

FINANCE COMMITTEE

Monday, April 4, 2016 5.00pm SUB 6-06

AGENDA (FC 2015-13)

2015-13/1	INTRODUCTION
2015-13/1a	Call to Order
2015-13/1b	Approval of Agenda
2015-13/1c	Approval of Minutes
2015-13/1d	Chair's Business
2015-13/2	QUESTION/DISCUSSION PERIOD
2015-13/3	COMMITTEE BUSINESS
2015-13/3a	BONDARCHUK MOVES TO approve the 2016-17 Campus Recreation Enhancement Fund allocations as recommended by the CREF Committee.
	Please see FC 15-13.01
	Please see FC 15-13.02
	Please see FC 15-13.03
2015-13/3b	BONDARCHUK MOVES TO approve the 2016-17 Golden Bears and Pandas Legacy Fund allocations as recommended by the GBPLF Committee.
	Please see FC 15-13.04
	Please see FC 15-13.05
2015-13/3c	BONDARCHUK MOVES TO recommend the 2016-17 Students' Union Budget to Students' Council.

Please see FC 15-13.06 Please see FC 15-13.05 Please see FC 15-13.08 Please see FC 15-13.09 Please see FC 15-13.10

2015-13/3d WUSC Travel Loan

2015-13/4 <u>INFORMATION ITEMS</u>

2015-13/5 ADJOURNMENT

2015-13/5a Next Meeting: TBA.

FC 15-13.01

Rebecca Marsh
Chair, Campus Recreation Enhancement Fund Committee
2-670 Van Vliet Complex
University of Alberta
Edmonton, AB T6G 2H9

March 30, 2016

Cody Bondarchuk
Vice President Operations and Finance, Students' Union
2-900 Students' Union Building
University of Alberta
8900 – 114 Street
Edmonton, AB T6G 2J7

Dear Mr. Bondarchuk:

On behalf of the Campus Recreation Enhancement Fund Committee (CREFC), I am respectfully submitting, to the Finance Committee, the final allocation amounts for the 2016-2017 Campus Recreation Enhancement Fund (CREF). The application period for CREF commenced on January 19th, 2016 and closed February 26th, 2016. The CREFC received thirty-seven applications for the 2016-2017 funding year from student associations, program areas within the Faculty of Physical Education and Recreation, and Campus and Community Recreation programs and organizations. Only one application was denied in full, while an additional three were denied as their requested funds for construction of the same room were allocated to one item line. Three presentations were not attended and their applications were considered after approval of the attended presentations.

The CREFC, comprised of four undergraduate students at the University of Alberta, involved in recreation on campus in varying capacities, as well as myself, a non-voting graduate student, held the CREF presentations and interviews on March 7, 2016, March 9, 2016, and March 16, 2016 and held the CREF allocation deliberations on March 30, 2016.

I would be remiss if I did not mention that I regret your absence from the CREF proceedings. I believe that an additional voice would have added to the diverse and enriching conversations and discussions that took place and that your unique perspective would have been welcomed and appreciated.

Please find our 2016-2017 CREF allocations attached along with an itemized breakdown of our total allocation and signature pages. I will be notifying recipients prior to May 15, 2016.

If you have any questions or concerns, please do not hesitate to contact me.

Sincerely,

Rebecca Marsh

Chair, Campus Recreation Enhancement Fund Committee

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FC 15-13.02

2016-	-2017 Campus Recreation Enha	ncement Fund Allocatio	ns			
Item #	Organization	Item	Description	Amount Allocated	Expenditure Amount	Comments
1	Aquatics	Program Subsidy	Undergraduate Morning Swim Drop In	21,240		
2	Badminton Club	Equipment	Repainting badminton lines	\$3,000		
3	Campus St. Jean	Equipment	Treadmill	\$4,376		
4	Campus St. Jean	Equipment	Volleyballs, Basketballs	\$600		
5	Cheer Team	Choreography Fees	Competition Choreography	\$4,500		
6	Cheer Team	Rental Fees	Practice rental facility	\$1,000		
7	Cheer Team	Registration Fees	Competition fee	\$3,000		
8	Cheer Team	Equipment	Velcro	\$400		
9	Climbing Wall	Equipment	Climbing Shoes	\$2,500		
10	Climbing Wall	Equipment	Ropes	\$1,500		
11	Climbing Wall	Equipment	Climbing holds	\$2,000		
12	Climbing Wall	Program Subsidy	Climbing Instruction Subsidy	\$1,800		
13	Climbing Wall	Program Subsidy	Wall Brawl	\$1,350		
14	Club Sports	Construction	Revamp Ed GB 23	\$28,500		All funds requested by clubs for this construction were given to this item line
	Club Sports	Registration Fees	Evergreen Subsidy	\$4,350		
	Club Sports	Equipment	Equipment costs for new clubs	\$1,000		
17	Dance Team	Registration Fees	Competition Fees	\$700		
18	Dance Team	Choreography Fees	Competition routine	\$250		
19	Group Exercise	Equipment	Smart toners	\$400		
20	Group Exercise	Equipment	Wireless Microphones x 4	\$1,500		
21	Group Exercise	Equipment	Mounted Speakers x 6	\$750		
22	Hanson FLC	Equipment	Treadmill	\$10,000		
23	Hanson FLC	Equipment	Multi purpose weight machine	\$4,690		
24	HUB Community Asc.	Equipment	Leg Press Machines	\$800		
25	Intramural Spring/Summer	Program Fees	Slo-Pitch Officiating	\$1,000		
26	Intramural Spring/Summer	Facility Fees	Garneau Beach Volleyball	\$2,480		
27	Intramural F/W	Program Subsidy	Basketball programs	\$ 17,223		
28	Intramural F/W	Program Subsidy	Soccer and Futsal programs	\$ 3,405		
29	Intramural F/W	Program Subsidy	Ice Hockey Programs	\$ 14,227		
	Intramural F/W	Program Subsidy	Curling Bonspiel	\$ 1,280		
31	Intramural F/W	Program Subsidy	Innertube Waterpolo programs	\$ 3,628		
32	Intramural F/W	Program Subsidy	Golf Tournament	\$ 3,006		
33	Intramural F/W	Program Subsidy	Red Eye recreation	\$ 13,090		
34	Intramural F/W	Program Subsidy	Pond Hockey Tournament	\$ 4,952		
	Intramural F/W	Program Subsidy	Cricket Tournament	\$ 494		

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36	Intramural F/W	Program Subsidy	Slo-Pitch Tournament	\$ 800	
37	Intramural F/W	First Aid Fees	First Aid Wages	\$ 3,000	
38	Intramural F/W	Equipment	Equipment cleaning	\$ 6,400	
39	Instructional Recreation	Facility Fees	Stick and Skate Facility Rental	\$6,615	
40	Instructional Recreation	Program Fees	Old Tyme Skating Party	\$200	
41	Lacrosse Club	Referee Fees	Tournament and Exhibition Ref	\$2,000	
42	MOD Contemporary Dance	Facility Fees	Theatre Rental	\$1,500	
43	Orchesis	Facility Fees	Facility Rental for Rehearsal	\$3,250	
44	Outdoors Club	Program Subsidy	First Aid for Executives	\$400	
45	Outdoors Club	Program Subsidy	Trips for Students	\$1,400	
46	Outdoors Club	Program Subsidy	Technical Training for Executives	\$1,000	
47	Paddling Club	Facility Rental	WEM Rental Fee	\$500	
48	Paddling Club	Facility Rental	Pool Rental	\$1,000	
49	Rec Facilitator Learning Program	Training Fee	Guest Speaker for Orientation	\$1,000	
50	Rec Facilitator Learning Program	Equipment	Teambuilding Event Supplies	\$500	
51	Rec Facilitator Learning Program	Facility Fees	Training Facility	\$750	
52	Residence Engagement	Event Fees	Find what moves you instructor, food, materials	\$ 1,000	
53	Residence Engagement	Event Fees	Lister Base Camp instructor, food, materials	\$ 500	
54	Residence Engagement	Event Fees	Transitions instructor, food, materials	\$ 500	
55	Residence Engagement	Event Fees	Aborignal orientation instructors, food, materials	\$ 500	
56	Residence Engagement	Facility Rental	Residence competition events	\$ 2,090	
57	Residence Engagement	Equipment	Residence competition events	\$ 1,000	
58	Residence Students Association	Equipment	Treadmill	\$3,750	
59	Residence Students Association	Equipment	Cable Cross Machine	\$500	
60	Residence Students Association	Equipment	1 Spin Bike	\$1,800	
61	Rowing Club	Equipment	Boat	\$8,000	
62	Rugby Club	Facility Rental	Field Rental for Home Game	\$400	
63	Rugby Club	Facility Rental	Commonwealth Pavilion Practice Facility	\$2,040	
64	Rugby Club	Equipment	Seven Jerseys	\$850	
65	Scuba Club	Equipment	Introductory Manuals - Intro to dive	\$ 605	
66	Scuba Club	Equipment	Intro to Dive - Equipment Rental	\$ 1,470	
67	Scuba Club	Facility Rental	Intro to Dive - Pool Rental	\$ 1,208	
68	Special Events - International	Program Subsidy	Ski and Snowboard Trip	\$ 2,000	
70	Special Events - International	Program Subsidy	Canoe Trips	\$ 1,800	
71	Special Events - International	Program Subsidy	Turkey Trot	\$ 4,000	
72	Special Events - International	Program Subsidy	Elk Island Hiking and Snowshoeing	\$ 1,250	
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73	Special Events - Rec Stock	Promotional Items	Fruit Stand and Giveaways	\$1,400	
74	Squash Club	Construction	Refinishing Floor in Courts	\$6,000	
75	Sunday Night Drop In	Facility Rental	Sunday night gym rental	\$5,000	
76	Swim Club	Facility Rental	Pool Rental	\$3,254	
77	Synchronized Swimming Club	Facility Rental	Pool Subsidy	\$7,000	
78	Table Tennis Club	Equipment	Table Tennis Tables	\$1,000	
79	Table Tennis Club	Equipment	Rackets and balls	\$150	
80	Triathlon Club	Program Fees	Transportation and Traffic Redirection	\$ 2,500	
81	Triathlon Club	Program Fees	Policing and Government Support	\$ 2,500	
82	Triathlon Club	Equipment	Heronrib Mat	\$ 2,500	
83	Ultimate Club	Program Subsidy	Team Registration	\$1,680	
84	Ultimate Club	Equipment	Club Reversibles	\$2,000	
85	Water Polo	Program Subsidy	Regular Season practices	\$3,000	
86	Water Polo	Program Subsidy	Tournament Subsidy	\$400	
87	Water Polo	Equipment	Shot clocks	\$2,000	
88			TOTAL:	\$270,953	
89				·	

