173 | 1,565,044 | (987,871) | #ERROR! | 625,248 | 1,675,908 | (1,050,659) | #ERROR! | 636,636 | 1,601,152 | (964,516) | #ERROR! | 578,502 | 1,421,916 | (843,414) | #ERROR! |
| Marketing/Media | #ERROR! | #ERROR! | #ERROR! | | | 165,550 | (165,550) | #ERROR! | | 162,753 | (162,753) | #ERROR! | 27,508 | 193,732 | (166,224) | #ERROR! | 68,994 | 214,671 | (145,677) | #ERROR! | 64,061 | 188,948 | (124,887) | #ERROR! | 49,000 | 133,735 | (84,735) | #ERROR! |
| SUtv | #ERROR! | #ERROR! | #ERROR! | | 50,000 | 31,306 | 18,694 | #ERROR! | 29,000 | 29,872 | (872) | #ERROR! | 67,213 | 66,639 | 574 | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Handbook & Directory | #ERROR! | #ERROR! | #ERROR! | | 85,000 | 50,352 | 34,648 | #ERROR! | 82,000 | 53,611 | 28,389 | #ERROR! | 95,000 | 56,498 | 38,502 | #ERROR! | 98,975 | 71,810 | 27,165 | #ERROR! | 95,904 | 70,994 | 24,910 | #ERROR! | 102,999 | 85,187 | 17,812 | #ERROR! |
| **Total Marketing/Media** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 135,000 | 247,208 | (112,208) | #ERROR! | 111,000 | 246,236 | (135,236) | #ERROR! | 189,721 | 316,869 | (127,148) | #ERROR! | 167,969 | 286,481 | (118,512) | #ERROR! | 159,965 | 259,942 | (99,977) | #ERROR! | 151,999 | 218,922 | (66,923) | #ERROR! |
| **Entertainment & Events** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sub-Programming | #ERROR! | #ERROR! | #ERROR! | | 17,800 | 15,595 | 2,205 | #ERROR! | 17,800 | 16,641 | 1,159 | #ERROR! | 20,504 | 23,087 | (2,583) | #ERROR! | 20,629 | 22,010 | (1,381) | #ERROR! | 21,654 | 16,939 | 4,715 | #ERROR! | 25,160 | 30,424 | (5,264) | #ERROR! |
| Alternative Programming/SUKCP | #ERROR! | #ERROR! | #ERROR! | | 106,900 | 268,008 | (161,108) | #ERROR! | 91,900 | 202,185 | (110,285) | #ERROR! | 90,000 | 192,469 | (102,469) | #ERROR! | 106,000 | 174,864 | (68,864) | #ERROR! | 161,000 | 211,487 | (50,487) | #ERROR! | 9,000 | 53,996 | (44,996) | #ERROR! |
| Week of Welcome | #ERROR! | #ERROR! | #ERROR! | | 122,500 | 260,666 | (138,166) | #ERROR! | 177,000 | 292,062 | (115,062) | #ERROR! | 126,000 | 215,401 | (89,401) | #ERROR! | 112,250 | 204,751 | (92,501) | #ERROR! | 150,350 | 248,671 | (98,321) | #ERROR! | 81,500 | 99,865 | (18,365) | #ERROR! |
| Orientation / Programming | #ERROR! | #ERROR! | #ERROR! | | 82,000 | 222,570 | (140,570) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Anti-Freeze | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | 25,700 | 31,112 | (5,412) | #ERROR! | 24,500 | 32,001 | (7,501) | #ERROR! | 22,500 | 31,097 | (8,597) | #ERROR! | 22,500 | 36,831 | (14,331) | #ERROR! | 15,000 | 15,531 | (531) | #ERROR! |
| Dinwoodie Lounge | #ERROR! | #ERROR! | #ERROR! | | 128,301 | 129,799 | (1,498) | #ERROR! | 119,713 | 141,963 | (22,250) | #ERROR! | 75,925 | 100,998 | (25,073) | #ERROR! | 84,126 | 105,384 | (21,258) | #ERROR! | 106,937 | #ERROR! | #ERROR! | #ERROR! | 77,010 | 130,438 | (53,428) | #ERROR! |
| Myer Horowitz Theatre | #ERROR! | #ERROR! | #ERROR! | | 473,781 | 425,223 | 48,558 | #ERROR! | 398,679 | 379,309 | 19,370 | #ERROR! | 303,910 | 332,662 | (28,752) | #ERROR! | 301,625 | 336,286 | (34,661) | #ERROR! | 325,300 | #ERROR! | #ERROR! | #ERROR! | 296,410 | 328,062 | (31,652) | #ERROR! |
| **Total Entertain/Events** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 931,282 | 1,321,861 | (390,579) | #ERROR! | 830,792 | 1,063,272 | (232,480) | #ERROR! | 640,839 | 896,619 | (255,780) | #ERROR! | 647,130 | 874,391 | (227,260) | #ERROR! | 787,741 | #ERROR! | #ERROR! | #ERROR! | 504,080 | 658,316 | (154,236) | #ERROR! |
| **Retail** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| SUBmart | #ERROR! | #ERROR! | #ERROR! | | 577,102 | 616,692 | (39,590) | #ERROR! | 608,910 | 666,713 | (57,803) | #ERROR! | 676,374 | 675,348 | 1,026 | #ERROR! | 657,359 | 660,587 | (3,228) | #ERROR! | 565,180 | 583,673 | (18,493) | #ERROR! | 599,453 | 577,939 | 21,514 | #ERROR! |
| SUBtitles | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | 16,901 | (16,901) | 16,901 | 194,134 | 163,831 | 30,303 | (30,303) | 210,421 | 221,707 | (11,286) | 11,286 |
| SUBprint | #ERROR! | #ERROR! | #ERROR! | | 859,330 | 644,614 | 214,716 | #ERROR! | 782,170 | 595,786 | 186,384 | #ERROR! | 750,645 | 575,087 | 175,558 | #ERROR! | 696,190 | 550,046 | 146,144 | #ERROR! | 565,730 | 503,185 | 62,545 | #ERROR! | 852,275 | 767,870 | 84,405 | #ERROR! |
| Postal Office | #ERROR! | #ERROR! | #ERROR! | | 373,029 | 367,250 | 5,779 | #ERROR! | 410,083 | 419,699 | (9,616) | #ERROR! | 419,820 | 414,406 | 5,414 | #ERROR! | 464,982 | 455,494 | 9,488 | #ERROR! | 466,018 | 453,605 | 12,413 | #ERROR! | 473,651 | 465,234 | 8,417 | #ERROR! |
| **Total Retail** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 1,809,461 | 1,628,556 | 180,905 | #ERROR! | 1,801,163 | 1,682,198 | 118,965 | #ERROR! | 1,846,839 | 1,664,842 | 181,997 | #ERROR! | 1,818,531 | 1,683,028 | 135,503 | #ERROR! | 1,791,062 | 1,704,294 | 86,768 | #ERROR! | 2,135,800 | 2,032,750 | 103,050 | #ERROR! |
| **Food & Beverage** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| RATT | #ERROR! | #ERROR! | #ERROR! | | 596,111 | 639,069 | (42,958) | #ERROR! | 747,904 | 787,919 | (40,015) | #ERROR! | 728,109 | 742,878 | (14,769) | #ERROR! | 801,729 | 797,015 | 4,714 | #ERROR! | 835,604 | 849,193 | (13,588) | #ERROR! | 781,236 | 762,094 | 19,142 | #ERROR! |