2016-2017 Cam Fi		eation Enha			nmittee		
Organization		t Requested	T	2016-2017	1		
Aquatics	\$	21,420	\$	21,240	†		
Badminton Club	\$	6,000	_	3,000	1		
Campus St. Jean	\$	13,864	+	4,976	1		
Cheer Team	\$	14,500	_	8,900	1		
Climbing Wall	\$	18,786	_	9,150	1		
Club Sports	\$	10,350	_	33,850			
Dance Team	\$	1,425	\$	950	1		
Fencing Club	\$	20,000	-	- 330	**		
Group Exercise	\$	18,197		2,650	1		
Hanson FLC	\$	36,690	_	14,690	ł		
HUB Community Association	\$	7,300	_	800	1		
Healthy Campus Unit	\$	10,000		- 800	i		
Intramurals Spring/Summer	\$	3,933	_	3 490	ł		
Intramurals Fall/Winter	\$	77,805	\$	3,480	1		
Instructional Recreation	\$		\$	71,505	i		
Lacrosse Club	\$	7,215	_	6,815	1		
**		2,000	\$	2,000	-		
MOD Contemporary Dance Orchesis	\$	2,000	\$	1,500			
Outdoors Club	\$	6,500	\$	3,250	ļ		
	\$	3,400	\$	2,800			
Paddling Club	\$	2,300	\$	1,500			
Recreation Facilitator Learning Program	\$	4,000	\$	2,250			
Residence Engagement	\$	7,090	\$	5,590			
Residence Student Association	\$	12,155	\$	6,050			
Rowing Club	\$	41,000	\$	8,000			
Rugby Club	\$	6,101	\$	3,290			
Scuba Club	\$	3,283	\$	3,283			
Special Events - International Engagemen			\$	9,050			
Special Events - Rec Stock	\$	2,800	\$	1,400			
Squash Club	\$	6,976	\$	6,000			
Sunday Night Drop-In	\$	6,952	\$	5,000	,		
Swim Club	\$	4,254	\$	3,254			
Synchronized Swimming Club	\$	9,800	\$	7,000			
Table Tennis Club	\$	9,250	\$	1,150	**		
TaeKwon Do Club	\$	20,473		<u>-</u>	**		
Triathlon Club	\$	15,559	\$	7,500			
Ultimate Club	\$	4,105	\$	3,680			
Water Polo Club	\$	7,450	\$	5,400			
TOTAL REQUESTED	\$	459,613	\$	270,953	TOTAL	ALLOC	ATED
Allocation Available	\$	270,000					
** Indicates money requested for constr	uction of t		n, wh	nich funds were	allocated	d to *.	
By signing below, I approve the 2016-2	01 7 Camp	us Recreation	Enh	ancement Fund	to be all	ocated as	detailed.
2016-2017 CREF Committee Members		Date		Signature			
Rebecca Marsh (Chair)	Marc	h31,2016	P	Marsh			
Miranda Perry	Masch	131.16	-6				
Quinn Russell	Mari	31,2016	(A)	in Mull			
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Golden Bears and Pandas Legacy Fund Committee Minutes of Meeting # 2 – Wednesday, February 17th, 2016 – 6:00 PM Minerva Room – Van Vliet Complex

Attendance:
Vang Ioannides (Non-voting Chair)
Ian Reade (Non Voting)
Jessica Niles
Ed Ilnicki
Vivian Kwan
Pranidhi Baddam

Welcome and Introductions

The meeting was called to order at 6:29 PM. Vang welcomed everyone and thanked those in attendance for coming. With four voting representatives including at least one from the SU and one from UAB, quorum is achieved. As part of the introduction, Vang provided an overview of the financial information that had been provided by the SU in the excel file titled "Legacy and Campus Rec Reserve Balances". The document shows that the amount raised by the fund for 2015-16 is projected at \$229,808, and that the minimum amount to be placed to the reserve is \$22,980, thereby allowing us to recommend a maximum dispersal of approximately \$207,000 for the 2016-17 year. Vang also referenced the SU Finance Committeee's Standing Orders with respect to the Legacy Fund, and the guiding principles which are contained in that document.

The committee received copies of all of the applications for funding, as well as a document indicating Athletics' recommended amounts for dispersal for the upcoming year. That excel file also included all historical information with regards to the fund disbursement, and Vang gave a brief overview of the information, as well as an explanation of the criteria and guidelines each person should consider in our deliberations. Vang also indicated that the UAB representatives present would speak to each team's current and past involvement in the campus community. Jessie and Ed described how they compile UAB "Participation Points" for such involvement.

The committee then proceeded to deliberate on the 2016-17 applications.

Events - Recommendation of \$10,000 for Campus Coordinator Position and \$3,000 for Mascot Replacement.

The committee discussed the merits of the Campus Coordinator (A-Team) proposal. There were several questions about the types of promotions Events has run and what has been effective in the past. The committee recommended \$10,000 of funding to help offset the staff costs of A-Team coordination and promotion.

Next, the committee discussed the GUBA and Patches mascot suit replacement plan. Vang indicated that this is a yearly rotation, and noted that we are now partnering with Public Affairs to share, along with Athletics and the SU, the annual costs of replacing these popular suits. The committee agreed that this was a worthy project and \$3000 was recommended for allocation.

Bears Basketball - Recommendation of \$9000.00.

The committee recommends approval of \$7000 for Project 1 (tournament hosting) and \$2000 for Project 2 (non conference travel) to cover a portion of the estimated costs of accommodations and meals on thois trip.

It was noted that Bears Basketball has been a regular contributor to UAB initiatives this past year, which was an improvement over the previous year.

Pandas Basketball - Recommendation of \$9000.00.

The committee recommends approval of \$6700 for project 1 (Hoopfest tournament hosting) and \$2300 for project 2 (non-conference travel) to offset the costs of accommodations and meals.

Although the UAB reps indicated that Pandas Basketball has been good on fundraising and participation, the team has fallen behind where they would normally be, and part of this may have been caused by miscommunication. Pandas Basketball would be well served to ensure that the lines of communication with the UAB improve.

Bears Volleyball - Recommendation of \$9000.00.

The committee recommends approval of \$9000 for project 1 (Sofaland tournament hosting).

Bears Volleyball has been well represented on the UAB executive with John Goranson, but more participation from other team-mates is desirable. This was also stated in last year's minutes, so the coaches need to ensure stronger leadership and greater expectations for involvement of this group in UAB initiatives. In fact, at this time, Bears VB sits in 16th of 17 teams based on UAB points participation ranking.

Pandas Volleyball - Recommendation of \$9000.00.

The committee recommends approval of \$9000 for project 2 (Japanese team hosting). This project was seen as very worthy of full funding.

Pandas Volleyball has been involved in UAB activities, and are about average in current activity. Over the years, there has been significant involvement in the leadership of UAB by this team.

Bears Football - Recommendation of \$20,000.00.

The committee recommends \$17,500 for project 1 (Study Hall/Academic Support) and \$2500 for project 2 (all-star opportunity) to offset the costs of selected athletes' participation in the East vs. West All-star Game.

Bears Football has done a good job of being involved in the community, both within and outside of UofA and currently is 6th of 17 teams in the participation points ranking.

Bears Hockey - Recommendation of \$8000.00.

The committee recommends that \$8000 be allocated to project 1 (non-conference hosting) to facilitate bringing in a quality North American opponent for exhibition play.

Bears Hockey's involvement at the UAB and SU level is lower than expected for the second year in a row. In fact, the team is dead last in current participation ranking. It was noted that this group is involved in various activities in the community at large, but this involvement tends to be dominated by a few of the soon to be departing 5th year players, which should be of concern to the Bears Hockey leadership. The team needs a consistent team rep and should try to increase their volunteer involvement in UAB initiatives.

Pandas Hockey – Recommendation of \$10000.00.

The committee recommends that \$10000 be allocated, including \$3000 to project 1 (non-conference hosting) and \$7000 to project 2 (non-conference travel) to help offset the costs of accommodations and meals.

The committee acknowledges that Pandas Hockey has been very active and successful with respect to participation at the UAB level this year. Jessie suggested a "Gold Star" for them.

Bears Soccer - Recommendation of \$9000.00.

The committee recommends approval of \$9000 for Bears Soccer, including the requested funds for project 1, \$3250 (non-conference hosting), project 2, \$1500 (non-conference hosting), and project 4, \$4750 (non-conference play). The committee was not supportive of project 3.

Bears Soccer, having been warned last year, has had very good representation this year and are involved.

Pandas Soccer - Recommendation of \$9000.00.

The committee recommends approval of requested funds of \$4750 for project 1 (Butterdome Cup Hosting), and \$4250 for project 2 (non-conference travel) towards the costs of meals and accommodations.

Pandas Soccer, as usual, is very involved with UAB, currently holding executive positions as well as other leadership roles and they are currently 4th of 17 teams with respect to Participation Points.

Bears and Pandas Swimming - Recommendation of \$18,000.

Swimming received a reduction in funding last year due to poor activity. The team has responded very positively and is currently very active in UAB. The committee recommended a \$3000 increase over last year's allocation to reflect this positive direction.

Specifically, the committee approved full funding for projects 1, 2, 3, and 4, for a total of \$10,460, and also approved \$7540 for project 5 (non conference foreign training camp) to help offset the costs of accommodations.

Track & Field/Cross Country - Recommendation of \$18000.00

The committee recommends \$10,000 for project 1 (elite hosting) to help offset the costs of accommodating incoming elite and CIS athletes, and \$8000 for project 2 (branding of equipment for hosting).

Although the level of activity within UAB has dropped off marginally by the cross country and track and field teams this year, they are still on track to reach the minimum standard expected in terms of participation points per person this year.

Bears and Pandas Wrestling – Recommendation of \$18000.00.

The committee was supportive of each of the projects, providing full requested funds for hosting (\$4000), the SFU International (\$5000), the tri-university training camp (\$6000) and partial funding for the non conference travel request to Winnipeg (\$3000)

It was noted that although wrestling is participating and even have an executive member on UAB this year, their per student-athlete involvement is less than average and they should pick up their volunteer involvement opportunities as well as ensure proper recording of any non-UAB volunteer events.

Pandas Rugby - Recommendation of \$9000.00

The committee supports full funds for project 1, \$3300 (pre-season training and team building), and partial funding of project 3, \$5700 (non-conference travel) to help offset the costs of participating in Rugby 7's which will debut as an Olympic Sport in Rio this summer.

Pandas Rugby has had average involvement this past year after several very active years. The leadership of this group should be encouraged to try and increase involvement for the future.

Bears and Pandas Curling - Recommendation of \$4000.00

The committee supports the request for \$1950 for hosting and participation in project 1, and \$2050 to help offset costs of entry fees into the non-conference travel initiatives in project 2 and 3.

It was noted that UAB participation has tapered off this year from our curling teams. It is recommended they become more actively involved in attending events and taking volunteer opportunities.

Bears and Pandas Golf - Recommendation of \$4800.00.

After poor participation in 2014-15, the Golf Team was penalized financially and received a significant reduction in Legacy funding for 2015-16. This year, Golf's reps have been engaged and communicative, so there has been significant improvement in that regard, but the team is still below average in participation even after doubling their points from a year ago.

The committee chose to reward the positive steps forward that have been made this year, but still expects increased UAB and volunteer activity from this group. The committee recommends approval of \$4800 to support the attendance of the team at the Golf National Championships, offsetting the costs of accommodations and meals.

Bears and Pandas Tennis - Recommendation of \$3800.00.

The committee recommends allocation of the full request of \$3800 (non-conference hosting).

Last year, tennis finished very low with respect to their participation, and the UAB reps noted that Bears Tennis has been good and Pandas Tennis has been even better in this regard this year.

UAB – Recommendation of \$5000.00.

The committee recommends approval of funds in the amount of \$3000 for project 1 (student-athlete orientation), and \$2000 for project 2 (UAB Administration and Outreach), which are seen as very important.

UA International Student Project – Recommendation of \$5,000.00.

The committee endorsed full funding of this special initiative designed to give our international students a better understanding of our culture.

Student Athlete Mental Health Project

The committee recommends that \$10,000 of Legacy funding be allocated to the student-athlete mental health initiative which has been launched on campus.

Concluding Remarks

Once the committee had gone through all of the applications once, they were asked whether or not everyone was satisfied with the recommendations. The total amount recommended for dispersal is \$200,600, leaving \$29,208 to be placed in the reserve. There were no requests for reconsideration, so Vang thanked the committee for their time. He explained that next steps included providing this information and the meeting minutes to the SU's Finance Committee for approval by March 1st. The meeting was adjourned at 8:35 PM.

#-APP Campus Coordinator Fecumented Fequested Fet Fet	ì	V	В	Q	В	L	0	Ξ	_	_
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Second color	2	*=APP		Recommended	Requested	Actual	Actual	Actual	Actual	Actual
Sample S	3			16/17	16/17	15/16	14/15	13/14	12/13	11/12
Sanotic Sano	4									
Parcias Basketball	2	Campus Coordinator		\$10,000.00	\$11,750.00		\$3,000.00			10,000
Bears Packethall \$9,000.00 \$13,000.00 \$9,000.00 \$9,500.00	9	Hosting				-	\$0.00	\$0.00		0
Pandas Baskettali \$9,000.00 \$10,000.00 \$9,000.00 \$9,500.00 \$9,500.00 Bears Volleyball \$9,000.00 \$10,000.00 \$9,500.00 \$9,500.00 \$9,500.00 Bears Volleyball \$20,000.00 \$20,000.00 \$20,000.00 \$10,000.00 \$9,500.00 Bears Footleyball \$20,000.00 \$20,000.00 \$10,000.00	7	Bears Basketball		\$9,000.00	\$13,000.00	\$9,000.00	\$8,800.00	\$9,500.00	\$8,000.00	0006
Bears Volleyball \$9,000.00 \$15,000.00 \$9,500.00 Pardas Volleyball \$2,000.00 \$2,000.00 \$1,000.00 \$1,000.00 Bears Football \$2,000.00 \$20,000.00 \$1,000.00 \$1,000.00 Bears Football \$2,000.00 \$20,000.00 \$1,000.00 \$1,000.00 \$1,000.00 Pardas Soccer \$1,000.00 <t< td=""><td>00</td><td>Pandas Basketball</td><td></td><th>\$9,000.00</th><th>\$10,700.00</th><td>\$9,000.00</td><td>\$9,200.00</td><td>\$9,500.00</td><td>\$8,500.00</td><td>0006</td></t<>	00	Pandas Basketball		\$9,000.00	\$10,700.00	\$9,000.00	\$9,200.00	\$9,500.00	\$8,500.00	0006
Pandas Volleyball \$9,000.00 \$15,000.00 \$10,000.00 \$	6	Bears Volleyball		\$9,000.00	\$16,000.00	\$9,000.00	\$8,000.00	\$9,500.00	\$9,000.00	8750
Bears Football \$20,000.00 \$26,500.00 \$81,500.00 \$11,592.00 \$20,934.11 Pardas Hockey \$8,000.00 \$10,000.00 \$8,600.00 \$8,600.00 \$8,500.00 Pardas Hockey \$10,000.00 \$10,000.00 \$8,742.00 \$8,500.00 Pardas Socer \$9,000.00 \$10,790.00 \$10,790.00 Pardas Socer \$10,000.00 \$25,648.00 \$7,800.00 \$10,790.00 Pardas Socer Both Teams \$18,000.00 \$25,648.00 \$7,800.00 \$10,790.00 Pardas Swimming Both Teams \$18,000.00 \$25,600.00 \$10,000.00 \$10,000.00 Cross Country* Pardas Wrestling \$18,000.00 \$21,255.00 \$10,000.00 \$10,000.00 Bears Wirestling Both Teams \$18,000.00 \$21,425.00 \$10,000.00 \$10,000.00 Bears Wirestling Both Teams \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 Curling Bears Wirestling \$3,000.00 \$1,200.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,00	10			\$9,000.00	\$15,000.00	\$9,000.00	\$8,800.00	\$10,000.00	\$10,000.00	10000
Bears Hockey \$6,000.00 \$21,000.00 \$8,000.00 \$8,500.00	11	Bears Football		\$20,000.00	\$26,500.00	\$20,000.00	\$17,592.00	\$20,954.11	\$14,200.00	20250
Pandas Hockey \$10,000.00 \$10,	12	Bears Hockey		\$8,000.00	\$21,000.00	\$8,000.00	\$8,640.00	\$8,500.00	\$9,000.00	9500
Bears Soccer \$9,000.00 \$15,000.00 \$19,000.00 \$10,79	13	Pandas Hockey		\$10,000.00	\$10,000.00	\$10,000.00	\$9,745.00	\$8,000.00	\$15,000.00	0006
Pandas Soccer \$9,000.00 \$12,525.00 \$9,000.00 \$10,950.00 \$10,950.00 Bears Swimming Both Teams \$18,000.00 \$26,468.00 \$7,500.00 \$8,664.00 \$9,352.22 \$1,690.28 Pandas Swimming Cross Country* \$18,000.00 \$25,126.00 \$14,600.00 \$10,950.00 \$1,690.28 Pandas Wirestling Both Teams \$18,000.00 \$21,000.00 \$14,000.00 \$20,055.00 \$10,000.00 Bears Wirestling Both Teams \$9,000.00 \$17,425.00 \$10,400.00 \$10,000.00	14	Bears Soccer		\$9,000.00	\$15,000.00	\$9,190.00	\$8,360.00	\$10,790.00	\$12,000.00	12000
Bears Swimming Both Teams \$18,000.00 \$26,468.00 \$7,500.00 \$6,664.00 \$9,352.22 Pandas Swimming Cross Country* \$18,000.00 \$25,126.00 \$18,664.00 \$11,690.28 Cross Country* Track & Field* \$18,000.00 \$21,000.00 \$19,400.00 \$10,000.00 Pandas Wrestling Bear Wrestling \$17,425.00 \$19,400.00 \$10,000.00 Pandas Wrestling \$1,000.00 \$17,425.00 \$10,400.00 \$10,000.00 Pandas Rugby \$1,000.00 \$17,425.00 \$10,400.00 \$10,000.00 Curling \$1,000.00 \$1,400.00 \$10,000.00 \$10,000.00 Curling \$1,000.00 \$1,000.00 \$1,000.00 \$1,000.00 \$1,000.00 Curling \$1,000.00 <t< td=""><td>15</td><td></td><td></td><th>\$9,000.00</th><th>\$12,525.00</th><td>\$9,000.00</td><td>\$7,800.00</td><td>\$10,950.00</td><td>\$12,000.00</td><td>10000</td></t<>	15			\$9,000.00	\$12,525.00	\$9,000.00	\$7,800.00	\$10,950.00	\$12,000.00	10000
Pandas Swimming	16		Both Teams	\$18,000.00	\$26,468.00	\$7,500.00	\$8,664.00	\$9,352.22	\$11,800.00	11000
Cross Country* \$18,000.00 \$25,126.00 \$18,250.00 \$19,400.00 \$20,265.00 Pandas Wrestling Both Teams \$18,000.00 \$21,000.00 \$19,400.00 \$20,265.00 Bears Wrestling Both Teams \$18,000.00 \$7,440.00 \$7,440.00 \$9,000.00 Bears Wrestling Both Teams \$18,000.00 \$10,400.00 \$10,000.00 \$10,000.00 Pandas Rugby Sa,000.00 \$17,425.00 \$10,400.00 \$10,000.00 \$10,000.00 Curling Sa,000.00 \$1,600.00 \$1,000.00 \$2,000.00 \$1,000.00 \$1,000.00	17	Pandas Swimming				\$7,500.00	\$8,664.00	\$11,690.28	\$8,850.00	8500
Track & Field* \$18,000.00 \$25,126.00 \$18,400.00 \$20,055.00 \$20,050.00 \$20,050.00 \$20,000.00 \$20	18									0006
Pandas Wrestling Both Teams \$18,000.00 \$21,000.00 \$9,000.00 \$7,400.00 \$9,000.00	19			\$18,000.00	\$25,126.00	\$18,250.00	\$19,400.00	\$20,265.00	\$20,000.00	12000
Bears Wrestling \$9,000.00 \$7,600.00 \$9,000.00 Pandas Rugby \$9,000.00 \$17,425.00 \$10,400.00 \$10,000.00 Curling \$4,000.00 \$12,885.00 \$3,750.00 \$10,000.00 \$10,000.00 Curling \$4,000.00 \$1,500.00 \$2,100.00 \$10,000.00 <td>20</td> <td></td> <td>Both Teams</td> <th>\$18,000.00</th> <th>\$21,000.00</th> <td>\$9,000.00</td> <td>\$7,440.00</td> <td>\$9,000.00</td> <td>\$8,000.00</td> <td>0006</td>	20		Both Teams	\$18,000.00	\$21,000.00	\$9,000.00	\$7,440.00	\$9,000.00	\$8,000.00	0006
Pandas Rugby \$9,000.00 \$17,425.00 \$10,400.00 \$9,000.00 Curling Curling \$4,000.00 \$12,885.00 \$4,000.00 \$5,250.00 Golf Tennis \$1,500.00 \$2,100.00 \$5,250.00 Tennis Tennis \$167,600.00 \$2,000.00 \$4,500.00 Tennis Tennis \$167,600.00 \$2,000.00 \$2,000.00 Special Projects: UAB Administration \$2,000.00 \$2,000.00 \$2,000.00 Special Projects: UAB Administration \$3,000.00 \$2,000.00 \$2,000.00 Ist Year Orientation (UAB) \$3,000.00 \$2,000.00 \$2,000.00 \$2,000.00 Ist Year Orientation (UAB) \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 Student Honoraria \$5,000.00 \$1,446.50 \$1,446.50 \$1,446.50 Student Honoraria \$5,000.00 \$1,000.00 \$1,446.50 \$1,446.50 Student Athlete Mental Health \$1,000.00 \$2,000.00 \$2,000.00 \$2,000.00 Special Requests from Reserve \$10,000.00<	21	Bears Wrestling				\$9,000.00	\$7,600.00	\$9,000.00	\$8,000.00	0006
Curling \$4,000.00 \$12,885.00 \$4,000.00 \$0.00 Golf Tennis \$4,800.00 \$7,365.00 \$1,500.00 \$2,100.00 \$5,250.00 Tennis Tennis \$1,600.00 \$1,500.00 \$1,500.00 \$2,500.00 \$2,500.00 Team Total.S Team Total.S \$1,600.00 \$2,000.00 \$1,75,751.61 \$1,600.00 \$2,00	22	Pandas Rugby		\$9,000.00	\$17,425.00	\$8,200.00	\$10,400.00	\$9,000.00	\$14,000.00	15000
Special Projects: Special Project Special Projec	23	Curling		\$4,000.00	\$12,885.00	\$3,750.00	\$4,000.00	\$0.00	\$3,300.00	3000
Tennis T	24			\$4,800.00	\$7,365.00	\$1,500.00	\$2,100.00	\$5,250.00	\$4,000.00	3500
TEAM TOTALS Secial Projects: Special Project Special Requests from Reserve Special Reser	25			\$3,800.00	\$3,800.00	\$4,000.00	\$3,600.00	\$4,500.00	\$4,400.00	4000
Special Projects: \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$3,000.00	56			\$167,600.00	\$253,794.00	\$160,890.00	\$161,805.00	\$175,751.61	#########	191,500
UAB Administration UAB Administration S2,000.00 S2,000.00 S2,000.00 S2,000.00 S2,000.00 S3,000.00 S3,000.00 S3,000.00 S3,000.00 S3,000.00 S3,000.00 S3,000.00 S4,500.00 S4,500.00	27							0		0
Interfraternity Council	29			\$2,000.00	\$3,000.00	\$2,000.00	\$2,000.00	\$3,000.00		3000
Mascot Replacement \$3,000.00 \$4,500.00 \$5,000.00 Student Honoraria \$10,000.00 \$10,000.00 UA International Project \$5,000.00 \$30,000.00 Student Athlete Mental Health \$10,000.00 \$30,000.00 HPTRC Special Requests from Reserve \$60,000.00 T&F, Swimming and Wrestling (6 teams) \$20,000.00 Total Yearly Allocation \$30,000.00	30						\$1,446.50			
Student Honoraria \$10,000.00 UA International Project \$5,000.00 Student Athlete Mental Health \$10,000.00 Student Athlete Mental Health \$10,000.00 HPTRC Special Requests from Reserve Special Requests from Reserve \$60,000.00 T&F, Swimming and Wrestling (6 teams) \$60,000.00 Total Yearly Allocation \$60,000.00	31			\$3,000.00	\$4,500.00	\$5,000.00				
UA International Project \$5,000.00 \$5,000.00 Student Athlete Mental Health \$10,000.00 \$30,000.00 HPTRC Special Requests from Reserve Special Requests from Reserve \$60,000.00 T&F, Swimming and Wrestling (6 teams) Canada Mocation Canada Mocation	32					\$10,000.00				
Student Athlete Mental Health	33	UA International Project		\$5,000.00	\$5,000.00					
HPTRC Special Requests from Reserve T&F, Swimming and Wrestling (6 teams) T&F, Swimming and Wrestling (6 teams)	34			\$10,000.00	\$30,000.00					
Special Requests from Reserve T&F, Swimming and Wrestling (6 teams) Total Yearly Allocation	35								\$50,000.00	
Total Yearly Allocation	36							\$60,000,00		
SZUCION 3100.030.00 3100.030.00 3100.030.00 3100.030.00	38			\$200,600,00	\$310,044,00	\$180.890.00	\$168,251.50	\$240.751.61	\$235.050.00	216.750