| Under Grind | #ERROR! | #ERROR! | #ERROR! | | 88,000 | 91,258 | (3,258) | #ERROR! | 69,300 | 106,727 | (37,427) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Juicy | | | | | | | | | | | | | | | | | 134,713 | 147,310 | (12,597) | 12,597 | 153,477 | 167,481 | (14,004) | 14,004 | 186,125 | 183,009 | 3,116 | (3,116) |
| L'express - Retail | #ERROR! | #ERROR! | #ERROR! | | 760,250 | 780,123 | (19,873) | #ERROR! | 785,981 | 793,657 | (7,676) | #ERROR! | 831,297 | 798,078 | 33,219 | #ERROR! | 836,388 | 823,396 | 12,993 | #ERROR! | 831,512 | 841,465 | (9,953) | #ERROR! | 767,997 | 743,412 | 24,585 | #ERROR! |
| L'express - Catering | #ERROR! | #ERROR! | #ERROR! | | 397,150 | 419,309 | (22,159) | #ERROR! | 370,002 | 300,522 | 69,480 | #ERROR! | 277,274 | 251,984 | 25,290 | #ERROR! | 335,565 | 251,488 | 84,077 | #ERROR! | 359,638 | 265,799 | 93,839 | #ERROR! | 224,923 | 166,550 | 58,373 | #ERROR! |
| Daily Grind | #ERROR! | #ERROR! | #ERROR! | | 626,450 | 514,287 | 112,163 | #ERROR! | 540,100 | 463,938 | 76,162 | #ERROR! | 406,507 | 362,089 | 44,418 | #ERROR! | 300,061 | 299,413 | 648 | #ERROR! | 323,824 | 312,272 | 11,553 | #ERROR! | 382,904 | 330,789 | 52,115 | #ERROR! |
| Power Plant | #ERROR! | #ERROR! | #ERROR! | | 506,558 | 541,198 | (34,640) | #ERROR! | 448,096 | 485,155 | (37,059) | #ERROR! | 359,727 | 386,052 | (26,325) | #ERROR! | 357,846 | 383,175 | (25,328) | #ERROR! | 368,250 | 383,751 | (15,501) | #ERROR! | 322,164 | 347,772 | (25,608) | #ERROR! |
| **Total Food & Beverage** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 2,974,519 | 2,985,244 | (10,725) | #ERROR! | 2,961,383 | 2,937,918 | 23,465 | #ERROR! | 2,602,913 | 2,541,081 | 61,833 | #ERROR! | 2,766,303 | 2,701,796 | 64,507 | #ERROR! | 2,872,305 | 2,819,960 | 52,345 | #ERROR! | 2,665,349 | 2,533,626 | 131,723 | #ERROR! |
| **Op. Totals before Capital/Sponsorship** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 10,361,142 | 9,917,719 | 443,423 | #ERROR! | 9,954,022 | 9,430,673 | 523,349 | #ERROR! | 10,237,490 | 10,041,312 | 196,178 | #ERROR! | 10,317,695 | #ERROR! | #ERROR! | #ERROR! | 9,951,338 | 9,691,705 | 259,633 | #ERROR! |
| **Capital Expenditures** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Capital Equipment | #ERROR! | #ERROR! | #ERROR! | | | 284,612 | (284,612) | #ERROR! | | 191,550 | (191,550) | #ERROR! | | 138,317 | (138,317) | #ERROR! | | 152,470 | (152,470) | #ERROR! | | 199,702 | (199,702) | #ERROR! | | 171,646 | (171,646) | #ERROR! |
| Building Expansion Reserve | #ERROR! | #ERROR! | #ERROR! | | 665,976 | 919,311 | (253,335) | #ERROR! | 654,228 | 919,311 | (265,083) | #ERROR! | 527,175 | 916,808 | (389,633) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Tenant Reserve | #ERROR! | #ERROR! | #ERROR! | | 11,064 | | 11,064 | #ERROR! | 11,064 | | 11,064 | #ERROR! | 36,064 | | 36,064 | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| **Total Capital Expenditures** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 677,040 | 1,203,923 | (526,883) | #ERROR! | 665,292 | 1,110,861 | (445,569) | #ERROR! | 563,239 | 1,055,125 | (491,886) | #ERROR! | | 152,470 | (152,470) | #ERROR! | | 199,702 | (199,702) | #ERROR! | | 171,646 | (171,646) | #ERROR! |
| **Total Operating and Capital Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,026,434 | 11,028,580 | (2,146) | #ERROR! | 10,517,261 | 10,485,797 | 31,463 | #ERROR! | 10,237,490 | 10,193,782 | 43,708 | #ERROR! | 10,317,695 | #ERROR! | #ERROR! | #ERROR! | 10,317,695 | #ERROR! | #ERROR! | #ERROR! | 9,951,338 | 9,863,351 | 87,987 | #ERROR! |
| Sponsorship | #ERROR! | #ERROR! | #ERROR! | | 130,000 | 96,784 | 33,216 | #ERROR! | 125,000 | 92,854 | 32,146 | #ERROR! | 125,000 | 116,823 | 8,177 | #ERROR! | 80,000 | 80,000 | 0 | #ERROR! | 115,000 | 115,000 | #ERROR! | #ERROR! | 103,000 | 103,000 | | #ERROR! |
| **Total Operating, Capital and Sponsorship Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,151,434 | 11,121,434 | 30,000 | #ERROR! | 10,642,261 | 10,602,621 | 39,640 | #ERROR! | 10,317,490 | 10,273,782 | 43,708 | #ERROR! | 10,432,695 | #ERROR! | #ERROR! | #ERROR! | 10,432,695 | #ERROR! | #ERROR! | #ERROR! | 10,054,338 | 9,966,351 | 87,987 | #ERROR! |
| **Non-Dedicated Reserves** | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Contingency Reserve | #ERROR! | #ERROR! | #ERROR! | | | 30,000 | (30,000) | #ERROR! | | 30,000 | (30,000) | #ERROR! | | 30,000 | (30,000) | #ERROR! | | 30,000 | (30,000) | #ERROR! | | 30,000 | (30,000) | #ERROR! | | 30,000 | (30,000) | #ERROR! |
| Project Reserve | #ERROR! | #ERROR! | #ERROR! | | 50,000 | 45,000 | 5,000 | #ERROR! | 50,000 | 50,000 | | #ERROR! | 50,000 | 50,000 | | #ERROR! | 50,000 | 50,000 | | #ERROR! | 50,000 | 50,000 | | #ERROR! | 50,000 | 50,000 | | #ERROR! |
| Underperformance Reserve | #ERROR! | #ERROR! | #ERROR! | | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | 32,500 | (32,500) | #ERROR! |
| **Total Non-Ded. Reserves** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 50,000 | 75,000 | (25,000) | #ERROR! | 50,000 | 80,000 | (30,000) | #ERROR! | 50,000 | 80,000 | (30,000) | #ERROR! | 50,000 | 80,000 | (30,000) | #ERROR! | 50,000 | 80,000 | (30,000) | #ERROR! | 50,000 | 112,500 | (62,500) | #ERROR! |
| **Total Operating, Capital, Spons & Non-Ded. Reserve Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,201,434 | 11,201,434 | | #ERROR! | 10,692,261 | 10,682,621 | 9,640 | #ERROR! | 10,367,490 | 10,353,782 | 13,708 | #ERROR! | 10,482,695 | #ERROR! | #ERROR! | #ERROR! | 10,482,695 | #ERROR! | #ERROR! | #ERROR! | 10,104,338 | 10,078,851 | 25,487 | #ERROR! |