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×	Actual	95/798			0009	10000	10000	10000	15000	10000	3000	10000	10000	2000	2000	2000	2000	0	11700	0		123700				127,755
M	Actual	66/86			8000	8000	8000	8000	14000	8000	0006	2000	2000	0009	0009	2000	2000	4000	11000	0						125,530
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n	Actual /	00/01	6750	2000	2000	2000	2000	2000	14000	10000	12450	4000	10000	0009	0009	5500	5500	8000	8000	0		129200				134,200
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S	Actual	02/03	8000	10000	8250	8250	8250	8250	13000	0006	0006	8000	8000	7500	7500	7500	7500	2000	0006	9000		153000				160,400
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O	Actual	04/05	12,000	14,000	8,500	8,500	8,500	8,500	18,000	10,000	9,500	000'6	8,400	8,000	8,000	10,000	10,000	8,000	8,000	8,800		175700				221,372
۵.	Actual	90/50	12000	10000	8500	8500	8500	8500	18000	12000	11000	12000	11250	0006	0006	11250	11250	7500	8000	12000		5800 ##### 175700				226,661
0	Actual	20/90	12000	2000	8500	8500	8500	8500	22000	11000	11000	11000	11000	8500	8500	12500	12500	7500	8000	11300		185800				214,800
z	Actual	02/08	12000		8500	8500	8500	8500	22000	11000	11000	11000	11000	8500	8500	12500	12500	0009	8000	11300		######				210,300
Σ	Actual	60/80	12000	2000	8500	8500	8500	8500	22000	11000	11000	11000	11000	8500	8500	12500	12500	0009	8000	12000		###### ###### ######				194,000
_	Actual	09/10	12000	2000	8500	8500	8500	8500	22000	11000	11000	11000	11000	8500	8500	12500	12500	2000	8000	12000		######				207,000
×	Actual	10/11	14,000	0	0006	0006	10000	11000	22000	10000	11000	11000	15000	8650	8650	13000	13000	0006	0006	13000		######	2,050			207,350

January 19, 2016

To: Students' Council

Re: Recommended Budget Principles 2016-17

Budget Principles 2016-17

This is intended to serve as an outline of the fiscal priorities of the University of Alberta Students' Union for the fiscal year beginning May 1, 2016 and ending April 30, 2017. This document is legislated under Students' Council Standing Orders, and is mandated as a responsibility of the Vice-President (Operations and Finance) under Bylaw 1100.

Preamble

The Students' Union is guided by our Strategic Plan. Our mission is to serve, represent, and engage students. The four pillars that support our mission are:

- Services and businesses - Building space

Events and programs - Advocacy

Our guiding values are:

Do what's right, not what's easy
 Inspire change for the world
 Plan for tomorrow

Act with unbridled compassion

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Our critical success factors and goals are:

- Supporting students

Student opportunities
 Governance support
 Inclusivity
 Mental health
 Social needs
 Just treatment

- Increase our relevance to, and connection with, our members

o Focus on social media o Alumni connection

Mobile-friendly communication

- Collaboration

o Credibility and stability o Active collaboration

Unique systems and expertise o Research leadership

- Build organizational capacity

Non-student revenueBusiness improvementsAdvocacy resourcesHuman capital

Capital asset maintenance
 Sustainability

Staff restructure



The Students' Union consists of the following departments and units:

- Students' Council
 - o Speaker of Students' Council, Council Administration Committee
- **Executive Committee**
 - o VP Academic, VP External, VP Operations and Finance, VP Student Life, President
- **Discover Governance**
- **Elections Office**
- **Research and Political Affairs**
 - o Council of Alberta University Students, Canadian Alliance of Student Associations
- **Services: Operations**
 - o InfoLink, Student Group Services, Jobkin, Renting Spaces, InfoLink registries
- Services: Leadership and Recognition
 - o SU Awards, Alberta Student Leadership Summit (in conjunction with the University of Alberta), Student Group Granting, Co-Curricular Record, Emerging Leaders Program
- **Services: Involvement**
 - o Safewalk, Sustain SU, Peer Support Centre, Orientation
- **Businesses**
 - o SUBmart and SUBtitles, SUBprint, Canada Post Outlet, Room at the Top, Dewey's, L'Express, L'Express Catering, The Daily Grind, The Undergrind
- **Entertainment: Programming**
 - o Week of Welcome, Antifreeze, Campus Cup, other programming as needed
- **Entertainment: Venues**
 - o Myer Horowitz Theatre, Dinwoodie Lounge, SUBstage
- **Marketing and Communications**
 - Student Handbook, Design Studio, Sponsorship, SUTV
- **Facilities and Operations**
 - o Facilities and Maintenance, Room Rentals, SUB Tenant Leasing
- **Administration**
 - Administrative Support, Accounting, Human Resources

Fiscal Considerations

Budget principles shall outline the basic direction for creation of the budget. The following adjustments lie outside of budget principles and, while they should be considered in the submission, are at the sole discretion of Students' Council and/or any other legislative body outlined in Bylaw:

- Alberta Consumer Price Index (ACPI) calculations for 2016-17
- Total membership revenue based on enrolment estimates from the Office of the Registrar
- Changes to the Post-Secondary Learning Act by the Government of Alberta
- Students' Union Membership Fee increases (beyond inflation) and decreases
- Students' Union Dedicated Fee increases (beyond inflation), decreases, creation, and/or elimination



Principles

- 1. In the event that a section of this document conflicts with any other section, the Finance Committee shall identify such a conflict and propose any necessary changes in the presentation of the final budget.
- 2. Total operating and capital expenditures will not exceed the amount of total operating and fee revenues. The only exception to this would be council-approved capital purchases that do not cause a deficit on an accrual basis.
- 3. Capital budgeting shall be apportioned at the discretion of the Financial Controller and Vice President (Operations and Finance) after the operating budget has been created. Using the set amount of capital funds allocated, decisions for use of capital funds shall be made by the Core Manager responsible for each unit. (new)
- 4. The Students' Union shall not budget for a deficit in its operating and capital budget. Growth in a department shall be offset by a variety of strengthened revenue streams in that department, where possible.
- 5. All departments must work within the mandate of the Students' Union; activities or operations deemed to be beyond its scope shall be eliminated. The 2015-2018 Strategic Plan shall be used as a guide to assess relevance and value prior to such decisions.
- 6. External entities such as dedicated fee units and operating grants shall be managed as per existing Students' Union Bylaws and applicable contracts.
- 7. Unless otherwise noted, operating and fixed costs increase at a rate relative to the previous fiscal year no higher than inflation for the province of Alberta; activity of the Students' Union will continue in a manner consistent with the precedent set in previous fiscal years.
- 8. The Students' Union shall implement all necessary financial restraints and audits as required by the Post Secondary Learning Act and its own Bylaws and Standing Orders.
- 9. Staff costs shall change as specified in the CUPE (Canadian Union of Public Employees) collective agreement. Managerial and other union-exempt staff who are not term staff are entitled to a merit increase in accordance with their respective employment agreements and appraisal outcomes. (new)
- 10. Operating and dedicated fees shall increase in accordance with the Students' Union Bylaw 3000, as set out in the 1992 referendum approving increases based on the Alberta Consumer Price Index. Based on estimates, ACPI for 2016-17 will be approximately 1.29%.
- 11. In addition to ACPI increases, the Students' Union's Membership Fee shall increase by no more than an additional 10%, subject to approval by Students' Council, in direct response to the Alberta government's long-term plan to increase minimum wage. (new)



- 12. Resources shall be made available for recurring projects of the Executive Committee, provided they can show need for such resources and consistency of such projects. (new)
- 13. Resources shall be made available to promote and enhance visibility and constituency engagement for members of Students' Council. (new)
- 14. The Students' Union shall allocate resources to provide sufficient staffing to support student governance objectives.
- 15. The Students' Union shall allocate resources toward professional advice and services as they relate to advocacy.
- 16. Resources shall be made available for increased administration of student groups, should the Students' Union need to increase capacity in Student Group Services. (new)
- 17. The Students' Union business units shall not budget for a deficit prior to cost apportionment allocations. All reasonable attempts to maximize the profitability of these business units, consistent with the mandate of the Students' Union as a service provider, shall be made.
- 18. In line with Operating Policy 5.12, non-academic materials offered for sale shall have price increases approved by the Core Manager responsible for that unit when necessary to balance annual expected revenue with expected costs. Where costs have increased in academic material areas, there shall be a marginal increase to compensate. (new)
- 19. New lease space shall be available in the Students' Union Building and may need to be funded accordingly.
- 20. The Students' Union shall allocate resources toward customer experience improvements in its licenced establishments.
- 21. The Students' Union shall allocate additional resources toward front-facing visual and operational improvements for its businesses and venues. (new)
- 22. Steps shall be taken towards the creation of a client services program for the purpose of creating efficiency and value for the booking of conferences and other multi-step events in the Students' Union Building. (new)
- 23. Where possible, all entertainment units shall plan to recover all costs. Admission sales, sponsorship, and donations are acceptable sources of revenue.
- 24. Resources shall be allocated towards improving the audio and visual components of the Students' Union's venues. (new)



- 25. The Students' Union shall make resources available towards a renovation to the Myer Horowitz Theatre. (**new**)
- 26. Costs associated with Marketing and Communications, Facilities and Operations, and Administration shall be apportioned to all departments of the Students' Union based on usage.

Removed Principles (2015-16)

- 1. When possible, precedence in capital budgeting shall be given to expenditures contemplated in the 5-Year Capital Plan.
- 2. Capital expenditures shall be incurred based upon the following criteria: (a) replacement due to wear and tear; (b) to ensure continued operations of a particular unit; (c) to enhance the security or functionality of a particular unit; and/or (d) to strengthen the viability of a particular unit.
- 3. The services units of the Students' Union shall undergo a staffing restructuring.
- 4. The services total budget will be within 5% of last year's budget.
- 5. An average margin increase to non-academic materials not resulting from decreasing costs shall not exceed 10%.
- 6. For the purpose of the budget principles discussion, programming that takes place in a Students' Union venue or event that is not specifically mentioned in the above list shall be considered as separate from the entertainment and programming units.
- 7. The Students' Union shall allocate additional resources toward the Students' Union Building Renovation project.
- 8. The Students' Union will investigate the expansion of the administrative offices and may allocate funding to the initiative.
- 9. Ombuds is removed as a service of the Students' Union.



April 5, 2016

To: Students' Council

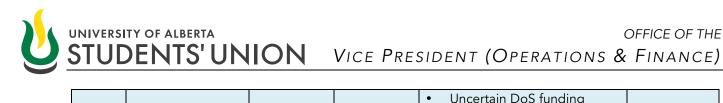
Re: Budget Instructions 2016-17

Budget Instructions 2016-17

This document accompanies the budget summary of the University of Alberta Students' Union for the fiscal year beginning May 1, 2016 and ending April 30, 2017. It outlines additional written instruction providing further detail on how money within budget categories is to be spent, as legislated under Students' Council Standing Orders.

Variance From Previous Budget

Dept.	Description	2016-17 Budget	Variance	Explanations	Applicable Principle(s)
400	General Administration	\$2,508,705	\$232,007	 CPI calculated at 1.74% Enrolment numbers consistent with 2015/16 actuals Membership fee increase included 	2, 4, 6, 7, 9,
402	Office Administration	-\$847,484	-\$3,616	Staff restructuring	26
411	Facilities & Operations	\$433,408	\$1,946		26
425	Research and Advocacy	-\$230,058	\$35,942	Staff restructuring	
500	President	-\$43,001	-\$2,025	Increased project funding	12
501	Executive Support	-\$33,517	-\$3,806	Increased legal fees	15
502	Governance	-\$111,738	-\$5,095		13, 14
509	Elections Office	-\$41,002	\$2,540		
519	VP Academic	-\$43,792	-\$742	Increased project funding	12
520	VP Operations & Finance	-\$41,632	-\$1,196	Increased project funding	12
521	VP External	-\$42,142	-\$666	Increased project funding	12
523	VP Student Life	-\$43,102	-\$417	Increased project funding	12
528	CASA	-\$62,325	\$0		
530	CAUS	-\$54,450	-\$2,470	Increased Association dues	
600	Student Life	-\$173,582	\$2,188	• Total changes to 600 and 700 departments is -52,083	



				Uncertain DoS funding	
				Staff costs reorganized	
612	SL Involvement	¢100.707	¢152.002	Safewalk, Sustain SU, Peer Support Control cores	
612	SL involvement	-\$199,706	\$152,983	Support Centre, some Orientation costs	
				InfoLink, Student Group	
616	SL Operations	-\$241,908	\$33,274	Services, Jobkin, Renting	16
010	operations	-ψ2+1,700	Ψ33,27 +	Spaces, InfoLink registries	10
				SU Awards, ASLS, Student	
	SL Leadership &			Group Granting, Co-	
624	Recognition	-\$181,013	-\$59,629	Curricular Record, Emerging	
				Leaders Program	
640	Marketing	-\$288,414	\$18,635	Staff restructuring	26
642	SUTV	\$21,851	\$20,080	Increased revenue	
644	Handbook	\$39,904	\$5,700	Reduced production costs	
				New budget line	
700	Orientation and	-\$120,039	-\$120,039	New staff costs split with	22, 24
	Programming	\$. 2 0 7 0 0 1	ψ.Ξο/σσ <i>:</i>	600	,
	0110			New positions created	
712	SUB Programming	\$4,184	\$297		23
	Alternative			Addition of Antifreeze	
713	Programming	-\$138,903	-\$48,647	Staff restructuring	22, 23, 24
714	Week of	¢120.002	¢20.502		22
714	Welcome	-\$120,982	-\$29,592	Shorter WoW in 2016	23
750	Dinwoodie	\$12,310	\$7,090	Increased revenue	23
730	Lounge	\$12,310	\$7,070		23
	Myer Horowitz			Increased revenue	
755	Theatre	\$86,221	\$6,681	Funding for renovation	23, 25
				project	
765	Antifreeze	\$0	\$2,685	Moved into 713	
800	SUBmart	\$19,617	\$1,186	Reduction in consignment revenue	17, 21
				Amortized savings from	
815	SUBprint	\$253,437	\$18,806	purchasing new equipment	17
013	ЗОВРІПІ	\$233,437	\$10,000	Additional revenue to be	17
				used to fund 900	
825	Post Office	\$16,045	\$10,363	Staff costs split with 800	17
				Expected revenue decrease	
832	Room at the Top	\$4,258	-\$57,470	Redistributed wages for full	17, 20
		, , , = = 0	, ,	time staff	, = -
				Reduction in summer hours	
833	Undergrind	\$1,061	\$21,731	Expected revenue increase	17
835	L'Express	\$29,004	-\$25,515	Decreased margins due to	17, 21
				increased COGS	•



836	L'Express Catering	\$2,553	-\$102,350	Salaries redistributed	17
837	Daily Grind	\$156,195	\$35,859	Expected revenue increase	17
841	Dewey's	\$788	-\$1,373		17, 20
900	Sponsorship Fund	\$33,216	\$1,070		
910	Capital Reserve	-\$284,612	-\$93,062	Increase in computer and tech budget	3, 21, 22, 24
911	Contingency Reserve	-\$30,000	\$0		
912	Project Allocation Reserve	\$5,000	\$5,000	Reallocated to Executive budgets	12
920	Building Expansion Reserve	-\$253,335	-\$41,893	Previous enrolment figures too high	10
921	Tenant Reserve	\$11,064	\$0		

	2016/17 OPERATING, CAPITAL & NON-D	EDIO/ (TED TREO	ERVES DODGET	
Dept #	Department Name	Revenue	Expenditures	Net
400	General Administration	\$2,630,728	\$122,021	\$2,508,707
402	Office Administration	\$1,200	\$848,684	(\$847,484
411	Facilities & Operations	\$1,929,534	\$1,496,126	\$433,408
425	Research/Advocacy		\$230,058	(\$230,058
500	President		\$43,001	(\$43,001
501	Executive Support	\$60,000	\$93,517	(\$33,517
502	Governance		\$111,738	(\$111,738
509	Elections & Referenda	\$1,000	\$42,002	(\$41,00)
519 520	Academic Affairs		\$43,792 \$41,632	(\$43,79)
521	Operations & Finance External Affairs		\$42,142	(\$41,63) (\$42,14)
523	Student Life		\$43,102	(\$43,10
528	CASA		\$62,325	(\$62,32
530	CAUS		\$54,450	(\$54,45)
600	Ctudent Life Manager	\$61,190	\$234,772	/¢172 FO
612	Student Life Manager Student Life - Involvement / Engagement	\$27,551	\$227,257	(\$173,58) (\$199,70)
616	Student Life - Involvement / Engagement Student Life - Operations	\$173,643	\$415.551	(\$241,90
624	Student Life - Operations Student Life - Leadership & Recognition	\$122,000	\$303,013	(\$181,01
0.40	Madada		4222 44 :	(4222 (5
640 642	Marketing SUtv	\$50,000	\$288,414 \$28,149	(\$288,41 \$21,85
644	Handbook	\$85,000	\$45,096	\$39,90
	1 1 2 2 2			
700	Orientation / Programming	\$82,000	\$205,909	(\$123,90
712	SUB Programming	17,800	13,616	\$4,18
713 714	Alternative Programming/SUKCP WOW	106,900 122,500	245,803 243,482	(\$138,90 (\$120,98
765	Antifreeze	122,300	243,402	(\$120,96
750 755	Dinwoodie Lounge Myer Horowitz	128,301 473,781	115,991 387,560	\$12,31 \$86,22
733	Myer Horowitz	473,761	367,360	\$00,22
800	SUBmart	577,102	557,485	\$19,61
815	Print Centre	859,330	605,893	\$253,43
825	Post Office	373,029	356,984	\$16,04
832	RATT	596,111	591,853	\$4,25
833 835	Under Grind L'Express	88,000 760,250	86,939 731,246	\$1,06 \$29,00
836	Catering	397,150	394,597	\$2,55
837	Daily Grind	626,450	470,255	\$156,19
841	Powerplant (Deweys)	506,558	505,770	\$78
	Operating Before Capital and Sponsorship	\$10,857,108	\$10,330,225	\$526,88
910	Capital Reserve	\$0	\$284,612	(\$284,61
920	Building Expansion Reserve	\$665,976	\$919,311	(\$253,33
921	Tenant Reserve	\$11,064	Ψ313,311	\$11,06
	Total Operating & Capital		\$11,534,148	\$
000	Consequenting Found	#120.000		#22.21
900	Sponsorship Fund Total Operating, Capital & Sponsorship	\$130,000 \$11,664,148	\$96,784 \$11,630,932	\$33,21 \$33,21
		411,001,110		
911	Contingency Reserve	\$ E0.000	\$30,000	(\$30,00
912 913	Project Reserve Underperformance Reserve	\$50,000	\$45,000	\$5,00 \$
	Total Op., Capital, Spons. & Non Dedicated Reserve	\$11,714,148	\$11,705,932	\$8,21
	The Landing	\$85,924	\$85,924	\$
	Golden Bear & Legacy Fund	\$242,608	\$242,608	\$
	Campus Recreation	\$273,933	\$273,933	\$
	Student Involvement Endowment Fund	\$0	\$0	\$ \$2.10
	WUSC Access Fund	\$27,914 \$905,241	\$25,729 \$905,241	\$2,18 \$
313			\$903,241	\$
976	Studentcare	\$0	\$ U	Φ
976	Studentcare Total Op., Capital & Reserves		\$13,239,367	\$10,40