# UNIVERSITY OF ALBERTA STUDENTS' UNION
## 2017/18  BUDGET ANALYSIS - without Cost Apportionments

| Name | 2017-18 Rev | Exp | Net | 2016-17 Rev | Exp | Net | Bud17/Bud16 Var | 2015-16 Rev | Exp | Net | Bud17/Act16 Var | 2014-15 Rev | Exp | Net | Bud17/Act15 Var | 2013-14 Rev | Exp | Net | Bud17/Act14 Var | 2012-13 Rev | Exp | Net | Bud17/Act13 Var |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| *Administration* | | | | | | | | | | | | | | | | | | | | | | | |
| General Administration | #ERROR! | #ERROR! | #ERROR! | 2,630,728 | 122,021 | 2,508,707 | #ERROR! | 2,516,232 | 205,298 | 2,310,934 | #ERROR! | 2,586,741 | 110,014 | 2,476,727 | #ERROR! | 2,521,583 | 373,144 | 2,148,439 | #ERROR! | 2,536,575 | 379,323 | 2,157,252 | #ERROR! |
| Office Administration | #ERROR! | #ERROR! | #ERROR! | 1,200 | 848,684 | (847,484) | #ERROR! | 3,407 | 873,664 | (870,257) | #ERROR! | 90,661 | 958,593 | (867,932) | #ERROR! | 2,112 | 741,102 | (738,990) | #ERROR! | 24,282 | 724,794 | (700,512) | #ERROR! |
| Technical Support | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Facilities & Operations | #ERROR! | #ERROR! | #ERROR! | 1,929,534 | 1,496,126 | 433,408 | #ERROR! | 1,753,817 | 1,399,000 | 354,817 | #ERROR! | 1,502,532 | 1,268,733 | 233,799 | #ERROR! | 1,572,337 | 1,227,102 | 345,235 | #ERROR! | 1,547,794 | 1,183,714 | 364,080 | #ERROR! |
| **Total Administration** | #ERROR! | #ERROR! | #ERROR! | 4,561,462 | 2,466,831 | 2,094,631 | #ERROR! | 4,273,456 | 2,477,962 | 1,795,494 | #ERROR! | 4,179,934 | 2,337,340 | 1,842,594 | #ERROR! | 4,096,032 | 2,341,348 | 1,754,684 | #ERROR! | 2,287,831 | #ERROR! | #ERROR! | #ERROR! |
| *Political/Governance* | | | | | | | | | | | | | | | | | | | | | | | |
| Research/Advocacy | #ERROR! | #ERROR! | #ERROR! | | 230,058 | (230,058) | #ERROR! | | 205,139 | (205,139) | #ERROR! | | 242,713 | (242,713) | #ERROR! | | 232,180 | (232,180) | #ERROR! | | 212,575 | (212,575) | #ERROR! |
| President | #ERROR! | #ERROR! | #ERROR! | | 43,001 | (43,001) | #ERROR! | | 40,852 | (40,852) | #ERROR! | | 47,212 | (47,212) | #ERROR! | | 43,603 | (43,603) | #ERROR! | | 39,762 | (39,762) | #ERROR! |
| Exec. Support | #ERROR! | #ERROR! | #ERROR! | 60,000 | 93,517 | (33,517) | #ERROR! | 60,000 | 80,602 | (20,602) | #ERROR! | | 105,579 | (105,579) | #ERROR! | | 99,619 | (99,619) | #ERROR! | 60,000 | 138,171 | (78,171) | #ERROR! |
| Governance | #ERROR! | #ERROR! | #ERROR! | | 111,738 | (111,738) | #ERROR! | | 122,059 | (122,059) | #ERROR! | | 72,698 | (72,698) | #ERROR! | | 59,499 | (59,499) | #ERROR! | | 77,492 | (77,492) | #ERROR! |
| Students' Council | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | 5,351 | (5,351) | #ERROR! | | 48,570 | (48,570) | #ERROR! | | 72,608 | (72,608) | #ERROR! | | 72,130 | (72,130) | #ERROR! |
| Elections & Referenda | #ERROR! | #ERROR! | #ERROR! | 1,000 | 42,002 | (41,002) | #ERROR! | 1,000 | 41,736 | (40,736) | #ERROR! | | 38,973 | (38,973) | #ERROR! | | 37,737 | (37,737) | #ERROR! | 1,005 | 41,458 | (40,453) | #ERROR! |
| Academic Affairs | #ERROR! | #ERROR! | #ERROR! | | 43,792 | (43,792) | #ERROR! | | 41,052 | (41,052) | #ERROR! | | 42,315 | (42,315) | #ERROR! | | 36,879 | (36,879) | #ERROR! | | 36,878 | (36,878) | #ERROR! |
| Operations and Finance | #ERROR! | #ERROR! | #ERROR! | | 41,632 | (41,632) | #ERROR! | | 39,372 | (39,372) | #ERROR! | | 39,860 | (39,860) | #ERROR! | | 40,737 | (40,737) | #ERROR! | | 40,737 | (40,737) | #ERROR! |
| External Affairs | #ERROR! | #ERROR! | #ERROR! | | 42,142 | (42,142) | #ERROR! | | 39,132 | (39,132) | #ERROR! | | 43,492 | (43,492) | #ERROR! | | 37,846 | (37,846) | #ERROR! | | 37,846 | (37,846) | #ERROR! |
| Student Life | #ERROR! | #ERROR! | #ERROR! | | 43,102 | (43,102) | #ERROR! | | 41,977 | (41,977) | #ERROR! | | 42,004 | (42,004) | #ERROR! | | 37,504 | (37,504) | #ERROR! | | 37,503 | (37,503) | #ERROR! |
| CASA | #ERROR! | #ERROR! | #ERROR! | | 62,325 | (62,325) | #ERROR! | | 70,201 | (70,201) | #ERROR! | | 66,051 | (66,051) | #ERROR! | | 64,246 | (64,246) | #ERROR! | | 66,469 | (66,469) | #ERROR! |