Cost Apportionments	Expenses After Cost Apportionments	Net Profit(Loss) After Cost Apportionments
(90,653)	31,368	\$2,599,360
(558,001)	290,683	(\$289,483)
168,389	1,664,515	\$265,019
20,100	250,158	(\$250,158)
6,538	49,539	(\$49,539)
20,523	114,040	(\$54,040)
16,209	127,947	(\$127,947)
1,679	43,681	(\$42,681)
6,420	50,212	(\$50,212)
5,831	47,463	(\$47,463)
6,455	48,597	(\$48,597)
6,884	49,986	(\$49,986)
2,902	65,227	(\$65,227)
2,536	56,986	(\$56,986)
15,723	250,495	(\$189,305)
14,340	241,597	(\$214,046)
26,981	442,532	(\$268,889)
19,317	322,330	(\$200,330)
(122,864)	165,550	(\$165,550)
3,157	31,306	\$18,694
5,256	50,352	\$34,648
16,661	222 570	(\$140,570)
1,979	222,570 15,595	\$2,205
22,205	268,008	(\$161,108)
17,184	260,666	(\$138,166)
17,104	200,000	(\$130,100)
13,808	129,799	(\$1,498)
37,663	425,223	\$48,558
59,207	616,692	(\$39,590)
38,721	644,614	\$214,716
10,266	367,250	\$5,779
47,216	639,069	(\$42,958)
4,319	91,258	(\$3,258)
48,877	780,123	(\$19,873)
24,712	419,309	(\$22,159)
44,032	514,287	\$112,163
35,428	541,198	(\$34,640)
	İ	\$526,883
	284,612	(\$284,612)
\$0	919,311	(\$253,335)
ΨŪ	,	\$11,064
\$0		(\$0)
		(1-2
\$0	96,784	\$33,216 \$33,216
\$0		क33,∠10
		(\$30,000)
		\$5,000
	ļ	\$8,216

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Students' Union Capital Projections by Department

DEPT.#		2008/09 Budget \$	2009/10 Budget \$	2010/11 Budget \$	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget
401	SUB BUILDING RENOVATIONS							
402	OFFICE ADMINISTRATION	6,000.00	1,250.00	3,050.00	500.00			
411	FACILITIES & OPERATIONS	15,950.00	25,600.00	28,750.00	40,050.00	30,250.00	35,450.00	18,000.00
425	ADVOCACY							
600	SERVICES MANAGER							
605 610	STUDENT FINANCIAL AID OMBUDSERVICE		600.00	700.00	1,500.00			
611	STUDENTS' ORIENTATION SERVICES			700.00				
611	CENTRE FOR STUDENT DEVELOPMENT	3,100.00	1,400.00	700.00				
612	STUDENT DISTRESS CENTRE	3,100.00	1,400.00	700.00				
616	INFORMATION SERVICES			1,400.00			600.00	
624	STUDENT GROUPS			700.00		700.00	000.00	
625	VOLUNTEER SERVICES			700.00		700.00		
630	TICKETMASTER							
640	MARKETING/MEDIA	1,840.00	1,500.00					
644	HANDBOOK							
646	SAFEWALK		1,200.00	1,000.00	2,150.00	1,000.00	2,000.00	
650	CAMPUS FOOD BANK							
655	ECOS			2,500.00				
712	SUB PROGRAMMING							
713	ALTERNATIVE PROGRAMMING							
714	WEEK OF WELCOME							
750	DINWOODIE LOUNGE							
755	MYER HOROWITZ THEATRE	21,700.00	30,000.00	30,000.00	40,000.00		5,000.00	
760	EXTERNAL ENTERTAINMENT							
805 765	COPY CENTER ANTIFREEZE							
800	SUBMART	27,000.00	1,800.00			15,000.00	8,000.00	
810	SUBTITLES	58,000.00	17,700.00	7,500.00	5,000.00	15,000.00	8,000.00	
815	PRINT CENTRE	9,870.00	29,900.00	6,900.00	73,309.00	19,815.00	11,420.00	
821	SUB GAMES/EMPTY POCKET	0,070.00	20,000.00	0,000.00	70,000.00	10,010.00	11,120.00	
825	POSTAL OUTLET		11,500.00	31,000.00				
830	BEAR'S DEN		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
832	ROOM AT THE TOP	5,999.00	41,460.00		9,550.00	125,000.00		
833	UNDERGRIND							
834	JUICY			15,875.00				
835	L'EXPRESS	144,000.00		4,122.00		800.00		
836	L'EXPRESS CATERING	7,500.00		7,900.00	4,270.00	6,500.00		
837	CRAM DUNK			1,400.00	2,800.00			
841	POWER PLANT	25,000.00				8,300.00		
	Furniture Pool							
	Computing and Networking							
	Hardware and Software Renewal	67,642.00	70,000.00	70,000.00	50,000.00	70,000.00	70,000.00	70,000.00
	Communications/InfoLink/Online Projects	15,000.00	15,000.00	15,000.00	50,000.00	15,000.00	15,000.00	50,317.00
	PSE Renovations (\$50k PSE/\$75k CFB)		35,000.00	35,000.00	125,000.00			
	Total	408,601.00	283,910.00	263,497.00	404,129.00	292,365.00	147,470.00	138,317.00
Additional	RATT/Dewey's DÉCOR			5,000.00			5,000.00	
	VIDEO DISPLAYS / KIOSKS			49,000.00				
		408,601.00	283,910.00	317,497.00	404,129.00	292,365.00	152,470.00	138,317.00