| CAUS | #ERROR! | #ERROR! | #ERROR! | | 54,450 | (54,450) | #ERROR! | | 48,404 | (48,404) | #ERROR! | | 57,786 | (57,786) | #ERROR! | | 50,974 | (50,974) | #ERROR! | | 47,590 | (47,590) | #ERROR! |
| **Total Political** | #ERROR! | #ERROR! | #ERROR! | 61,000 | 807,759 | (746,759) | #ERROR! | 61,000 | 775,877 | (714,877) | #ERROR! | | 847,253 | (847,253) | #ERROR! | | 813,432 | (813,432) | #ERROR! | 61,005 | 848,611 | (787,606) | #ERROR! |
| *Services* | | | | | | | | | | | | | | | | | | | | | | | |
| Student Life Manager | #ERROR! | #ERROR! | #ERROR! | 61,190 | 234,772 | (173,582) | #ERROR! | 29,943 | 181,202 | (151,259) | #ERROR! | 107,721 | 269,195 | (161,474) | #ERROR! | 69,947 | 221,952 | (152,005) | #ERROR! | 72,334 | 196,467 | (124,133) | #ERROR! |
| Student Life - Involvement | #ERROR! | #ERROR! | #ERROR! | 27,551 | 227,257 | (199,706) | #ERROR! | 99,830 | 423,950 | (324,120) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Student Life - Operations | #ERROR! | #ERROR! | #ERROR! | 173,643 | 415,551 | (241,908) | #ERROR! | 143,503 | 454,267 | (310,764) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Student Life - Leadership | #ERROR! | #ERROR! | #ERROR! | 122,000 | 303,013 | (181,013) | #ERROR! | 206,975 | 236,662 | (29,687) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| SFAIC | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | | | #ERROR! | 42,572 | 157,023 | (114,451) | #ERROR! | 42,572 | 157,023 | (114,451) | #ERROR! | 40,362 | 173,866 | (133,504) | #ERROR! |
| Ombudservice | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | | | #ERROR! | | 48,371 | (48,371) | #ERROR! | | 48,217 | (48,217) | #ERROR! | | 47,686 | #ERROR! | #ERROR! |
| Centre for Student Development | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 81,340 | 279,539 | (198,199) | #ERROR! | 163,640 | 267,181 | (103,541) | #ERROR! | 165,496 | 243,874 | (78,378) | #ERROR! |
| Peer Support Centre | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | | | #ERROR! | | 62,587 | (62,587) | #ERROR! | | 60,331 | (60,331) | #ERROR! | | 57,270 | #ERROR! | #ERROR! |
| InfoLink | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 111,432 | 317,198 | (205,766) | #ERROR! | 90,119 | 310,407 | (220,288) | #ERROR! | 95,553 | 254,947 | (159,394) | #ERROR! |
| Student Group Services | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 202,085 | 233,939 | (31,854) | #ERROR! | 181,344 | 244,908 | (63,564) | #ERROR! | 178,095 | 227,187 | (49,092) | #ERROR! |
| Safewalk | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 2,500 | 46,973 | (44,473) | #ERROR! | 4,290 | 46,529 | (42,239) | #ERROR! | 1,625 | 41,917 | (40,292) | #ERROR! |
| Sustain SU | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 30,878 | 86,709 | (55,831) | #ERROR! | 34,203 | 69,012 | (34,809) | #ERROR! | 35,611 | 66,510 | (30,899) | #ERROR! |
| **Total Services** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 480,251 | 1,296,081 | (815,830) | #ERROR! | 578,528 | 1,501,534 | (923,006) | #ERROR! | 586,115 | 1,425,560 | (839,445) | #ERROR! | #ERROR! | 1,309,724 | #ERROR! | #ERROR! |
| Marketing/Media | #ERROR! | #ERROR! | #ERROR! | | 288,414 | (288,414) | #ERROR! | 933 | 298,301 | (297,368) | #ERROR! | 1,569 | 278,479 | (276,910) | #ERROR! | 21,985 | 323,821 | (301,836) | #ERROR! | 46,203 | 291,271 | (245,068) | #ERROR! |
| SUtv | #ERROR! | #ERROR! | #ERROR! | 50,000 | 28,149 | 21,851 | #ERROR! | 73,533 | 30,067 | 43,466 | #ERROR! | 50,570 | 29,224 | 21,346 | #ERROR! | 39,613 | 7,741 | 31,872 | #ERROR! | | | | #ERROR! |
| Handbook & Directory | #ERROR! | #ERROR! | #ERROR! | 85,000 | 45,096 | 39,904 | #ERROR! | 85,052 | 42,747 | 42,305 | #ERROR! | 91,797 | 49,679 | 42,118 | #ERROR! | 90,609 | 46,034 | 44,575 | #ERROR! | 83,186 | 64,738 | 18,448 | #ERROR! |
| **Total Marketing/Media** | #ERROR! | #ERROR! | #ERROR! | 135,000 | 361,659 | (226,659) | #ERROR! | 159,518 | 371,115 | (211,597) | #ERROR! | 143,936 | 357,382 | (213,446) | #ERROR! | 152,207 | 377,596 | (225,389) | #ERROR! | 129,389 | 356,009 | (226,620) | #ERROR! |
| *Entertainment & Events* | | | | | | | | | | | | | | | | | | | | | | | |
| Sub-Programming | #ERROR! | #ERROR! | #ERROR! | 17,800 | 13,616 | 4,184 | #ERROR! | 19,150 | 20,158 | (1,008) | #ERROR! | 21,042 | 20,348 | 694 | #ERROR! | 20,600 | 14,282 | 6,318 | #ERROR! | 20,700 | 13,609 | 7,091 | #ERROR! |
| Alternative Programming/SUKCP | #ERROR! | #ERROR! | #ERROR! | 106,900 | 245,803 | (138,903) | #ERROR! | 78,986 | 191,304 | (112,318) | #ERROR! | 119,172 | 226,368 | (107,196) | #ERROR! | 118,247 | 164,153 | (45,906) | #ERROR! | 105,936 | 181,991 | (76,055) | #ERROR! |
| Week of Welcome | #ERROR! | #ERROR! | #ERROR! | 122,500 | 243,482 | (120,982) | #ERROR! | 169,853 | 276,136 | (106,283) | #ERROR! | 140,813 | 239,816 | (99,003) | #ERROR! | 124,680 | 194,861 | (70,181) | #ERROR! | 107,223 | 163,340 | (56,116) | #ERROR! |
| Orientation / Programming | #ERROR! | #ERROR! | #ERROR! | 82,000 | 205,909 | (123,909) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Anti-Freeze | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | 32,650 | 35,359 | (2,709) | #ERROR! | 25,200 | 31,026 | (5,826) | #ERROR! | 25,513 | 24,940 | 573 | #ERROR! | 23,400 | 24,183 | (783) | #ERROR! |
| Dinwoodie Lounge | #ERROR! | #ERROR! | #ERROR! | 128,301 | 115,991 | 12,310 | #ERROR! | 140,308 | 134,484 | 5,824 | #ERROR! | 123,546 | 111,248 | 12,298 | #ERROR! | 81,281 | 69,528 | 11,753 | #ERROR! | 87,780 | 94,885 | (7,104) | #ERROR! |
| Myer Horowitz Theatre | #ERROR! | #ERROR! | #ERROR! | 473,781 | 387,560 | 86,221 | #ERROR! | 505,915 | 374,017 | 131,898 | #ERROR! | 423,378 | 333,885 | 89,493 | #ERROR! | 370,073 | 280,844 | 89,229 | #ERROR! | 345,540 | 267,816 | 77,724 | #ERROR! |
| **Total Entertain/Events** | #ERROR! | #ERROR! | #ERROR! | 931,282 | 1,212,361 | (281,079) | #ERROR! | 946,862 | 1,031,458 | (84,596) | #ERROR! | 853,151 | 962,691 | (109,540) | #ERROR! | 740,394 | 748,608 | (8,214) | #ERROR! | 690,580 | 745,823 | (55,243) | #ERROR! |
| *Retail* | | | | | | | | | | | | | | | | | | | | | | | |
| SUBmart | #ERROR! | #ERROR! | #ERROR! | 577,102 | 557,485 | 19,617 | #ERROR! | 696,048 | 641,879 | 54,169 | #ERROR! | 677,300 | 647,692 | 29,608 | #ERROR! | 698,578 | 632,870 | 65,708 | #ERROR! | 496,157 | 503,765 | (7,608) | #ERROR! |
| SUBtitles | | | | | | | | | | | | | | | | | | | | | 113,334 | 122,426 | (9,093) | 9,093 |
| Print Centre | #ERROR! | #ERROR! | #ERROR! | 859,330 | 605,893 | 253,437 | #ERROR! | 838,068 | 543,481 | 294,587 | #ERROR! | 803,651 | 524,055 | 279,596 | #ERROR! | 691,412 | 489,162 | 202,250 | #ERROR! | 690,651 | 502,770 | 187,881 | #ERROR! |
| Postal Office | #ERROR! | #ERROR! | #ERROR! | 373,029 | 356,984 | 16,045 | #ERROR! | 381,467 | 389,613 | (8,146) | #ERROR! | 417,797 | 408,807 | 8,990 | #ERROR! | 432,478 | 402,003 | 30,475 | #ERROR! | 446,157 | 422,271 | 23,887 | #ERROR! |
| **Total Retail** | #ERROR! | #ERROR! | #ERROR! | 1,809,461 | 1,520,362 | 289,099 | #ERROR! | 1,915,583 | 1,574,973 | 340,610 | #ERROR! | 1,898,748 | 1,580,554 | 318,194 | #ERROR! | 1,822,468 | 1,524,035 | 298,433 | #ERROR! | 1,746,299 | 1,551,233 | 195,067 | #ERROR! |
| *Food & Beverage* | | | | | | | | | | | | | | | | | | | | | | | |
| RATT | #ERROR! | #ERROR! | #ERROR! | 596,111 | 591,853 | 4,258 | #ERROR! | 607,457 | 618,989 | (11,532) | #ERROR! | 633,763 | 604,968 | 28,795 | #ERROR! | 609,878 | 607,836 | 2,042 | #ERROR! | 741,209 | 707,338 | 33,871 | #ERROR! |
| Under Grind | #ERROR! | #ERROR! | #ERROR! | 88,000 | 86,939 | 1,061 | #ERROR! | 89,301 | 91,264 | (1,963) | #ERROR! | 54,804 | 99,566 | (44,762) | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Juicy | | | | | | | | | | | | 8,646 | 12,383 | (3,737) | 3,737 | 8,646 | 12,383 | (3,737) | 3,737 | 89,746 | 128,205 | (38,459) | 38,459 |
| L'express - Retail | #ERROR! | #ERROR! | #ERROR! | 760,250 | 731,246 | 29,004 | #ERROR! | 735,567 | 752,490 | (16,923) | #ERROR! | 756,779 | 784,245 | (27,466) | #ERROR! | 785,321 | 935,291 | (149,970) | #ERROR! | 793,445 | 788,552 | 4,892 | #ERROR! |
| L'express - Catering | #ERROR! | #ERROR! | #ERROR! | 397,150 | 394,597 | 2,553 | #ERROR! | 406,465 | 301,700 | 104,765 | #ERROR! | 376,661 | 303,721 | 72,940 | #ERROR! | 337,995 | 147,689 | 190,306 | #ERROR! | 412,393 | 250,573 | 161,820 | #ERROR! |