UNIVERSITY OF ALBERTA STUDENTS' UNION

2016/17 BUDGET ANALYSIS - with Cost Apportionments

2016/17 BUDGET ANAL	2	016-17 Budget		1 :	2015-16 Budget		Bud17/Bud16	2	014-15 Budget		Bud17/Bud15		2013-14 Budget		Bud17/Bud14		2012-13 Budget		Bud17/Bud13
Name Administration	Revenues	Expenses	Net	Revenues	Expenses	Net	Variance	Revenues	Expenses	Net	Variance	Revenues	Expenses	Net	Variance	Revenues	Expenses	Net	Variance
General Administration Office Administration	2,630,728	31,368 290,683	2,599,360 (289,483)	2,440,086 1,200	20,972 308,248	2,419,114	180,246 17,565	2,433,433 22,930	19,313 302,959	2,414,120 (280,029)	185,240 (9,454)	2,589,481 22.930	410,112 309,465	2,179,369 (286,535)	419,991 (2,948)	2,453,784 33.337	330,979 322.085	2,122,804 (288,749)	476,556 (734
Facilities & Operations Total Administration	1,929,534 4,561,462	1,664,515 1,986,566	265,019 2,574,896	1,663,731 4,105,017	1,037,093 1,366,313	626,638 2,738,704	(361,619) (163,808)	1,579,123 4,035,486	1,104,050 1,426,323	475,073 2,609,163	(210,054) (34,267)	1,538,848 4,151,259	1,073,379 1,792,956	465,469 2,358,303	(200,450) 216,593	1,521,816 4,008,936	1,034,518 1,687,583	487,298 2,321,353	(222,279 253,54 3
	4,361,462	1,900,300	2,574,696	4,105,017	1,300,313	2,738,704	(163,606)	4,033,400	1,420,323	2,609,163	(34,267)	4,151,259	1,792,936	2,336,303	216,595	4,000,936	1,007,303	2,321,333	255,54
Political/Governance Research/Advocacy		250,158	(250,158)		293,327	(293,327)	43,169		277,007	(277,007)	26,849		240,672	(240,672)	(9,486)		238,873	(238,873)	(11,28
President Exec. Support	60.000	49,539 114,040	(49,539) (54,040)	60.000	60,693 123,864	(60,693) (63,864)	11,154 9.824	60.000	59,997 121,756	(59,997) (61,756)	10,458 7,716	60.000	58,582 151,746	(58,582) (91,746)	9,043 37,706	60.000	58,318 223,001	(58,318)	8,77 108.96
Governance Students' Council	00,000	127,947	(127,947)	00,000	136,048	(136,048)	8,101	00,000	105,901	(105,901)	(22,046) 80,208	00,000	109,699	(109,699)	(18,248) 86,583	00,000	104,845	(104,845)	(23,10)
Elections & Referenda	1,000	43,681	(42,681)	1,000	48,368	(47,368)	4,687	1,050	53,698	(52,648)	9,967	1,050	55,980	(54,930)	12,249	1,050	60,611	(59,561)	82,651 16,880
Academic Affairs Operations and Finance		50,212 47,463	(50,212) (47,463)		50,101 46,787	(50,101) (46,787)	(111) (676)		50,885 45,289	(50,885) (45,289)	673 (2,174)		49,521 45,394	(49,521) (45,394)	(691) (2,069)		47,873 45,764	(47,873) (45,764)	(2,339
External Affairs Student Life		48,597 49,986	(48,597) (49,986)		48,587 50,304	(48,587) (50,304)	(10) 318		48,539 53,790	(48,539) (53,790)	(58) 3,804		47,507 49,423	(47,507) (49,423)	(1,090) (563)		46,492 49,737	(46,492) (49,737)	(2,105
CASA CAUS		65,227 56,986	(65,227) (56,986)		65,355 54,507	(65,355) (54,507)	128 (2,479)		67,337 55.488	(67,337) (55,488)	2,110 (1,498)		73,350 58,295	(73,350) (58,295)	8,123 1,309		70,381 53,677	(70,381) (53,677)	5,154
CAUS Total Political	61,000	903,836	(842,836)	61,000	977,941	(916,941)	74,105	61,050	1,019,895	(958,845)	116,009	61,050	1,026,753	(965,703)	1,309	61,050	1,082,230	(1,021,180)	178,344
Services																			
Student Life Manager Student Life - Involvement	61,190 27.551	250,495 241,597	(189,305) (214,046)	64,000 132,844	252,792 607,840	(188,792) (474,996)	(513) 260,950	75,541	282,185	(206,644)	17,339 (214,046)	71,409	256,974	(185,565)	(3,740) (214,046)	63,334	232,822	(169,488)	(19,817
Student Life - Operations	173,643	442,532	(268,889)	149,943	471,062	(321,119)	52,230				(268,889)				(268,889)				(268,889
Student Life - Leadership SFAIC	122,000	322,330	(200,330)	144,000	312,147	(168,147)	(32,183)		(2,385)	2,385	(200,330) (2,385)	63,530	220,343	(156,813)	(200,330) 156,813	65,362	219,057	(153,695)	(200,330 153,695
Ombudservice Centre for Student Development			- 1				0	207.725	51,732 311,966	(51,732) (104,241)	51,732 104,241	198,138	52,982 302,856	(52,982) (104,717)	52,982 104,717	234.569	53,312 326,223	(53,312) (91,654)	53,312 91,654
Peer Support Centre							0	78,534	78,502 363,607	(78,502) (285,073)	78,502 285,073	89,851	68,846 340,832	(68,846) (250,982)	68,846 250,982	112,013	67,603 337,798	(67,603) (225,785)	67,603 225,785
Student Group Services			- 1				0	78,534 187,373	340,232	(152,859)	152,859	180,820	297,878	(117,057)	117,057	133,358	242,411	(109,053)	109,053
Safewalk Sustain SU							0	28,000	52,164 87.041	(52,164) (59,041)	52,164 59,041	21.500	53,715 81,483	(53,715) (59,983)	53,715 59,983	28,000	51,921 70.006	(51,921) (42,006)	51,921 42,006
Total Services	384,384	1,256,954	(872,570)	490,787	1,643,841	(1,153,054)	280,484	577,173	1,565,044	(987,871)	115,301	625,248	1,675,908	(1,050,659)	178,089	636,636	1,601,152	(964,516)	91,946
Marketing/Media		165,550	(165,550)		162,753	(162,753)	(2,797)	27,508	193,732	(166,224)	674	68,994	214,671	(145,677)	(19,873)	64,061	188,948	(124,887)	(40,663
SUtv Handbook & Directory	50,000 85,000	31,306 50,352	18,694 34,648	29,000 82,000	29,872 53,611	(872) 28,389	19,566 6,259	67,213 95,000	66,639 56,498	574 38,502	18,120 (3,854)	98,975	71,810	27,165	18,694 7,483	95,904	70,994	24,910	18,694 9,738
Total Marketing/Media	135,000	247,208	(112,208)	111,000	246,236	(135,236)	23,028	189,721	316,869	(127,148)	14,940	167,969	286,481	(118,512)	6,304	159,965	259,942	(99,977)	(12,231
Entertainment & Events																			
Orientation / Programming Sub-Programming	82,000 17,800	222,570 15,595	(140,570) 2,205	17,800	16,641	1,159	1,046	20,504	23,087	(2,583)	4,788	20,629	22,010	(1,381)	3,586	21,654	16,939	4,715	(2,510
Alternative Programming/SUKCP Week of Welcome	106,900 122,500	268,008 260,666	(161,108) (138,166)	91,900 177,000	202,185 292,062	(110,285) (115,062)	(50,823) (23,104)	90,000 126,000	192,469 215,401	(102,469) (89,401)	(58,639) (48,765)	106,000 112,250	174,864 204,751	(68,864) (92,501)	(92,244) (45,665)	161,000 150,350	211,487 248,671	(50,487) (98,321)	(110,621 (39,845
Anti-Freeze Dinwoodie Lounge	128,301	129,799	(1,498)	25,700 119,713	31,112 141.963	(5,412) (22,250)	5,412 20,752	24,500 75,925	32,001 100,998	(7,501) (25,073)	7,501 23,575	22,500 84,126	31,097 105,384	(8,597) (21,258)	8,597 19,760	22,500 106,937	36,831 129,799	(14,331) (22,862)	14,331 21,364
Myer Horowitz Theatre	473,781	425,223	48,558	398,679	379,309	19,370	29,188	303,910	332,662	(28,752)	77,310	301,625	336,286	(34,661)	83,219	325,300	425,223	(99,923)	148,481
Total Entertain/Events	931,282	1,321,861	(390,579)	830,792	1,063,272	(232,480)	(158,099)	640,839	896,619	(255,780)	(134,799)	647,130	874,391	(227,260)	(163,319)	787,741	1,068,949	(281,209)	(109,370
Retail SUBmart	577,102	616,692	(39,590)	608,910	666,713	(57,803)	18,213	676,374	675,348	1,026	(40,616)	657,359	660,587	(3,228)	(36,362)	565,180	583,673	(18,493)	(21,097
SUBtitles SUBprint	859.330	644.614	214.716	782,170	595,786	186.384	28.332	750.645	575,087	175,558	39.158	696,190	16,901 550,046	(16,901) 146,144	16,901 68,572	194,134 565,730	163,831 503,185	30,303 62,545	(30,303 152,171
Postal Office	373,029	367,250	5,779	410,083	419,699	(9,616)	15,395	419,820	414,406	5,414	365	464,982	455,494	9,488	(3,709)	466,018	453,605	12,413	(6,634
Total Retail	1,809,461	1,628,556	180,905	1,801,163	1,682,198	118,965	61,940	1,846,839	1,664,842	181,997	(1,092)	1,818,531	1,683,028	135,503	45,402	1,791,062	1,704,294	86,768	94,137
Food & Beverage RATT	596,111	639,069	(42,958)	747,904	787,919	(40,015)	(2,943)	728,109	742,878	(14,769)	(28,189)	801.729	797,015	4,714	(47,672)	835,604	849,193	(13,588)	(29.370
Under Grind Juicy	88,000	91,258	(3,258)	69,300	106,727	(37,427)	34,169	,	,	(,)	(3,258)	134.713	147.310	(12,597)	(3,258) 12,597	153,477	167.481	(14,004)	(3,258 14,004
L'express - Retail	760,250	780,123	(19,873)	785,981	793,657	(7,676)	(12,197)	831,297	798,078	33,219	(53,092)	836,388	823,396	12,993	(32,866)	831,512	841,465	(9,953)	(9,920
L'express - Catering Daily Grind	397,150 626,450	419,309 514,287	(22,159) 112,163	370,002 540,100	300,522 463,938	69,480 76,162	(91,639) 36,001	277,274 406,507	251,984 362,089	25,290 44,418	(47,449) 67,745	335,565 300,061	251,488 299,413	84,077 648	(106,236) 111,515	359,638 323,824	265,799 312,272	93,839 11,553	(115,998 100,610
Power Plant Total Food & Beverage	506,558 2,974,519	541,198 2.985,244	(34,640) (10,725)	448,096 2.961.383	485,155 2,937,918	(37,059) 23,465	2,419 (34,190)	359,727 2,602,913	386,052 2,541,081	(26,325) 61,833	(8,315) (72,558)	357,846 2,766,303	383,175 2,701,796	(25,328) 64,507	(9,312) (75,232)	368,250 2.872,305	383,751 2.819.960	(15,501) 52,345	(19,139 (63,070
Op. Totals before Capital/Sponsorship	10,857,108	10,330,225	526,883	10,361,142	9,917,719	443,423	83,460	9,954,022	9,430,673	523,349	3,534	10,237,490	10,041,312	196,178	330,705	10,317,695	10,224,111	93,585	433,298
Capital Expenditures	. 0,00. , . 00	. 0,000,000	520,555	,,	0,0,0	,	55,760	0,00 ,,022	0, 100,010	020,010	5,554		. 0,0 ,0 12	,	555,.05	/0,011,000		55,565	.55,250
Capital Equipment		284,612	(284,612)	,	191,550	(191,550)	(93,062)		138,317	(138,317)	(146,295)		152,470	(152,470)	(132,142)		199,702	(199,702)	(84,910
Building Expansion Reserve Tenant Reserve	665,976 11,064	919,311	(253,335) 11,064	654,228 11,064	919,311	(265,083) 11,064	11,748	527,175 36,064	916,808	(389,633) 36,064	136,298 (25,000)				(253,335) 11,064				(253,335 11,064
Total Capital Expenditures	677,040	1,203,923	(526,883)	665,292	1,110,861	(445,569)	(81,314)	563,239	1.055.125	(491.886)	(34,997)		152,470	(152,470)	(374,413)		199,702	(199,702)	(327,181
Total Operating and			(020,000)	,			, , ,			, , ,		10 007 122		. , ,	, , ,	10.017.00			
and Capital Budget	11,534,148	11,534,148		11,026,434	11,028,580	(2,146)	2,146	10,517,261	10,485,797	31,463	(31,463)	10,237,490	10,193,782	43,708	(43,708)	10,317,695	10,423,813	(106,117)	106,117
Sponsorship	130,000	96,784	33,216	125,000	92,854	32,146	1,070	125,000	116,823	8,177	25,039	80,000	80,000		33,216	115,000	115,000		33,216
Total Operating, Capital	11,664,148	11,630,932	33,216	11,151,434	11,121,434	30,000	3,216	10,642,261	10,602,621	39,640	(6,424)	10,317,490	10,273,782	43,708	(10,492)	10,432,695	10,538,813	(106,117)	139,333
and Sponsorship Budget Non-Dedicated Reserves																			
Contingency Reserve Project Reserve	50,000	30,000 45,000	(30,000)	50,000	30,000 50,000	(30,000)	5,000	50.000	30,000 50,000	(30,000)	5.000	50,000	30,000 50,000	(30,000)	5.000	50.000	30,000 50,000	(30,000)	5.000
Underperformance Reserve		.,	.,		,	/00 0 `	0		,	(00.000)	0	,	,	(00.000)	0		,	(00.0==1	(
Total Non-Ded. Reserves	50,000	75,000	(25,000)	50,000	80,000	(30,000)	5,000	50,000	80,000	(30,000)	5,000	50,000 10,367,490	80,000	(30,000)	5,000	50,000	80,000	(30,000)	5,000
Total Operating, Capital, Spons & Non-Ded. Reserve Budget	11,714,148	11,705,932	8,216	11,201,434	11,201,434	(0)	8,216	10,692,261	10,682,621	9,640	(1,424)	10,367,490	10,353,782	13,708	(5,492)	10,482,695	10,618,813	(136,117)	144,333



FINANCE COMMITTEE

Monday March 23, 2016 5:00 pm SUB 6-06

ATTENDANCE

NAME	PROXY	PRESENT
Cody Bondarchuk (Chair)		Y
Levi Flaman		Y
Alex Kwan		Y
Charles Lewis		N
Robyn Paches		Y
Kevin Wang		Y
Jane Yu		N
Vivian Kwan		Y
Brett Stephen		N

MINUTES (FC 2015-12)

2015-12/1 INTRODUCTION

2015-12/1a Call to Order

Meeting called to order at 5:04 pm.

2015-12/1b Approval of Agenda

PACHES/WANG moved to approve the agenda for March 21, 2016 as tabled.

Vote 6/0/0

CARRIED

2015-12/1c Approval of Minutes

ALEX KWAN/ FLAMAN moved to approve the minutes for February 01, 2016 as tabled. Vote 5/0/1 CARRIED

2015-12/1d Chair's Business

BONDARCHUK: We're going to have a busy couple of meetings. Since we have Sirina Hamilton and Michaela Mann as special guests, is anyone opposed to doing item 3a first?

2015-12/2 QUESTION/DISCUSSION PERIOD

2015-12/2a Bill 18 Consultation

BONDARCHUK: I wanted to get your recommendation for this. It's regarding amendments to the Elections Reserve in Bylaw. In bylaw 3000, there are reserves which have stipulations. We enshrine it as a reserve so that staff can't just change the budget without Council's approval. We have an elections reserve, and it's used for get out and vote campaigns and campaigns to the municipal, provincial, and federal governments. This was created in 2008/2009. Every time a department has a surplus in their budget at the end of the year, it's pooled into the general operating revenue. Then we split it out. For example, the businesses should have a surplus, and the money gets funnelled into services. So, when the advocacy department has a surplus at the end of the year, that surplus gets funnelled into this reserve. It's unique because it's the only

department which does that directly. I have noticed that this fund is well over \$70,000, and while we have pulled from it from time to time, it's only getting bigger. I want to set some restrictions around it so that it doesn't get too large. So, I'm asking it to be renamed as the Campaign and Advocacy reserve. I would also rewrite the definition to include campaign and advocacy towards the University. I'm also asking for the Executive Committee to have the authority to approve up to \$5,000 in spending for a campaign. This is the same way that the project allocation currently works. I'd also like an upper limit to be set on the reserve.

The project allocation fund is \$50,000 per year. Executives can approve up to \$5,000 for a single project. From next year it'll be \$45,000. It's used to help along specific goals or projects. I'm a big fan of things being used for what they are supposed to be used for. I can also approve up to \$5,000 in casino funds myself. If it's over that, I have to get the Executive Committee's approval. \$5,000 is the magic number where it's big enough to be trusted with the executives, but not too big.

PACHES: I agree with money being used for what it's designated for.

BONDARCHUK: IS everyone fine with me bringing this to Council? Excellent.

2015-12/3 <u>COMMITTEE BUSINESS</u>

2015-12/3a Standing Order Amendments

MANN: I'm the Team Lead for Leadership & Recognition, and e oversee the awards night of the Students' Union (SU). Sirina is the Director of Student Life.

The first one we want to change is 73-d. With the change, it would read "No monetary award is awarded to any person who was not an undergraduate student in the Fall and Winter semesters preceding disbursement". This change is due to the change in timeline when we do the award ceremony. Prior to this year, awards took place during March. However, it now happens in October. Before, you had to be registered during the Winter semester during which the awards were held. Now, the awards are based on the previous year. FLAMAN: Prior to this change, did you have to be registered just for the Winter?