| Daily Grind | #ERROR! | #ERROR! | #ERROR! | 626,450 | 470,255 | 156,195 | #ERROR! | 668,006 | 491,777 | 176,229 | #ERROR! | 589,410 | 467,798 | 121,612 | #ERROR! | 437,838 | 373,219 | 64,619 | #ERROR! | 250,267 | 280,610 | (30,343) | #ERROR! |
| Dewey's | #ERROR! | #ERROR! | #ERROR! | 506,558 | 505,770 | 788 | #ERROR! | 508,342 | 498,020 | 10,322 | #ERROR! | 442,433 | 532,301 | (89,868) | #ERROR! | 336,784 | 388,896 | (52,112) | #ERROR! | 299,490 | 356,064 | (56,574) | #ERROR! |
| **Total Food & Beverage** | #ERROR! | #ERROR! | #ERROR! | 2,974,519 | 2,780,660 | 193,859 | #ERROR! | 3,015,138 | 2,754,240 | 260,898 | #ERROR! | 2,862,496 | 2,804,982 | 57,514 | #ERROR! | 2,516,462 | 2,465,314 | 51,148 | #ERROR! | 2,586,551 | 2,511,342 | 75,209 | #ERROR! |
| **Op. Totals before Capital/Sponsorship** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 10,851,808 | 10,281,706 | 570,102 | #ERROR! | 10,516,793 | 10,391,736 | 125,057 | #ERROR! | 9,913,678 | 9,695,893 | 217,785 | #ERROR! | #ERROR! | 9,610,574 | #ERROR! | #ERROR! |
| *Capital Expenditures* | | | | | | | | | | | | | | | | | | | | | | | |
| Capital Equipment | #ERROR! | #ERROR! | #ERROR! | | 284,612 | (284,612) | #ERROR! | | 253,553 | (253,553) | #ERROR! | 583 | 198,662 | (198,079) | #ERROR! | | 270,308 | (270,308) | #ERROR! | | 190,708 | #ERROR! | #ERROR! |
| Building Expansion Reserve [1] | | | | | | | | 10,500 | 22,744 | (12,244) | 12,244 | 385,250 | 11,560 | 373,690 | (373,690) | 31,693 | 14,352 | 17,341 | (17,341) | 68,127 | | 68,127 | (68,127) |
| - Renovation Amortization [2] | 652,103 | 919,311 | (267,208) | 665,976 | 919,311 | (253,335) | (13,873) | 496,023 | 722,250 | (226,227) | (40,981) | 637,627 | 705,839 | (68,212) | (198,996) | 44,108 | | 44,108 | (311,316) | | | | (267,208) |
| Tenant Reserve | 11,064 | | 11,064 | 11,064 | | 11,064 | | 11,060 | | 11,060 | | 11,060 | | 11,060 | | 11,060 | | 11,060 | | 36,064 | | 36,064 | |
| **Total Capital Expenditures** | #ERROR! | #ERROR! | #ERROR! | 677,040 | 1,203,923 | (526,883) | #ERROR! | 517,583 | 998,547 | (480,964) | #ERROR! | 1,034,520 | 916,061 | 118,459 | #ERROR! | 86,861 | 284,660 | (197,799) | #ERROR! | 190,708 | #ERROR! | | #ERROR! |
| **Total Operating and and Capital Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,369,391 | 11,280,253 | 89,138 | #ERROR! | 11,551,313 | 11,307,797 | 243,516 | #ERROR! | 10,000,539 | 9,980,553 | 19,986 | #ERROR! | 9,801,282 | #ERROR! | | #ERROR! |
| Sponsorship | | | | 130,000 | 96,784 | 33,216 | #ERROR! | 165,522 | 136,638 | 28,884 | #ERROR! | 69,850 | 96,092 | (26,242) | #ERROR! | 72,830 | 88,544 | (15,714) | #ERROR! | 62,650 | 57,499 | 5,151 | #ERROR! |
| **Total Operating, Capital and Sponsorship Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,534,913 | 11,416,891 | 118,022 | #ERROR! | 11,621,163 | 11,403,889 | 217,274 | #ERROR! | 10,073,369 | 10,069,097 | 4,272 | #ERROR! | 9,858,781 | #ERROR! | | #ERROR! |
| *Non-Dedicated Reserves* | | | | | | | | | | | | | | | | | | | | | | | |
| Contingency Reserve | #ERROR! | #ERROR! | #ERROR! | | 30,000 | (30,000) | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| Project Reserve | #ERROR! | #ERROR! | #ERROR! | 50,000 | 45,000 | 5,000 | #ERROR! | 50,000 | 15,672 | 34,328 | #ERROR! | 25,000 | 31,670 | (6,670) | #ERROR! | | 25,149 | | #ERROR! | 25,000 | 11,257 | 13,743 | #ERROR! |
| Underperformance Reserve | #ERROR! | #ERROR! | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! | | | | #ERROR! |
| **Total Non-Ded. Reserves** | #ERROR! | #ERROR! | #ERROR! | 50,000 | 75,000 | (25,000) | #ERROR! | 50,000 | 15,672 | 34,328 | #ERROR! | 25,000 | 31,670 | (6,670) | #ERROR! | | 25,149 | | #ERROR! | | 11,257 | | #ERROR! |
| **Total Operating, Capital, Spons & Non-Ded. Reserve Budget** | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | #ERROR! | 11,584,913 | 11,432,563 | 152,350 | #ERROR! | 11,646,163 | 11,435,559 | 210,604 | #ERROR! | 10,073,369 | 10,094,246 | 4,272 | #ERROR! | #ERROR! | 9,870,038 | #ERROR! | #ERROR! |

[1] Items related to the renovations started in 2013 not included, b/c of amortization schedules.

[2] Amortization & Loan Repayment Principle & Interest Amounts

*University of Alberta Students' Union*

# FINANCE COMMITTEE

**Monday, March 20, 2017**
**5:00PM**
**SUB 6-06**

We would like to acknowledge that our University and our Students' Union are located on Treaty 6 Territory. We are grateful to be on Dene, Cree, Saulteaux, Métis, Blackfoot, and Nakota Sioux territory; specifically the ancestral space of the Papaschase Cree. These Nations are our family, friends, faculty, staff, students, and peers. As members of the University of Alberta Students' Union we honour the nation-to-nation treaty relationship. We aspire for our learning, research, teaching, and governance to acknowledge continuing colonial violence and respect Indigenous knowledges and traditions.

## ATTENDANCE

| NAME | PROXY | PRESENT |
|---|---|---|
| Robyn Paches (Chair) | | Y |
| Victoria DeJong | Umer Farooq | Y |
| Franchesca El Ghossein | | Y |
| Reed Larsen | | Y |
| Brandon Prochnau | | Y |
| Emil Yim | Via Phone | Y |

## MINUTES (FC 2016-14)

**2016-14/1**   **INTRODUCTION**

Meeting called to order at 5:06 pm.

**2016-14/1a**   **Call to Order**

**2016-14/1b**   **Approval of Agenda**

*GHOSSEIN/FAROOQ moved to approve the agenda*
*Vote 6/0/0*
*CARRIED*


**2016-14/1c**     **Approval of Minutes**

*LARSEN/GHOSSEIN moved to approve the minutes*
*Vote 5/0/1*
*CARRIED*
**FAROOQ ABSTAINED**

**2016-14/1c**     Approval of FC 2016-12 Minutes.

Please see FC 16-14.01

*LARSEN/GHOSSEIN moved to approve the minutes*
*Vote 5/0/1*
*CARRIED*
**FAROOQ ABSTAINED**

**2016-14/1d**     **Chair's Business**


**2016-14/2**      **QUESTION/DISCUSSION PERIOD**

**2016-14/3**      **COMMITTEE BUSINESS**

**2016-14/3a**     New Business: Budget Principals 2017-18

PACHES: We are at the point where we are start putting the budget together.
The first step is the creating the principles which under bylaw is under the
responsibility of VP OpFi to prepare the principles and present it to the
Finance committee who then make amendments/approve before taking it to
Council for approval. The budget principals are then the basis under which the
the budget is created. So the second reading will be what's in the budget. So,
the actual itemized budget will be what's crafted from the priniciples, and
what will be presented to Council will be a budget report, a budget summary
and the actual budgets. The principles are what you see today. I made slight
word adjustments to what was sent out based on feedback from the Chair of
Bylaw Committee, the Executive committee and our core managers of the SU,
but the content is the same.

YIM: So you guys have a hard copy  there?

PACHES: Yeah and I have it digitally which I can send you after this. So I will
read out the wording changes to you. The first part is a preamble discussing

what the organization is as well as its values and what guides the organization. This is done, so we do not have to repeat ourselves in the principles. So unless there are any objections, what I would like to do today is I would like to only go through the principles that have been edited or new because principles that weren't edited or aren't new are carried on from last year and were approved last year. These are broad principles that make sense to carry forward year to year just to set our frame.

Starting from Principle 9: The only edit in here with the addition of "cost of living adjustments" because that wasn't specified in the previous principle. Sounds good?

Committee members agree.

PACHES: Onto Principle 10: This principle was simply edited for the what he projected ACPI for 2017/18 will be, so just brought up to current numbers.

PROCHNAU: Shouldn't you just say ACPI instead of saying Alberta Consumer Price Index since you have mentioned it before?