MANN: It had to be both Fall and Winter.

HAMILTON: Before, students had to be enrolled when they got their check. Now, the students whose achievements are recognized in their final year would be out of school. Functionally, while first year students can't apply, they get that year back at the end.

FLAMAN: If you were in your second or third year and you take a

semester off for financial reasons, what would happen then?

MANN: As it currently sits, they are not eligible. You guys can change the wording.

BONDARCHUK: Levi, would you like it amended?

FLAMAN: It reflects my personal situation as well. I might end up not being here for a semester, and I hate to feel obliged to register for another semester just to be able to apply for awards. I don't know what the wording would be.

BONDARCHUK: It would just change and to or.

MANN: What should also be looked into is the fact that this change may also complicate the financial need calculation.

HAMILTON: For example, if the student is not paying tuition for that semester should we omit that? It makes it a bit more challenging. It's not something that cannot be overcome though.

BONDARCHUK: Also if somebody only does one term, he/she would need to demonstrate stellar activity for that particular term to compete with others.

MANN: I agree that it would be a shame to exclude someone because they took a semester off. However, they may not be in financial need because they are doing a job.

BONDARCHUK: Is it going to be a lot of work?

HAMILTON: Not for me, but I have a lot of expertise in this area. We are hoping to have a spreadsheet which calculates financial need for us. If somebody took that semester off for financial reasons, the income would offset the financial need. If we omit considering the income from that term entirely, is it fair to everyone else?

BONDARCHUK: When calculating financial need, I believe the Standing Orders give staff that prerogative.

FLAMAN: Would halving the award be an option?

MANN: I don't think so.

BONDARCHUK: That's not the issue. The problem is with regards to calculating the financial need. However, every award is open to students in financial need and who are not in demonstrative need. Probably somebody who took a term off would show up as someone not in financial need. It wouldn't restrict them, but would rather put them in a different category for the awards.

MANN: So what's the final verdict?

BONDARCHUK: We'll change it to:

"No monetary award is awarded to any person who was not an undergraduate student in the Fall **or** Winter semesters preceding disbursement"

MANN: The second change is regarding the adjudication committee. Currently it just says 5 undergraduate students. We're hoping to amend this to 3 members of the Finance Committee and 2

undergraduate students. This is to give more hands-on interaction for the Finance Committee. It'll also help us because recruiting for adjudication is very difficult. Furthermore, because members of the Finance Committee are not eligible anyway, it cuts down on the people ineligible to apply.

BONDARCHUK: A lot of things we do are focused around ratification. I think that the Finance Committee has the opportunity to do a lot more. I want to compile all the involvement and representative opportunities for the Finance Committee and appoint them all at the start of the year.

ALEX KWAN: It would cut down on the ineligible undergraduates.

BONDARCHUK: Any opposition to this change? No?

MANN: The next few items are naming changes. I'm not certain whether they technically fall under Standing Orders, but I prefer if the Finance Committee makes decisions on these.

I have prepared a draft for naming guidelines. I looked at other universities and student associations across the country and pulled out some things which will be useful for us. It's up to you guys how you want to use it. This only talks about awards. For example, if you want to name this room after someone, this document doesn't delve into that. Having said that, I have 3 naming changes.

The Royal Bank Financial Group Involvement Award would like us to change it to RBC Royal Bank Involvement Award.

WANG: Do they fund the award? If so, they can name it as they see fit.

MANN: Yes. The next one is the Hooper Monroe Academic Award. This one isn't actually a name change. It's a change in the criteria. The award currently looks at the top 2 women and the top 2 men in terms of GPA. This excludes anyone who doesn't fall in one of those 2 binaries. So, we'd like to change this so that it aligns with current social standings. The new criteria would be "this award will be awarded to the 4 students with the highest academics with no more than 2 being from the same gender identity".

BONDARCHUK: It can be a combination can't it?

MANN: Yes. It can be 2 men and 2 women, but not something like 3 men and 1 woman or vice-versa.

WANG: What would these gender identities be?

MANN: It could be any.

HAMILTON: We'd be asking potential applicants to state their gender identity on the application form.

ALEX KWAN: Aren't we taking gender into account anymore?

MANN: We do. It's just that no more than 2 people from one particular identity would get the award.

The last change is a renaming based on an individual. It's a change I'm putting forward. Louise Veillard used to be the ECOS director

which is now Sustain SU. She was very active on every social justice issue. She took her life in 2014 after a battle with depression. So I believe she is a good candidate to name the Social Justice Activism Award after.

WANG: Are we including the history of her working with the SU?

MANN: I believe it would be important to have that in the award description.

WANG: Have you contacted her family?

MANN: Yes. I wanted to ensure that they were comfortable moving forward with this. They said they're fully supportive.

WANG: The last time we had this conversation, Marc mentioned that he wasn't too sure about giving the full background.

MANN: I think what Marc mentioned was that it would look bad if 2 awards were named after people who took their life. My personal stance is that it's not a reason to exclude somebody when they have made a contribution. There's no official position though. We can exclude how she died as well.

BONDARCHUK/FLAMAN moved to change Finance Committee's Standing Orders as amended.
Vote 6/0/0
CARRIED

BONDARCHUK/WANG moved to approve the 3 presented changes to the Social Justice Activism Award, Hooper Monroe Academic Award, and Royal Bank Financial Group Involvement Award.

Vote 6/0/0 CARRIED

BONDARCHUK: What about the changes to student group granting? MANN: We aren't ready to talk about that yet. We'll be having the last round of granting allocations on Thursday. Student Group Services (SGS) is looking at ways to make the granting process a lot less intense for the adjudication committee.

WANG: I know both the SU and Dean of Students contribute to the funds. Do we get to control disbursement?

MANN: There's \$45,000 which comes from the Dean of Students and \$50,000 which comes from the SU. We do take care of the disbursement, but don't decide on them necessarily.

VIVIAN KWAN: Is the Graduate Students' Association (GSA) also contributing money?

MANN: No. But the Dean of Students does.

2015-12/3b Bylaw 3000 Schedule Approval

BONDARCHUK: There are 2 schedules which directly impact finances in bylaw. They are schedules 3000 and 6000. In the past, they have just been updated. The bylaws are unclear. They say that the chair of Finance Committee maintains the schedules. But, it doesn't talk about who updates them. Traditionally, we have had our financial controller update them. But, I believe it should go through something related to governance. So, I would like to start a pattern of Finance Committee approving the release of these schedules. Bylaw 3000 concerns the 2 different types of fees that we have. We have class A and class B type fees. I have added the SUB renovation fund. It's something we passed 3 years ago, but it was never put into bylaw. I changed the Access Fund fees. The Registrar's Office apologized that they had made a mistake and are giving us some of our money back. We only had to raise the fee by 26 cents. The Access Fund fee is based on a rolling average. The Access Fund was tied to inflation related to tuition for 2010 levels. It was an arbitrary year. I'm proposing to make the increase no more than 10% each year. So, if the Access Fund gets a massive number of applications, the students will have fee security. I believe I didn't change anything with the class B fees except the changes relating to CPI. Any other changes will have to go through referendum. Spring/Summer students used to pay 44% of the Access Fund fee. I have increased it to 50%.

FLAMAN: Who decides the fee level?

BONDARCHUK: When the original referendum was passed, people set the base level. We just inflate it by CPI. Under bylaw, we have to go to referendum to change it.

BONDARCHUK/PACHES moved to approve the Bylaw 3000 Schedule. Vote 6/0/0 CARRIED

Bylaw 6000 Schedule Approval

BONDARCHUK: This goes in depth about the Dedicated Fee Units (DFUs). I updated the Gateway's plebiscite date. So, 2021 would be their next call for a plebiscite. I have also included the Landing's mandate. This wasn't included in the previous iterations of the schedule. The mandate is what they have to give evidence they are fulfilling when they submit their DFU review. The Granting DFUs don't have a mandate.

BONDARCHUK/WANG moved to approve the Bylaw 6000 Schedule. Vote 6/0/0 CARRIED

Capital Equipment Reserve Recommendation

BONDARCHUK: I want Finance Committee's recommendation to go to Council and ask for a release of funds from the Capital Equipment Reserve. A lot of our SUBprint machines are hitting expiry at the same year. I have got a quote from a company regarding the printers. Under our budget principles, we aren't able to run a deficit. If we purchased all 5 of these machines we'll go into a deficit. So, we have to draw money from the Capital Equipment Reserve to purchase them. The other option is leasing. Leasing would stop us from going into a deficit, but we'll lose money over time. The lease for 5 years ends up being about \$50,000 more. Leasing would cost \$270,000, but if we purchased them outright, we will only spend \$220,000 upfront. So the options are either purchase them through the Capital Equipment reserve or lease them. The 5 year leasing terms are irrevocable. So, if we cancel the lease early, we won't be saving any money. We can invest the money if we lease, but unless we get a return of 8%, it's better to purchase outright. Under the current economic climate, I don't believe we'll get a high return if we invest.

FLAMAN: With lease agreements, isn't maintenance covered by them?

BONDARCHUK: We'll be covered under warranty for 5 years.

FLAMAN: I don't see any reason why we shouldn't purchase them.

BONDARCHUK: Because we'll be taking money from that reserve we won't be going into a deficit.

PACHES: I fully support this because we are taking money from a fund dedicated to purchasing capital equipment. Also, purchasing is cheaper in the long run.

BONDARCHUK: Also, the purchasing from the reserve would be divided over 5 years. So, there would be no big hole in the reserve so to speak.

PACHES: Do we have any other projects which would go to this reserve?

BONDARCHUK: At the moment, no.

WANG: Why even propose the lease option then?

BONDARCHUK: It's because the leasing option would exclude using

the reserve. We would be able to fit it into the budget year after year.

FLAMAN: Would this amount go up later?

BONDARCHUK: It covers everything including installation.

FLAMAN/PACHES moved to recommend to Students' Council the approval of no more than \$220,000 in funds from the Capital Equipment Reserve for the purchase of new equipment for SUBprint.

Vote 6/0/0
CARRIED

2015-12/4 <u>INFORMATION ITEMS</u>

2015-12/5 ADJOURNMENT

2015-12/5a Next Meeting: April 4, 2016 at 5:00 pm.

2015-12/5b Meeting adjourned at 6:02 pm.

SUMMARY OF MOTIONS

MOTION	VOTES
PACHES/WANG moved to approve the agenda for March 21, 2016 as tabled.	6/0/0 - CARRIED
ALEX KWAN/ FLAMAN moved to approve the minutes for February 01, 2016 as tabled.	5/0/1 - CARRIED
BONDARCHUK/FLAMAN moved to change Finance Committee's Standing Orders as amended.	6/0/0 - CARRIED
BONDARCHUK/WANG moved to approve the 3 presented changes to the Social Justice Activism Award, Hooper Monroe Academic Award, and Royal Bank Financial Group Involvement Award.	6/0/0 - CARRIED
BONDARCHUK/PACHES moved to approve the Bylaw 3000 Schedule.	6/0/0 - CARRIED
BONDARCHUK/WANG moved to approve the Bylaw 6000 Schedule.	6/0/0 - CARRIED
FLAMAN/PACHES moved to recommend to Students' Council the approval of no more than \$220,000 in funds from the Capital Equipment Reserve for the purchase of new equipment for SUBprint.	6/0/0 – CARRIED