PACHES:  The way we operate with our CPI in our budgeting is just ensuring we are always consistent with the language throughout the documents as it can differ so we make sure to be specific throughout the whole thing.

Principle 11:  This principle was added in last year when Students'  Council approved a increase to the Students' Union membership fee outside of CPI but under 10% because that over 10% would need a referendum to allow the increase and any increases over CPI must be approved by Council. The edit was "as approved by Student Council". This was changed from subject to approval by Student Council because this was only being talked about last year. This edit is for transparency and to show that it was in fact approved last year, and makes sure that is still in effect.

Principle 13: This is a new one which states, "resources will be made available for the Executive Committee to build positive relationships with important stakeholders." This point was also further edited to include examples. Examples include Faculty associations, Residence associations and members of the University of Alberta Board of Governors. The reason I added in this principle was every year, the Executive Committee, specifically the VP Academic,  takes money out of their portion of the project allocation fund to take FA's out to a lunch so that we can build  help build positive relationships with that group. As this money comes out of their portion of the project allocation fund, it has impeded their ability to fulfil their campaign mandate promises

GHOSSEIN: And it's not sustainable.

PACHES: Yeah and it's not sustainable. So it's been an ask for a few years to put that into actual budgeting which is why this principle was added. And note, principles do not contain actual dollar amount and the amount will be decided when it is brought to the actual budget. It will be really useful because it develops that relationship between FA's and the executive committee, and helps whenever conversations need to happen between those groups

Principle 15: Context for principle 15 is principle 14. Principle 15 reads that "Recurring annual expenses of Council shall be budgeted for outside of [insert principle 14]." For the longest time, Council jackets have come outside of the $2000 that is set aside for council engagement but those jackets are $1600, so what we have left is $400 for council engagement.
This principle is to make sure expenses such as the Council jackets and other expenses that recur every year are budgeted for accordingly. A big objective I had with these principles was finding things that happen every year but do not have their own budget lines and creating something so they are budgeted for on their own.

Principle 16: "Resources will be made available for the translation of all bylaws and policies into French." It's been in ask for a long time, let's do it.

Principle 18: The principle was derived from a recommendation from CAC. The principle was also further edited as per recommendation from Councillor Christensen which I fully approve of as it was really well worded. The principle now reads as, "The students' Union shall allocate resources to increase the salary of executive elected positions to bring the remuneration inline with the provincial average. I'll turn it over to Councillor Larsen (Chair of CAC) for the explanation behind this.

LARSEN: Basically, we came down to a recommendation from CAC which I believe was increasing the pay rate which the specific wording can be found in the last CAC report. It was long discussion over two meetings and this is what we came up with. The numbers were generated by Marc (General Manager), and the increase was pretty moderate overall. The provincial average is still a little bit higher.

PACHES: The plan in second principles will be to completely follow the CAC recommendation.

Principle 22: The edit was "and retention." So, previous principal was customer experience improvements.

Principle 23: The edit here is "and operational." Beforehand, it was just visual. I added that in there to ensure that when resources are being allocated to visual improvements, that they're also logistics and the performance that businesses kept in mind.

Principle 26: The edit here is the addition of "and it's corresponding capital fundraising campaign."

Principle 26: This was upon recommendation of Bylaw, CAC, Councillor Sunday. This principle is different than what was sent out digitally. What was sent out digitally was specifically for the Ad Hoc Committee and then, I got feedback from Councillor Christensen, the Executive Committee and our management that we should make it more broad so that once the standing committee comes to fruition, that that doesn't limit us so we can provide honorariums for Elders to attend the meetings of the standing committee. It was brought to my attention to make it even more broad so that if we have any future committee where we're consulting with indigenous stakeholders and they request that an Elder be present, we have the flexibility to be able to provide that cause it's very important.

Principle 29: "Resources will be made available for piano and microwave repairs that fall under the Students' Union responsibility." This is another one that has always been paid for but never had a budget line for it. Similarly to the VPA and FA's situation, the VP SL has always been tasked with funding repairs to the pianos/microwaves from their project allocation funds which is once again unsustainable and doesn't make sense to pull out of something that's for flexibility with campaign promises so we're going to budget for it accordingly. This is only for microwaves that fall under Students' Union responsibility/SU owned.

That wraps up the principles themselves. Any questions and concern?

LARSEN: I'm in favour. Everything looks good to me.

PACHES: Great, I'll send this digitally.

I'll move into the section for removed. There were three principles that were removed from last year's. The first one I removed starts with "In line with operating policy 5.12." So, it's already in operating policy so I don't see a point in putting it in budget principles since its already outlined in policy. Second one, "Students' Union should allocate resources towards professional advice and services as they relate to advocacy." Essentially, this is about the advocacy office which is in the SU structure, which is part of the preamble and essentially has been a carry over principle that is not needed so it's been cut. Third, "New leased space shall be available in the Students' Union building and may need to be funded accordingly." This was added last year because we have a new space in lower level. It has now been filled by ATB so we don't need this principle anymore.

Any other questions, comments, feedback?

*PACHES/FAROOQ MOVES that Finance Committee recommend the 2017/2018 Budget principles for approval at Students' Council.*

*VOTE 5/0/0*
*CARRIED*

Please see FC 16-14.02

**2016-14/5**    **INFORMATION ITEMS**

**2016-14/6**    **ADJOURNMENT**

**2016-14/6a**    **Next Meeting**: April 17, 2017 @ 5PM in SUB 6-06

Meeting adjourned at 5:28 PM.

**SUMMARY OF MOTIONS**

| MOTIONS | VOTES |
|---|---|
| *GHOSSEIN/FAROOQ moved to approve the agenda* | *Vote 6/0/0* *CARRIED* |
| *LARSEN/GHOSSEIN moved to approve the minutes* | *Vote 5/0/1* *CARRIED* |
| *LARSEN/GHOSSEIN moved to approve the minutes* | *Vote 5/0/1* *CARRIED* |
| *PACHES/FAROOQ MOVES that Finance Committee recommend the 2017/2018 Budget principles for approval at Students' Council.* | *VOTE 5/0/0* *CARRIED* |